

15th Annual Report 2010-2011



"Investing for Community Development"

MISSION STATEMENT



The Jamaica Social Investment Fund (JSIF) mobilizes resources and channels these to community-based socio-economic infrastructure and social services projects. Through a national partnership between central and local government, communities and private and public organizations, the JSIF addresses the immediate demands of communities in a manner that is quick, efficient, effective, transparent and non-partisan.

In fulfilling its mandate, the JSIF facilitates the empowerment of communities and assists in building national capacity to effectively implement community-based programmes aimed at social development.

GUIDING PRINCIPLES

In addressing the development priorities of the most underserved communities in Jamaica, the JSIF operates under the following principles:

- Building social capital
- Poverty focus
- Development oriented
- Promoting partnerships for development
- Value for money
- Technical quality
- Environmental soundness
- Maximizing opportunities for employment
- Transfer of learning

LIST OF ACRONYMNS

BNTF	Basic Needs Trust Fund
BSP	Banana Support Programme
CDB	Caribbean Development Bank
CIDA	Canadian International Development Agency
CIP	Community Investment Project
EMS	Environmental Management System
ERI	Emergency Response Initiative
ERP	Emergency Recovery Project
EU	European Union
GOJ	Government of Jamaica
GPS	Global Positioning System
GSAT	Grade Six Achievement Test
HEART	Human Employment and Resource Training
ICBSP	Inner City Basic Services Project
ISO	International Organization for Standardization
JCCVPP	Jamaica Community Crime and Violence Prevention Programme
JFLL	Jamaica Foundation for Lifelong Learning
JSDF	Japan Social Development Fund
JSIF	Jamaica Social Investment Fund
JPS	Jamaica Public Service Company
MDG	Millennium Development Goal
MIS	Management Information System
OCG	Office of the Contractor General
ODA	Official Development Assistance
ODPEM	Office of Disaster Preparedness & Emergency Management
PATH	Programme for Advancement Through Health & Education
PERC	Preparedness and Emergency Response Corps
PIOJ	Planning Institute of Jamaica
PRP II	Second Poverty Reduction Programme
REDI	Rural Economic Development Initiative

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NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Fifteenth Annual General Meeting of **JAMAICA SOCIAL INVESTMENT FUND** will be held at The Jamaica Pegasus Hotel, 81 Knutsford Boulevard, Kingston 5 on Wednesday, October 5, 2011 at 2:00 p.m. for the following purposes:

RESOLUTION 1

1. To receive the accounts for the period ended 31st March, 2011 and the reports of the Directors and Auditors thereon.

RESOLUTION 2

2. To fix the remuneration of the Auditors or to determine the manner in which such remuneration is to be fixed.

To consider and (if thought fit) pass the following Resolution:-

“That the Directors be and they are hereby authorised to fix the remuneration of the Auditors at a figure to be agreed with them.”

RESOLUTION 3

3. To elect Directors:

In accordance with Articles 100 and 103 of the Company's Articles of Association, the Directors retiring by rotation are Mrs. Yvonne Frederick, Ms. Celia Champagne, and Mr. Donovan Samuels, all of whom being eligible offer themselves for re-election.

4. To consider any other business that may be conducted at an Annual General Meeting.

By Order of the Board
Dated this 10th day of August, 2011



Howard N. Malcolm
Secretary

CORPORATE PROFILE

ATTORNEYS-AT-LAW

Phillips, Malcolm, Morgan & Matthies
The Roswind, 2nd Floor
25 Windsor Avenue
Kingston 5
Telephone: (876) 978-4440; 978-5900; 978-1291
Facsimile: (876) 927-5411

COMPANY SECRETARY

Howard N. Malcolm
The Roswind, 2nd Floor
25 Windsor Avenue
Kingston 5

BANKERS

Bank of Nova Scotia Jamaica Ltd.
2 Knutsford Boulevard
Kingston 5

National Commercial Bank Jamaica Ltd.
(Private Banking Sector)
The Atrium
32 Trafalgar Road
Kingston 10

AUDITORS

KPMG
Chartered Accountants
The Victoria Mutual Building
6 Duke Street
Kingston
Jamaica, W.I.

REGISTERED OFFICE

1C-1F Pawsey Road
Kingston 5, Jamaica, W.I.
Tel.: (876) 926-6238 / 968-4545 / 906-2869
Toll Free: 1-888-991-2356 / 7
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E-mail: info@jsif.org
Website: www.jsif.org

BOARD OF DIRECTORS



Patricia Sutherland
Acting Chairman
Executive Director – Business
Operation
Jamaica Money Market Brokers



Scarlette Gillings, CD
Managing Director
Jamaica Social Investment Fund

Prudence Kidd-Deans, J.P.
Director, Social Intervention
Urban Development Corporation

Celia Champagne
Regional Peace and Security
Officer
Canadian High Commission

Dr. Marion Bullock DuCasse
Director, Emergency, Disaster
Management and Special
Services
Ministry of Health





Yvonne Frederick

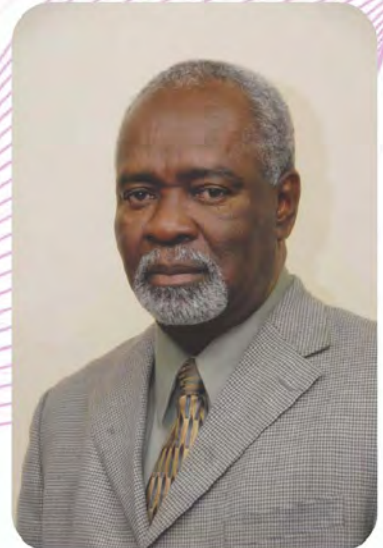


Dr. Saphire Longmore
Department of Psychiatry
University of the West Indies
Mona

Donovan Samuels, J.P.



Alvin McIntosh, CD, J.P.
Permanent Secretary
Ministry of Labour and
Social Security



BOARD COMMITTEES

FINANCE & AUDIT COMMITTEE

- Patricia Sutherland, BSc. – Chair
- Dr. Marion Bullock DuCasse
- Marjorie Johnson (Ministry of Finance & the Public Service)
- Sacha Lawrence (Ministry of Finance & the Public Service)
- *Shirley McLean-Brown (General Manager, Finance & Procurement, JSIF)
- *Carol Perry (Internal Auditor, JSIF)

PROJECTS COMMITTEE

- Prudence Kidd Deans – Chair
- Yvonne Frederick
- Donovan Samuels
- Celia Champagne
- *Omar Sweeney (General Manager, Technical Services, JSIF)

PROCUREMENT & CONTRACTS COMMITTEE

- Yvonne Frederick – Chair
- Prudence Kidd-Deans
- Dr. Marion Bullock-DuCasse
- Celia Champagne
- Patricia Sutherland
- Donovan Samuels
- *Shirley McLean Brown (General Manager, Finance & Procurement, JSIF)

HUMAN RESOURCES COMMITTEE

- Dr. Marion Bullock DuCasse – Chair
- Prudence Kidd Deans
- Yvonne Frederick

NATIONAL CONTRACTS COMMISSION SECTOR COMMITTEE

- Rolda Grey – Chair (Ministry of Finance & the Public Service)
- Sonia Vaughan (Ministry of Finance & the Public Service)
- Ivan Anderson (National Road Operating and Construction Company)
- Samuel Richards (National Contracts Commission)
- Scarlett Gillings, CD (Managing Director, JSIF)
- Omar Sweeney (General Manger, Technical Services, JSIF)
- Shirley McLean Brown (General Manager, Finance & Procurement, JSIF)
- Keslyn Gilbert-Stoney (Legal Officer, JSIF)

* *Non-JSIF Board members*

CHAIRMAN'S STATEMENT



The end of the year marks a special moment in our history. The Jamaica Social Investment Fund (JSIF), this October, celebrates 15 years of work as a development fund, mobilizing resources and channeling them to community-based socio-economic

projects including infrastructure development and social services.

The organization's dedicated goal is the provision of critical infrastructure complemented by social programmes which benefit entire communities. Developments in Jamaica in May 2010, where our country experienced social unrest, reinforced the need for comprehensive social intervention in underserved communities.

Those same events underscored the great demand for programmes like the Inner City Basic Services Project (ICBSP), the Poverty Reduction Programme (PRP) and Jamaica Community Crime and Violence Prevention Programme (JCCVPP) that directly assist in reducing the incidence of crime and violence in inner city communities.

Looking Inwards

In response to stakeholder concerns regarding the timeliness of the delivery of sub projects, the Board requested that the JSIF management undertake an operational review of the organization. The findings of the review revealed that the delays in the procurement process

coupled with the overwhelming demand being made on the Fund for assistance by communities accounted for the widespread perception of the organization being 'slow to respond.'

These concerns must be viewed, however, within a context of inadequate responses to bids tendered which resulted in multiple re-tendering on the one hand and on the other, limited resources available to respond to the traditional demand-driven requests as donors are now prioritizing and providing funding for targeted interventions.

Consequent to the operational review, the JSIF undertook to improve the flow of communication between stakeholders and revise the targeting strategy to enable a better balance with the demand driven approach.

During the review period, the Board reviewed and approved sub projects, developed and approved implementation policies, developed and approved programmes to guide the direction of the organization and reviewed the overall management of the organization delivering recommended strategies for improving operational performance.

The Board approved the implementation of a record 166 sub projects; the highest total for any one year since inception. The value of this investment is estimated at J\$1,268 million.

Of the J\$1,337 million disbursed on sub projects this year, social infrastructure accounted for the lion's share, \$588 million (or 44%), while the Inner City Basic Services Project (ICBSP) for which \$436 million was disbursed was the Project with the highest disbursement total.

The Procurement and Contracts Committee (PCC) was restructured in order to comply with the new Government of Jamaica Public Sector Procurement Committee Rules, which became effective in March 2011. The revised rules require that the JSIF's PCC should not have more than 40% members who are Board members. Consequently, the other Board committees, namely, the Finance and the Projects Committees were also restructured to comply with regulations.

In December 2010 the Board established a three-member Human Resources Committee mandated to make recommendations regarding appropriate succession planning for key senior management positions.

In October 2010, the JSIF received the Gleaner's Special Honour Award in the Public Service category which speaks volumes for the work that the organization does. This would not be possible without the support provided by the management and staff.

Support for the Education Sector

Annually, investment in the education sector accounts for some 30% of the JSIF's overall sub project expenditure. Historically, the JSIF's support for education has been focused on early childhood and primary education. Through consultation with the Minister of Education, the JSIF is working even harder to align investment in the sector with the Ministry's priorities for education; specifically extending support to include the secondary level this year.

Staff Compensation

The JSIF recognizes the challenging economic climate within which the organization is operating and also acknowledges the importance of the work done by staff in advancing

the organization's mandate of powering development through community investment. This year, the Board recommended and received approval from the Ministry of Finance & the Public Service (MF&PS) to increase the end of contract gratuity paid to staff from the current 10% to 15%. The Board also endorsed a request for the payment of a performance incentive to staff.

Admittedly, we are not able to fully compensate the staff to match their level of dedication and commitment to the organization, notwithstanding that we have continued to attract to our ranks technically qualified and dedicated employees.

Operationally Sound

The operation of the JSIF continues with a high level of integrity as no major non conformances were noted in any of the audits conducted this year by the Auditor General or the independent auditing firm, KPMG. This year, the JSIF also received a perfect 100% score by the Office of the Contractor General (OCG) for compliance with the Government of Jamaica's procurement guidelines with respect to the award of contracts valued under \$10 million.

The doubling of the budgetary allocation to the organization for the year 2011/2012 is a vote of confidence in the leadership and management of the JSIF and in its capacity to achieve even more than it has over the previous years. It also represents a challenge to find creative and innovative solutions to the developmental needs of the communities that we serve.

The Changing of the Guard

I am very pleased and honoured to have been selected to serve as Acting Chairman for the JSIF over the last 15 months and being a part

of such a dedicated team ensuring that the organization sustains its impact on underserved Jamaican communities through our investment in social development.

As I demit the office of Acting Chair, I must say thanks for the opportunity to serve and to be a part of such an exceptional team.

Special thanks to departing board members Dr. Marion Bullock DuCasse, Dr. Sapphire Longmore and Mr. Alvin McIntosh, CD. We welcome new chairman, Dr. Gladstone Hutchinson, Chairman and Director General of the Planning Institute of Jamaica, as well as incoming Directors Robert Martin, Permanent Secretary in the Ministry of Youth, Sports & Culture, Robert Miller, Special Advisor to the Minister of Education, Sarah Newland Martin, General Secretary of the YMCA, Joy Crooks, Nurse Administrator, CUMI and Rev. Dr. Alston Henry, Pastor.

The board has my full commitment to continued service in the capacity of director as we continue the journey together which is guided by the mandate of empowering targeted communities in ways which will move them towards the 2030 development goals.



Patricia Sutherland, BSc.

Acting Chairperson

Dated this 12th day of September, 2011

SENIOR MANAGEMENT TEAM



Scarlette Gillings, CD, MA
Managing Director



Omar Sweeney, M. Eng.
General Manager
Technical Services



Shirley McLean Brown, MBA
General Manager
Finance & Procurement



Carol Perry, M. Sc., FCCA, FCA
Internal Auditor



Rhonda Lumsden Lue, MBA
General Manager
Human Resource, Administration,
Communication & MIS

MANAGEMENT REPORT



INTRODUCTION

Fifteen years ago when the Jamaica Social Investment Fund (JSIF) was established as a part of the Government of Jamaica's strategy to combat extreme poverty by focusing on underserved communities, no one believed the task ahead would have been less than arduous. The benefit of time has taught us

at the JSIF the importance of flexibility, that is, the ability to adapt to meet changing circumstances. In fact, the idea of Social Investment Funds has been embraced by governments in the Latin America and Caribbean region as quick response mechanisms because of the relative ease with which they are able to assume the mandates of government. It has not been different for the JSIF. Over the years, the JSIF has maintained its core mandate of tackling public poverty¹ through the delivery of physical infrastructure, but has also expanded on this mandate to embody investment in human resource development through training and capacity building to improvements in public safety to contributing towards economic development and wealth creation. Indeed, the current emphasis on economic development through community investment and job creation is in keeping with the government's core priorities.

YEAR IN REVIEW

1.0 Projects Portfolio

In 2010/2011 the JSIF managed a portfolio of J\$1.660 billion comprising loans, grants, government of Jamaica counterpart funding and community contribution. The government of Jamaica contributed \$598.37 million in counterpart funding this year. There were 10 active Projects in implementation.

The Projects funded by loans included:

- Inner City Basic Services Project (ICBSP) funded by the World Bank at a value of US\$32.8M
- Rural Economic Development Initiative (REDI) funded by the World Bank at a value of US\$17.5M
- Emergency Recovery Project (ERP) – Hurricane Dean funded by the World Bank at a value of US\$10M
- Community Investment Project (CIP) funded by the Caribbean Development Bank at a value of US\$15.108M

The Projects funded by grants included:

- Poverty Reduction Programme 2 funded by the European Union at a value of €10m
- Banana Support Programme (BSP) Infrastructure Improvement Project (IIP) funded by the European Union at a value of €1.445M
- Basic Needs Trust Fund 5 funded by the Caribbean Development Bank and the Canadian International Development Agency at a value of US\$3.75M
- Basic Needs Trust Fund 6 funded by the Caribbean Development Bank and the Canadian International Development Agency at a value of US\$4.777M
- Japan Social Development Fund (JSDF) funded by the Government of Japan at a value of US\$2.65M
- Emergency Recovery Project (ERP) – Tropical Storm Gustav funded by the European Union and the World Bank at a value of €1.728M

Loan funding accounted for 72% of the Project portfolio and 28% was funded by grants. Significantly, this year, cash and 'in kind' contributions from benefitting communities totalled J\$91.484 million. The International Bank for Reconstruction and Development (IBRD) or the World Bank continues to be the biggest contributor of development funding to the JSIF accounting for 57% of the overall portfolio. Other contributors include the European Union (EU) (16%), the Caribbean Development Bank (CDB) (14%), the Canadian International Development Agency (CIDA)/CDB

¹ Public poverty refers to the extent to which a community can access and consume the set of goods and services normally supplied socially by the State.

(8%), the Government of Japan/World Bank (3%), and the EU/World Bank (2%).

In keeping with the design of the JSIF, the bulk of the funds are invested in communities classified as Quintile 1, Quintile 2 and Quintile 3² predominantly in rural areas and increasingly in the inner city. Other communities where there are significant ‘pockets of poverty’ are also prioritized for JSIF intervention. In fact, approximately 74% of all of the funds spent by JSIF are in these targeted localities.

Figure 1a: Project Funding Portfolio 2010/2011

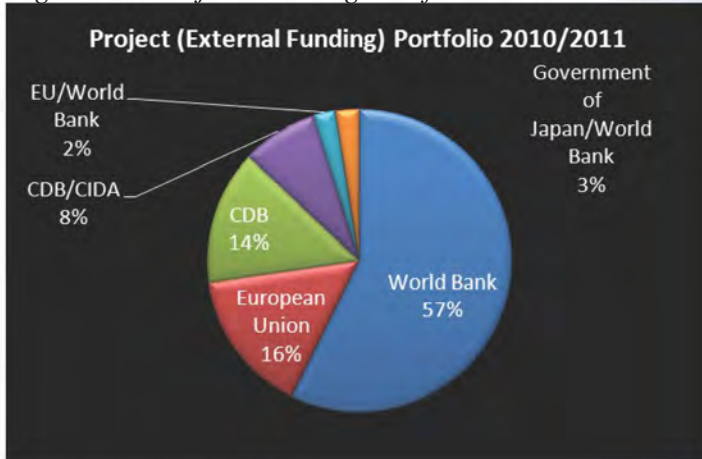
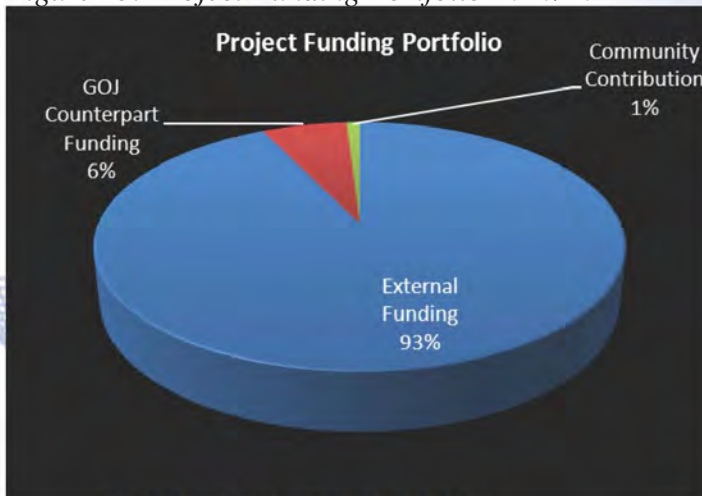


Figure 1b: Project Funding Portfolio 2010/2011



OPERATIONAL PERFORMANCE

2.0 Requests Received

There continues to be an overwhelming demand on the JSIF for investment in community development support. This is reflected in the 700 new applications or requests for funding received in 2010/2011, a

² The PIOJ classifies communities with 45.21% to 68.30% of the population living below the poverty line as Quintile 1, Quintile 2 communities are those with 32.91% to 45.2% in poverty and Quintile 3 have between 21.8% and 32.9% living below the poverty line (PIOJ Poverty Map, 2002).

137% increase from the 262 received the previous year. This year’s figure is influenced by the issuing of Calls for Proposals in June and October 2010 by the Rural Economic Development Initiative (REDI) Project, which began full operation last year; Calls for Proposals issued by the Poverty Reduction Programme II (PRP) for Grants of Low Amounts (GOLA) to NGOs; as well as Calls for Proposals for Summer Camp funding. Significantly, five parishes, namely, St. Catherine, Manchester, St. Andrew, St. Elizabeth and Clarendon accounted for 66% of all requests and applications received this year.

Figure 2: Requests received by parish 2010/2011



2.1 Outputs

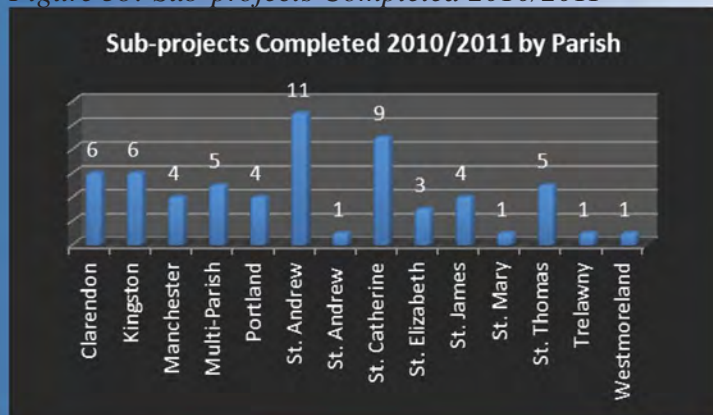
During the year under review, the JSIF realized an improvement in operational outputs, evidenced by an increase in the number of sub-projects approved for implementation as well as those successfully completed and delivered to the communities. In 2010/2011 the JSIF Board of Directors reviewed and approved 166 sub-projects for implementation, 29 (21%) more than the prior year. At the same time, 61 sub-projects were completed spanning rehabilitation of health centres, rural feeder roads, basic, primary and all age schools, upgrading of public sanitation, and upgrading of water supply systems. The sub-projects completed during this financial year benefitted an estimated 44,907 persons through the provision of improved access to primary health care in seven rural communities; upgraded sanitation system in one inner city community; more conducive learning environment for 3,714 teachers and students at the early childhood and primary levels; rehabilitation of six (total of 14.26 kilometres) farm roads and three (total of 3.035 kilometres) urban access roads; and skills training delivery to at risk and unattached

youths. In comparison with the prior year, this year JSIF completed 15% or seven more sub-projects. The parishes of St. Catherine, Clarendon and St. Andrew cumulatively account for 41% of all completed sub-projects.

Figure 3a: Sub Projects Completed 2010/2011



Figure 3b: Sub-projects Completed 2010/2011



2.2 POWERING DEVELOPMENT THROUGH COMMUNITY INVESTMENT AND COMMUNITY CAPACITY BUILDING

The social plays a significant role in economic development and spans economic activity undertaken by CBOs, cooperatives, benevolent, provident and friendly societies at the community level and in the voluntary and social enterprise sectors. Through support given to entities such as community based organizations (CBOs), cooperative societies, benevolent societies, provident and friendly societies, and not-for-profit entities, the JSIF is helping such organizations to find new and innovative solutions to issues and to satisfy the basic needs of constituents, which have been largely ignored or inadequately fulfilled by the private and public sectors. Between 2003 and 2011, the JSIF has directly assisted in the

legal registration of sixty-seven (67) benevolent and cooperative societies and not-for-profit organizations, of which four were aided in completing registration with the authorities during the review period in order to implement economic development sub-projects. JSIF's investment for community development is targeted at supporting social and economic advancement at this level.

2.2.1 Investment in Improved Market Linkages for Rural Agriculture and Community-Based Tourism

The Rural Economic Development Initiative (REDI) Project, which is funded by a US\$15 million loan from the World Bank, aims to improve market access for micro and small-scale rural agricultural producers and tourism product and service providers, thereby increasing incomes and reducing unemployment. The REDI Project, which is a collaborative initiative with the Ministries of Tourism and Agriculture, commenced full sub-project implementation in 2010/2011 and issued two public Calls for Proposals. The responses were overwhelming with 349 eligible proposals received. The Board of Directors approved a total investment of \$97.678 million, of which \$52.657 million were for small grants going to small scale rural enterprises for onward investment in honey production, root crops cultivation (sweet potato and cassava), pig rearing and protected agriculture (greenhouse) technology for the production of crops (bell peppers, tomatoes) and hybrid seedlings to boost crop production in terms of yield and quality, as well as production of indigenous craft items to fulfill demand in the tourism industry. After one year of implementation, some tangible results have been seen: (i) improved farming practices through soil testing; (ii) application of basic entrepreneurial and business management principles by small farmers; (iii) training and certification of 40 'roadside' food vendors in the nationally recognized Team Jamaica standards; (iv) the establishment of Jamaica's first cooperative society of craft producers; and (v) work towards the development of a Community Based Tourism Policy.

2.2.2 Investment in Inner City Renewal and Reversal of Urban Decay

Undaunted by sporadic as well as sustained violence which continues to pose a challenge to any organization working in inner city communities in Jamaica, the JSIF perseveres in making its contribution

to the upliftment of these communities through three main funding programmes. Implementation of physical infrastructure to increase access to basic services under the ICBSP and the PRP II is complemented by social services interventions under JAVA. This year some \$805 million was invested towards the provision of better roads, drainage, sewerage systems, recreational spaces, classroom learning environments as well as programmes targeting at-risk youths through summer camps, home work classes, and skills training in inner city communities.

Significantly, under the JAVA, the JSIF is supporting the development of the Jamaica Crime Observatory – Integrated Crime and Violence Information System (JCO-ICVIS). When completed, this will allow for data entry by the Ministry of National Security (MNS) of cross-validated crime statistics; performance of bivariate analyses using available variables such as number of homicides by age, gender, community, parish, time of day, day of week, location type of weapon used, on homicides, suicides, sexual assaults, traffic fatalities and non-intentional deaths; and documenting historical data up to 2008 of major crimes and violence related injuries on spatial maps of the 12 ICBSP communities. Already, through the work of a Technical Committee established for the JCO-ICVIS there has been an improvement in the quality of data recorded from primary sources (police, forensics, pathology, the Registrar General’s Department (RGD), the Ministry of Health and the Bureau of Women’s Affairs) to ensure that all agencies have the same information relating to the circumstances, location, time and identification information on victims of homicide, suicide, sexual assault, traffic and non-intentional deaths.

2.2.3 Investment in Disaster Risk Reduction, Mitigation and Management

Sub-project implementation under the Emergency Recovery Project (ERP) for hurricane Dean comes to a close in June 2011. Under this US\$10 million programme the JSIF assisted in restoring community infrastructure – roads, health centres and schools – that were damaged in the wake of hurricane Dean; providing training in maintenance of these infrastructure to community based organizations (CBOs) and equipping a cadre of 270 youths in four parishes to become First Responders in the event of a natural disaster. As the Project draws to a close, some critical lessons have been learnt with respect to disaster risk reduction and mitigation, including:

1. The ‘build back better’ approach demanded a strategic shift in methodology from one of emergency repair to a more involved rehabilitation effort. The design of projects went far beyond the repair of roofs to encompass a detailed scoping of hazard vulnerability, fitness for purpose, user needs, as well as going beyond construction to maintenance and sustainability.
2. The maintenance of community infrastructure is best achieved through the active involvement of key community members. Linkages with existing community organisations such as Community Development Committees (CDC) and Development Area Committees (DAC) should be pursued to lend support for sustained impact.
3. The importance of evaluating the capacity of partner agencies to participate and carry out key functions in the rehabilitation process was highlighted. The implementation of the ERP required close collaboration with partner agencies such as the Office for Disaster Preparedness and Emergency Management (ODPEM), among others. Where state agencies are already operating in an environment of scarce resources, the inclusion of requisite capacity building for these agencies increases the likelihood of achieving desired outcomes.

2.3 Environmental Management

The operations of the JSIF are guided by strict adherence to sound environmental management principles. During the period under review, the JSIF persisted in the maintenance and growth of the Environmental Management System (EMS) as indicated by the successful surveillance audit which was completed in December 2010 by the external registrar UL-DQS Inc. The JSIF entered a third year as an ISO 14001:2004 certified organization with a focus on continual improvement of our systems. As such, particular focus continues to be placed on civil works activities by increasing awareness among internal and external stakeholders with the aim of reducing and managing environmental impacts. In keeping with the objective of continual improvement, the activities this year included:

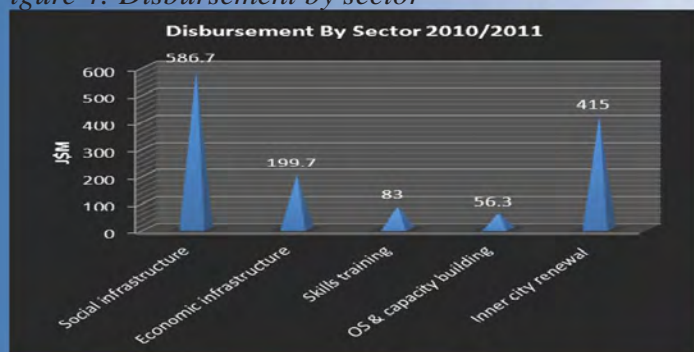
- ✓ The establishment of an active internal Environmental and Safety Committee (ESC) to broaden the participation of the staff, as well as contribute to the development and implementation of environmental policies and

- procedures;
- ✓ Achieving the objective of reducing instances of ground water pollution through the use of secondary sewerage treatment solutions in all projects with a sanitation component within seven months;
- ✓ Installation of environmental and safety policy signage at all construction sites;
- ✓ Drafting of a Green Elements policy and programme which underlines our commitment to continually minimize the environmental footprints of JSIF's infrastructure works;
- ✓ Introduction of an internal Site of the Month competition to recognize technical staff who embody the organization's environmental policies and procedures.

3.0 BUDGET ALLOCATION AND DISBURSEMENT

In 2010/2011 the JSIF was allocated a budget of J\$1,660 million³ to cover sub-project expenditure (\$1,331 million) and institutional support costs (J\$329 million). Disbursements on sub-projects for the year totalled J\$1,337 million, a 27% improvement when compared with 2009/2010 (J\$1,054 million). In terms of expenditure by sector, social infrastructure (on areas such as schools, community centres, health centres and water and sanitation) commanded the lion's share of disbursements (44%), followed by inner city renewal, which accounted for 31% of sub-project disbursements. Other categories for disbursement were economic infrastructure (on areas such as roads, support for agriculture and tourism ventures) which accounted for 15%, skills training (6%), organizational strengthening and capacity building 4%).

Figure 4: Disbursement by sector



The JSIF maintained tight fiscal control over administrative expenditure and this year J\$319.246 million was expended for institutional support (on areas such as office space rental, remuneration, vehicle maintenance, petrol), resulting in under spend of J\$10 million (3%) of the budgeted allocation. When compared with the prior year (J\$252 million), administrative costs increased by 27%. This, however, must be viewed within the context of an attendant 27% increase in operational output. Consequently, the JSIF ended the year with an administration to sub-project disbursement ratio of 19:81, bettering the target of 25:75.

4.0 CONCLUSION AND OUTLOOK TO 2011/12

A major activity for the JSIF in the coming year will be the re-certification of the EMS to ISO 14001:2004 subsequent to a comprehensive audit of the system. At the same time, we intend to complete negotiations for accessing funding from the PetroCaribe Development Fund to complement existing support of the government's efforts at urban renewal; complete sub-project activities under the Emergency Recovery Project; and seek an extension of the Inner City Basic Services Project and the Poverty Reduction Programme.

We fully acknowledge and appreciate the challenging times in which we operate and the constraints which are at times faced in the fight against extreme poverty. We also acknowledge that surmounting these challenges demands a coordinated and collaborative approach, in which all stakeholders work together towards achieving a common goal. Consequently, we highly value the indispensable support tirelessly provided by our many partners including government agencies and organizations, private sector, non-government organizations and beneficiary communities, without whose backing we would not have been able to realize the achievements made.

Scarlette Gillings, CD
Managing Director

Dated this 9th day of September, 2011

³ The initial budgetary allocation of \$2,059 million was reduced to \$1,970 million in the first Supplementary Estimates and further reduced to \$1,660 million in the second Supplementary Estimates of Expenditure.

POWERING DEVELOPMENT THROUGH



REDI Project Manager, Stephannie Hutchinson Ffrench (right) presents a token to Governor General, His Excellency The Most Hon. Sir Patrick Allen, ON, GCMG, CD while he toured the JSIF booth at the 58th staging of the Denbigh Agricultural, Industrial and Food Show in Denbigh, Clarendon.



Prime Minister, Hon. Bruce Golding, MP, visits one of the bathroom facilities provided to residents of Western Kingston under the Mid Town Sanitation Upgrading project.



Minister of Industry, Investment and Commerce and Member of Parliament for St. Elizabeth South Western, Dr. the Hon. Christopher Tufton, MP, makes a new friend at the handing over ceremony for the Hounslow Bigwoods Basic School in St. Elizabeth. JSIF Acting Board Chairman, Patricia Sutherland (left) shares in the moment.



Minister of Finance and the Public Service, Hon. Audley Shaw, MP, (left) and Dr. Badrul Haque, World Bank Representative (centre) sign the Grant Agreement paving the way for the implementation of the Tropical Gustav Emergency Recovery Project while Helen Jenkinson of the Delegation of the European Commission, looks on.



Construction and equipping of the Islington Early Childhood Institution in St. Mary was completed at a cost of \$39.431 million. The school was built to the standards of the Early Childhood Commission's new approved basic school model and boasts computer systems, interactive white boards, projectors and pin boards, among other features.



The Fruitful Vale Health Centre located in Portland, which was roofless, was one of 19 health centres rehabilitated by JSIF under the Hurricane Dean Emergency Recovery Project.

COMMUNITY INVESTMENT



The rehabilitation 1.3 km of the John's Hall (Gabriel) feeder road in Clarendon has significantly improved the lives of the community members.



In October the JSIF was the recipient of The Gleaner Honour Award 'Special Award in the Category Public Service' for 2010.



Minister of Youth, Sport and Culture, Hon. Olivia "Babsy" Grange, MP, (left) assists Managing Director of JSIF, Scarlette Gillings, CD, (right) to cut the ribbon at the Handing over ceremony for the Homestead community centre in St. Catherine.



This JSIF is assisting in the development of the local craft industry through investments in quality improvement and product standardization. Here, a craft maker in Montego Bay (right) explains the uniqueness of his product to JSIF's Consultant Tourism Specialist, Paul Smith (right).



Member of Parliament for St. Andrew Western, Anthony Hylton, MP, (left) and Head of Delegation of the European Commission in Jamaica, Marco Mazzocchi Alemanni (second right) break ground for the construction of the End Time Basic School in Waterhouse, St. Andrew, as they are observed by (from left) Minister of Education, Hon. Andrew Holness; founder of the school, Elsaída Luke; JSIF's Managing Director, Scarlette Gillings, CD; and school board Chairman, Kurt Francis.



Minister of State in the Ministry of Water and Housing and Member of Parliament for St. Catherine South Western, Hon. Everaldo Warmington, MP, (standing right) and Mayor of Spanish Town, His Worship Cllr. Dr. Andrew Wheatley (standing in purple shirt) observe the commissioning of the Windsor Avenue Water Supply system in St. Catherine.

IMPLEMENTATION SUPPORT VISITS AND PROJECT TOURS HOSTED BY THE JSIF 2010/2011

- ***December 2010*** – the first implementation support visit by the World Bank for the Rural Economic Development Initiative (REDI) Project.



- ***December 2010*** – implementation support visit by the World Bank for the Inner City Basic Services Project (ICBSP)
- ***December 2010*** – implementation support visit by the World Bank for the Japan Social Development Fund (JSDF) Grant for Crime and Violence Prevention

- ***January 2011*** – visit by Her Excellency Pamela Bridgewater, Ambassador of the United States of America to Jamaica and Marisa Lago, United States Assistant Treasury Secretary to Central Village, St. Catherine (an ICBSP community)



- **February 2011 – visit by Francoise Clottes, World Bank Country Director, Caribbean Management Unit, Latin America and the Caribbean to Operation Friendship projects in Kingston (funded by JSDF)**



- **February 2011 – visit by Their Excellencies the Ambassadors of the United States of America and Japan and the British High Commissioner to Central Village**



- **March 2011 – visit by Marie-Lucie Morin, Executive Director for Canada, Ireland and the Caribbean at the World Bank to Bank-funded projects**



DIRECTORS' REPORT TO THE STOCKHOLDERS

The Directors are pleased to submit this report along with the Audited Financial statements for the year ended March 31, 2011.

Financial Position

The financial position of the JSIF at March 31, 2011 is shown in the following financial statements on page 23 - 40. Below is a summary of the financial position:

Summary of Financial Position	\$(J)
Current Assets	379,967,774
Current Liabilities	379,967,774
Net Current Assets	1,000
Financed by Shareholder's Equity	1,000

Dividends

No dividends were recommended for payment, in accordance with the prohibition contained in the company's Memorandum of Association.

Auditors

KPMG have indicated their willingness to continue as auditors and so their appointment will be proposed at the Fifteenth Annual General Meeting.

The Directors wish to thank the Management and Staff for their continued commitment and efforts throughout the company's fourteenth year of operation.

SIGNED ON BEHALF OF THE BOARD



Patricia Sutherland, BSc.
Acting Chairman

Dated this 24th day of August, 2011

JAMAICA SOCIAL INVESTMENT FUND

FINANCIAL STATEMENTS

MARCH 31, 2011



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Chartered Accountants
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INDEPENDENT AUDITORS' REPORT

To the members of

JAMAICA SOCIAL INVESTMENT FUND

We have audited the financial statements of Jamaica Social Investment Fund ("the company"), set out on pages 3 to 17 which comprise the statement of financial position as at March 31, 2011, and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



To the Members of
JAMAICA SOCIAL INVESTMENT FUND

Report on the Financial Statements, continued

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2011, and of its financial performance, and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit. In our opinion, proper accounting records have been maintained and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

Comparative information

The financial statements of the previous year were audited by another firm of Chartered Accountants, who issued an unqualified opinion on July 5, 2010.

A handwritten signature in blue ink, appearing to read 'KPMG', is positioned above the firm's name.

Chartered Accountants
Kingston, Jamaica

July 29, 2011


JAMAICA SOCIAL INVESTMENT FUND

Statement of Financial Position
March 31, 2011

	Notes	<u>2011</u> \$	<u>2010</u> \$
<u>ASSETS</u>			
NON- CURRENT ASSET			
Property, plant and equipment	3	-	-
CURRENT ASSETS			
Cash and cash equivalents	4	371,085,236	308,565,248
Advances to contractors and other receivables	5	<u>8,882,538</u>	<u>15,003,525</u>
		<u>379,967,774</u>	<u>323,568,773</u>
TOTAL ASSETS		<u>379,967,774</u>	<u>323,568,773</u>
<u>EQUITY AND LIABILITIES</u>			
SHAREHOLDER'S EQUITY			
Share capital	6	1,000	1,000
CURRENT LIABILITIES			
Net resources for project expenditure	7	259,541,498	213,473,015
Accounts payable	8	<u>120,425,276</u>	<u>110,094,758</u>
		<u>379,967,774</u>	<u>323,568,773</u>

The financial statements on pages 3 to 17 were approved by the Board of Directors on July 29, 2011 and are signed on its behalf by:

 Director
 Scarlette Gillings, CD

 Director
 Patricia Sutherland

The accompanying notes from an integral part of the financial statements.

JAMAICA SOCIAL INVESTMENT FUND

Statement of Cash Flows
Year ended March 31, 2011

	Note	<u>2011</u>	<u>2010</u>
		\$	\$
CASH FLOW FROM INVESTING ACTIVITIES			
Advances to contractors and other receivables		6,120,987	11,751,606
Accounts payable		10,330,518	46,009,726
Expenditure on JSIF projects		<u>(1,668,671,020)</u>	<u>(1,390,104,896)</u>
Net cash used by JSIF projects	4	<u>(1,652,219,515)</u>	<u>(1,332,253,564)</u>
CASH FLOW FROM FINANCING ACTIVITIES			
Loans received		776,790,790	417,197,314
Grants received		501,950,527	374,996,010
GOJ subvention and miscellaneous funding		<u>435,998,186</u>	<u>421,325,359</u>
Net cash provided by financing activities	4	<u>1,714,739,503</u>	<u>1,213,518,683</u>
Net increase/(decrease) in cash and cash equivalents		62,519,988	(118,734,881)
Cash and cash equivalents at beginning of the year		<u>308,565,248</u>	<u>427,300,129</u>
Cash and cash equivalents at end of the year		<u>\$ 371,085,236</u>	<u>308,565,248</u>

The accompanying notes from an integral part of the financial statements.

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

1. Identification

The company which was incorporated in Jamaica, is the vehicle used to carry out all the activities of the Jamaica Social Investment Fund (JSIF). The registered office of the company is 1C-1F Pawsey Road, Kingston 5.

The Jamaica Social Investment Fund (JSIF) is a temporary, autonomous Government of Jamaica (GOJ) sponsored project designed to address some of the most pressing socio-economic needs of the poorest. In order to achieve this, the JSIF mobilizes resources from the Government, donors and lending agencies.

(a) The initial JSIF project was funded in its first six years, that is, up to March 31, 2003, by a series of grants and loans as follows:

- (i) Initial project preparation costs were funded under the Grant Agreement No. TF 029209 between the GOJ and the Government of Japan.

Other financing arrangements made to fund the project activities were:

- (ii) Loan Agreement No. 4088 JM between the GOJ and International Bank for Reconstruction and Development (IBRD) dated October 2, 1996 to borrow US\$20 million.

Disbursement was completed in March 2002.

- (iii) Loan Contract No. 1005/OC-JA between the GOJ and the Inter-American Development Bank (IDB) dated July 25, 1997 to finance up to US\$10 million.

The final disbursement was made in August 2002.

- (iv) Grant Agreement No. TF024816 between the GOJ and the Government of Netherlands (GON), IBRD being the Administrator on behalf of the Netherlands Minister for Development Cooperation, dated March 26, 1997 for funds totalling US\$3 million (5,250,000 Netherlands Guilders (NLG)).

Disbursement was completed in August 2001.

- (v) Memorandum of Understanding between the GOJ, JSIF and the European Union dated December 12, 1996 for funds totalling \$91 million (US\$2.6 million). This sum forms a part of the GOJ counterpart funding referred to in (b)(vi) below.

- (vi) Implementation Letter from GOJ and JSIF to IBRD dated October 2, 1996 confirming the availability of the minimum counterpart funding of US\$10 million.

- (vii) Loan Agreement No. 685P between the GOJ and the Organization for Petroleum Exporting Countries (OPEC) dated April 21, 1997 to borrow US\$2 million.

Disbursement was completed in February 2002.

1. Identification (Cont'd)

- (a) The initial JSIF project was funded in its first six years, that is, up to March 31, 2003, by a series of grants and loans as follows (cont'd):

(viii) Arrangement between the GOJ and the Government of the United Kingdom of Great Britain and Northern Ireland dated May 16, 1997 to make available a technical cooperation grant through the Department for International Development (DFID), previously Overseas Development Administration (ODA) up to £476,000.

The grant expired in December 2001.

(ix) Beneficiaries and sponsors of sub-projects were obligated to contribute a minimum of 5% of the estimated sub-project cost in the form of donated labour, local materials and project preparation and supervision services.

(x) Loan Agreement No. 10/SFR-OR-JAM between the GOJ, JSIF and the Caribbean Development Bank (CDB) dated May 26, 2000 to finance up to US\$14.128 million.

(xi) Grant Agreement No. GA10/JAM between the JSIF and the CDB dated May 26, 2000 for funds totalling US\$124,000.

(xii) Grant Agreement No. 6349/JM between the GOJ and the Commission of the European Communities (EU) dated December 11, 2000 from the resources of the European Development Fund of EUR 6 million.

(xiii) Loan Agreement No. 7148-JM between the GOJ and IBRD dated October 31, 2002 to provide US\$15 million for the funding of the National Community Development Project (NCDP).

The items denoted as (b)(x), (b)(xi) and (b)(xii) were not included in the total of US\$47.4 million classified as the initial programme.

- (b) Continuing project activities are financed as follows:

(i) Grant Agreement No. GA19/JM between the GOJ, JSIF and the CDB dated June 16, 2003 for funds totalling US\$2,866,897 under the Basic Needs Trust Fund (BNTF) fifth programme jointly funded by the CDB and the Canadian International Development Agency (CIDA).

During 2009 the Government of Jamaica (GOJ) was allocated an additional amount not exceeding the equivalent in United States dollars of Can\$887,773.

The agreement seeks to make the additional CIDA grant available to GOJ to correct the currency of allocation of the previous grant from CIDA resources to BNTF5 from US\$2,866,897 to can \$4,157,000.

(ii) Letter Agreement No. P4140 dated February 24, 2005 between the GOJ and the World Bank for US\$650,000 for the preparation of the Inner City Basic Services Project (ICBSP). This Project Preparation Facility was later incorporated into Loan Agreement No. 4819-JM between the GOJ and the IBRD (see (iv) below).

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

1. Identification (Cont'd)

(b) Continuing project activities are financed as follows (cont'd):

- (iii) Grant Agreement No TF 054629 dated May 10, 2005 between the GOJ and the World Bank in the capacity of administrator of grant funds of US\$650,000 provided by the Government of Japan for preparation of the Inner City Basic Services Project (ICBSP).
- (iv) Loan Agreement No. 4819-JM between the GOJ and IBRD dated May 4, 2006 to provide US\$29,300,000 for the funding of the Inner City Basic Services Project (ICBSP).
- (v) Loan agreement No. 4878-JM between the GOJ and IBRD dated January 8, 2008 to provide US\$10M for the funding of Hurricane Dean Emergency Recovery Project expiring on June 20, 2009.
- (vi) Grant agreement PRP II/9EDF/JM/GC-01 between the JSIF, the Planning Institute of Jamaica (PIOJ) and the Commission of the European Communities to provide €6,550,000 of which €400,000 is to be contributed by the GOJ. The project implementation period, is December 2007 to December 2011.
- (vii) Grant agreement TF09322 between the GOJ and IBRD dated December 19, 2007 to provide US\$500,000 for the preparation of the second National Community Development Project (NCDP).
- (viii) Grant agreement B-7 8710/856/32 between the GOJ and the Commission of the European Communities (EU) dated December 24, 2008 to provide EUR 1,156,000 for social and economic infrastructure in the traditional banana growing communities of Jamaica.
- (ix) Loan agreement No. 19/SFR-JAM between CDB, Jamaica and JSIF dated April 20, 2009 to borrow US\$12,085,000 for the enhancement of social and economic infrastructure, social services and organizational strengthening activities in poor rural communities.
- (x) Grant agreement No. TF094380, titled Jamaica: JSDF Grant for Community Crime and Violence dated May 14, 2009, between the GOJ and the IBRD, acting as administrator of grant funds provided under the Japan Social Investment Fund, extended a grant in an amount not to exceed US\$2,650,000. The project is to support the JSIF's efforts in reducing the incidence of crime and violence in high risk and vulnerable inner-city communities.
- (xi) Grant agreement No. GA 26/JAM between CDB and JSIF dated June 3, 2009 for funds totalling US\$4,777,487 for the construction of basic community infrastructure and skills training.
- (xii) Loan contract No. 7769JM between the GOJ and IBRD dated November 2, 2009 to borrow US\$15 million to improve market access for micro and small scale rural agricultural producers and tourism product and service providers.

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

1. Identification (Cont'd)

(b) Continuing project activities are financed as follows (cont'd):

(xiii) Grant Agreement no.TF097314 between GOJ and IBRD dated October 5, 2010 for funds totaling EUR 1,728,587 to support levels of service in selective community infrastructure at a minimum to pre-tropical GUSTAV storm level.

(c) Other completed project activities have been financed as follows:

(i) Loan Agreement No. 1007P dated April 21, 2005 between Jamaica and the OPEC Fund for International Development approving a loan in the amount of US\$5 million to provide counterpart funding for the World Bank Loan No. 7148-JM.

(ii) Grant Agreement, titled Jamaica PHRD Grant for Preparation of Jamaica Catastrophe Insurance (Grant No. TF 055128) between GOJ and the IBRD concluded October 25, 2005, in the sum of US\$800,000 provided by Japan, and administered by the Bank for the purpose of assisting in the financing of preparation of Jamaica Catastrophe Insurance Project.

(iii) Grant Agreement No. TF 055129 between the IBRD and Antigua and Barbuda, Commonwealth of Dominica, Grenada, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines concluded January 12, 2006 in the sum of US\$1 million for the preparation of OECS Catastrophe Insurance.

The Jamaica Social Investment Fund is a project and the company is the corporate entity which implements the activities of the project. The company receives funding, enters into contracts and pays expenses with respect to the project. The company neither earns any income nor incurs expenditure on its own account.

2. Statement of compliance, basis of preparation and significant accounting policies

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), and comply with the provisions of the Jamaican Companies Act.

In preparing these financial statements, the company has adopted *Revised IAS 1 - Presentation of Financial Statements*, and Amendments to *IFRS 7 Financial Instruments Disclosure*. The adoption of Revised IAS and IFRS 7 impacted the disclosures made in these financial statements, but had no impact on the reported profits or financial position of the company. In accordance with the transitional requirements of the standards, the comparative information has been presented to comply with the amended standards.

At the date of authorization of the financial statements certain new standards, amendments to standards and interpretations were in issue but not yet effective. Those which management considers relevant to the company are as follows:

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)

(a) Statement of compliance (cont'd):

- IFRS 9, Financial Instruments (effective for annual reporting periods beginning on or after January 1, 2013) introduces new requirements for classifying and measuring financial assets. The standard also amends some of the requirements of IFRS 7 Financial Instruments: Disclosures, including added disclosures about investments in equity instruments designated as fair value through other comprehensive income.
- *IAS 24, Related Party Disclosure, revised* (effective for annual reporting periods beginning on or after January 1, 2011) introduces changes to the related party disclosure requirements for government-related entities and amends the definition of a related party. The standard also expands the list of transactions that require disclosure.

The adoption of amendments to IFRS 9 and IAS 24 (revised) will result in adjustments and additional disclosures in future financial statements. Management has not completed its evaluations of the impact of adopting these standards on the financial statements.

(b) Basis of preparation:

The financial statements are presented in Jamaican dollars (\$), which is the functional currency of the company.

The financial statements are prepared under the historical cost convention.

(c) Cash and cash equivalents:

Cash and cash equivalents comprise cash and bank balances and call deposits.

(d) Foreign currency translation:

The financial statements of the company are presented in the currency of the primary economic environment in which the entity operates (its functional currency).

Transactions in foreign currencies are converted at the rates of exchange ruling on the dates of those transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to Jamaica dollars at the rates of exchange ruling at that date. Gains and losses arising from fluctuations in exchange rates are included in the net resources for project expenditure in the financial statements of the Project.

(e) Financial instruments:

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. For the purpose of these financial statements, financial assets have been determined to include cash and cash equivalents, advances to contractors and other receivables. Similarly, financial liability includes accounts payable.

(f) Net resources for project expenditure

These represent the unused balances of loans, grants or other financing received which have not yet been utilized in the JSIF project at the reporting date and for which the company would therefore have an obligation to justify their use subsequently in project activities.

These are recognized at their nominal amount adjusted for advances disbursed and contractual claims against the funds.

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)

(g) Determination of fair value:

Fair value amounts represent estimates of the arm's length consideration that would be currently agreed between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists. Some financial instruments lack an available trading market. These instruments are valued using present value or other valuation techniques and the fair value shown may not necessarily be indicative of the amounts realizable in an immediate settlement of the instruments.

3. Property, plant and equipment

The property, plant and equipment used by the company totalling \$101,848,791 financed by funds received from the IBRD, IDB, EU, CDB, the Government of Japan and the GOJ have been accounted for as project expenditure and therefore are not reflected in these financial statements other than by way of this note.

4. Cash and cash equivalents

	Available cash resources April 1, 2010 \$	Funds received during the year ended March 31, 2011 \$	Project outflows/less recoveries March 31, 2011 \$	Available cash resources March 31, 2011 \$
GOJ	55,296,921	435,998,186	(459,554,812)	31,740,295
EU (PRP11)	121,285,679	205,432,874	(252,329,971)	74,388,582
EU (EU Banana)	9,804,351	58,148,162	(67,411,488)	541,025
IBRD (ICBSP)	(14,588,574)	463,820,310	(362,244,682)	86,987,054
IBRD- (REDI)	-	86,710,000	(61,273,206)	25,436,794
IBRD (PHRD2)	3,260,479	12,238,640	(13,071,842)	2,427,277
CDB (BNTF 5 grant)	(1,051,338)	111,620,262	(48,176,803)	62,392,121
CDB (BNTF 6 grant)	64,585,747	-	(35,021,161)	29,564,586
CDB (CIP)	74,253,945	-	(69,372,290)	4,881,655
IBRD (ERP)	(4,281,962)	226,260,480	(182,674,605)	39,303,913
IBRD (JSDF)	-	114,510,589	(101,088,655)	13,421,934
	<u>308,565,248</u>	<u>1,714,739,503</u>	<u>(1,652,219,515)</u>	<u>371,085,236</u>

5. Advances to contractors and other receivables

	<u>2011</u> \$	<u>2010</u> \$
Advances on sub-project contract	6,096,741	12,399,800
Staff advances	9,291	30,450
Prepayment	2,776,506	2,341,581
Other	-	231,694
	<u>8,882,538</u>	<u>15,003,525</u>

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

5. Advances to contractors and other receivables (cont'd)

Management considers that the carrying amount of advances to contractors and other receivables approximate their fair value because of their short-term nature.

6. Share capital

	<u>2011</u>	<u>2010</u>
	\$	\$
Authorised, issued and fully paid 1,000 ordinary shares of no par values	<u>1,000</u>	<u>1,000</u>

7. Net resources for project expenditure

	<u>2011</u>	<u>2010</u>
	\$	\$
Funds advanced (reimbursable) for project expenditure at March 31:		
International Bank for Reconstruction and Development (ICBSP)	41,766,026	(44,208,290)
Government of Jamaica	12,228,005	8,424,337
Caribbean Development Bank (Loan)	-	10,690,947
Commission of European Communities	48,955,497	115,760,206
Commission of European Communities (EU Banana)	(4,486,373)	9,804,351
Caribbean Development Bank (BNTF 5 Grant)	56,205,276	(3,353,556)
Caribbean Development Bank (BNTF 6 Grant)	29,543,496	64,585,747
Caribbean Development Bank (CIP Loan)	6,092,038	75,287,804
International Bank for Reconstruction and Development (ERP)	27,951,528	(26,779,009)
International Bank for Reconstruction and Development (PHRD2)	2,427,277	3,260,478
International Bank for Reconstruction and Development (RED1)	25,436,794	-
International Bank for Reconstruction and Development (JSDF)	<u>13,421,934</u>	<u>-</u>
	<u>259,541,498</u>	<u>213,473,015</u>

8. Accounts payable

	<u>2011</u>	<u>2010</u>
	\$	\$
Contractors' claim	115,272,914	97,775,206
Other payables	<u>5,152,362</u>	<u>12,319,552</u>
	<u>120,425,276</u>	<u>110,094,758</u>

Management considers that the carrying amount of accounts payable approximates their fair value because of their short-term nature.

9. Fair value of financial assets and financial liabilities

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. A market price, where an active market (such as a recognised stock exchange) exists, is the best evidence of the fair value of a financial instrument. Market prices are not available for some of the financial assets and liabilities of the company. Fair values in the financial statements have therefore been estimated using present values or other estimation and valuation techniques based on market conditions existing at the reporting date. Generally, considerable judgement is necessarily required in interpreting market data to develop estimates of fair value. Accordingly, the estimates presented in these financial statements are not necessarily indicative of the amounts that the company would realise in a current market exchange.

The following methods and assumptions have been used in determining the fair values of financial assets and financial liabilities:

The fair value of liquid assets and other assets maturing within one year is assumed to approximate their carrying amounts. This assumption is applied to liquid assets and the short-term elements of all other financial assets and financial liabilities.

10. Financial instruments

Financial instrument risks:

The company has exposure to credit risk, market risk, and liquidity risk from the use of financial instruments.

Senior management has responsibility for monitoring the company's risk management policies and periodically report to the Board of Directors on their activities.

The risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies are reviewed on a regular basis and reflect changes in market conditions and the company's activities. The company's risk management policies also include the functions of its internal audit department which undertakes both regular and ad-hoc reviews of risk management controls and procedures, the result of which are reported to the Board of Directors.

(i) Credit risk:

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Credit risk arises primarily from credit given to staff members, advances to contractors and deposits with financial institutions.

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

10. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(i) Credit risk (cont'd):

Maximum exposure to credit risk at the reporting date was:

	<u>2011</u> \$	<u>2010</u> \$
Cash and cash equivalents	371,085,236	308,565,248
Advances to contractors and other receivables	<u>6,096,741</u>	<u>12,661,944</u>
	<u>377,181,977</u>	<u>321,227,192</u>

Cash and cash equivalents:

Cash and cash equivalents are placed with counter parties who are believed to have high credit ratings with minimal risk of default. The company monitors these institutions on a regular basis.

Advances to contractors

Advances to contractors are recovered by way of deductions from amounts due to such contractors.

(ii) Market rate risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk.

□ Interest rate risk:

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates.

At the reporting date the interest profile of the company's interest-bearing financial instruments was:

	<u>Carrying amount</u>	
	<u>2011</u> \$	<u>2010</u> \$
Variable rate:		
Financial assets	<u>-</u>	<u>180,344,345</u>

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements
Year ended March 31, 2011

10. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(ii) Market rate risk (cont'd):

□ Interest rate risk (cont'd):

Fair value sensitivity analysis for fixed rate instruments

The company does not hold any fixed rate financial instruments that are subject to material changes in fair value. Therefore a change in interest rates at the reporting date would not affect the net resources available for project expenditure.

Cash flow sensitivity analysis for variable rate instruments

A change of 200 basis points in interest rates at the reporting date would have increased/(decreased) net resources available for project expenditure by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency rates, remain constant. The analysis is performed on the same basis for 2010.

	<u>2011</u>		<u>2010</u>	
	\$		\$	
	Effect on net resources available for expenditure		Effect on net resources available for expenditure	
	<u>200bp increase</u>	<u>200bp decrease</u>	<u>200bp increase</u>	<u>200bp decrease</u>
Cash flow sensitivity (net)	<u>-</u>	<u>-</u>	<u>3,606,887</u>	<u>(3,606,887)</u>

□ Foreign currency risk:

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates.

The company incurs foreign currency risk primarily on transactions that are denominated in foreign currency and cash and cash equivalents that are denominated in a currency other than the Jamaica dollar. The principal foreign currency risks of the company are denominated in the currencies noted in the table below. Such exposures comprise the monetary assets and liabilities of the company that are not denominated in that currency.

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements

Year ended March 31, 2011

10. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(ii) Market rate risk (cont'd):

□ Foreign currency risk (cont'd):

Management of foreign currency risk

Management manages the foreign exchange risk by ensuring that the exposure on foreign assets and commitments for the foreign currency portion of net resources for project expenditure is kept to an acceptable level. Management further manages the risk by converting foreign currency only at the point that such amounts are needed to meet local expenditure. The table below summarizes the company's exposure to foreign currency exchange rate risk at March 31, incurred in the normal course of business.

	<u>2011</u>			
	US\$	J\$	Euro €	J\$
Cash and cash equivalents	<u>2,649,012</u>	<u>226,225,657</u>	<u>621,476</u>	<u>74,918,927</u>
	<u>2010</u>			
	US\$	J\$	Euro €	J\$
Cash and cash equivalents	<u>1,818,817</u>	<u>161,407,015</u>	<u>149,883</u>	<u>18,164,513</u>

Exchange rates, in terms of Jamaica dollars, were as follows:

	<u>US\$</u>	<u>Euro€</u>
March 31, 2010:	88.96	119.45
March 31, 2011:	<u>85.40</u>	<u>120.55</u>

Sensitivity analysis

A 1% (2010: 10%) strengthening of the United States dollar (the company's principal foreign currency) and the Euro against the Jamaica dollar would have increased/(decreased) net resources available for expenditure by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	<u>2011</u>	<u>2010</u>
	\$	\$
US\$	2,262,256	16,140,702
Euro (€)	<u>749,189</u>	<u>1,816,451</u>

10. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(iii) Liquidity risk:

Liquidity risk, also referred to as funding risk, is the risk that the company will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed facilities.

Liquidity risk management process

The management of the company maintains an adequate amount of its financial assets in liquid form to meet contractual obligations and other recurring payments arising particularly from the funding of ongoing projects. Donor agencies and the Government of Jamaica enter into agreements for funding of identified projects. Funding is provided throughout the life of the projects based on agreed budgets, cash flows and timelines for project activities which are closely monitored by management so as to meet obligations as they fall due.

An analysis of the contractual maturities of the company's financial liabilities is presented below.

	2011			
	<u>Carrying amount</u> \$	<u>Contractual cash flows</u> \$	<u>0-12 months</u> \$	<u>No fixed maturity</u> \$
Accounts payable	120,425,276	120,425,276	120,425,276	-
Net resources available for expenditure	<u>259,541,498</u>	<u>259,541,498</u>	-	<u>259,541,498</u>
	<u>379,966,774</u>	<u>379,966,774</u>	<u>120,425,276</u>	<u>259,541,498</u>

	2010			
	<u>Carrying amount</u> \$	<u>Contractual cash flows</u> \$	<u>0-12 months</u> \$	<u>No fixed maturity</u> \$
Accounts payable	110,094,758	110,094,758	110,094,758	-
Net resources available for expenditure	<u>213,473,015</u>	<u>213,473,015</u>	-	<u>213,473,015</u>
	<u>323,567,773</u>	<u>323,567,773</u>	<u>110,094,758</u>	<u>213,473,015</u>

JAMAICA SOCIAL INVESTMENT FUND

Notes to the Financial Statements

Year ended March 31, 2011

11. Capital risk management policies and objectives

The company manages resources available by continuously identifying development projects and complying with the requirements of funding agencies over the disbursement and subsequent reimbursement or justification of amount expended from committed resources.

The capital structure of the company consists of equity (share capital) and net resources available for project expenditure.

12. Commitments

- (a) At March 31, 2011, commitments in respect of contracts approved by the Board but not yet executed amounted to approximately \$343 million (2010: \$722 million).
- (b) The company has entered into three lease agreements for office space expiring June 1, 2010, January 22, 2011 and November 30, 2012. The total annual rental to be paid is:

	<u>2011</u> \$'000	<u>2010</u> \$'000
Year 1	31,162	20,421
Year 2	24,089	10,435
Year 3	<u>16,723</u>	<u>7,619</u>

Appendix 1 – Remuneration for Directors and Senior Executives

Remuneration for Directors and NCC Sector Committee Members

Position of Director	Fees	Motor Vehicle Upkeep/Travelling or Value of Assignment of Motor Vehicle	Honoraria	All Other Compensation including Non-Cash Benefits as applicable	Total
Acting Chairman	\$78,750.00	N/A	N/A	N/A	\$78,750.00
Director 1	\$70,875.00	N/A	N/A	N/A	\$70,875.00
Director 2	\$16,875.00	N/A	N/A	N/A	\$16,875.00
Director 3	\$84,000.00	N/A	N/A	N/A	\$84,000.00
Director 4	\$22,525.00	N/A	N/A	N/A	\$22,525.00
Director 5	\$132,000.00	N/A	N/A	N/A	\$132,000.00
Director 6	\$65,250.00	N/A	N/A	N/A	\$65,250.00
Chairman, NCC Sector Committee	\$31,500.00	N/A	N/A	N/A	\$31,500.00
Member, NCC Sector Committee	\$7,875.00	N/A	N/A	N/A	\$7,875.00
Member, NCC Sector Committee	\$25,125.00	N/A	N/A	N/A	\$25,125.00
Member, NCC Sector Committee	\$10,500.00	N/A	N/A	N/A	\$10,500.00

Note: Directors' and NCC Sector Committee Members' remuneration is directly reflective of the number of meetings attended. The figures presented represent the amounts paid to each Director and NCC Sector Committee Member for the period April 1, 2010 to March 31, 2011.

Remuneration for Senior Executives

Position of Senior Executive	Annual Salary	Gratuity or Performance Incentive	Travelling Allowance or Value of Assignment of Motor Vehicle	Pension or Other Retirement Benefits	Other Allowances	Total
Managing Director	\$6,828,182.00	\$682,818.00	\$796,500.00	N/A	N/A	\$8,307,500.00
General Manager, Technical Services	\$5,883,214.00	\$588,321.00	\$738,300.00	N/A	N/A	\$7,209,835.00
General Manager, Finance & Procurement	\$4,784,641.00	\$478,464.00	\$738,300.00	N/A	N/A	\$6,001,405.00
General Manager, Human Resources & Administration	\$4,633,744.00	\$463,374.00	\$738,300.00	N/A	N/A	\$5,835,418.00
Internal Auditor	\$3,088,104.00	\$308,810.00	\$738,300.00	N/A	N/A	\$4,135,214.00

Appendix 2 - Environmental Management System Achievements

During the review period the JSIF continued to maintain and grow the Environmental Management System (EMS) as indicated by the successful audit which was completed in December 2010, by the external registrar UL-DQS Inc. The JSIF entered a third year as an ISO 14001:2004 certified organization with a focus on continual improvement of our systems. As such, particular focus continues to be placed on civil works activities by increasing awareness among internal and external stakeholders with the aim of reducing and managing environmental impacts. In keeping with the objective of continual improvement, the activities this year included:

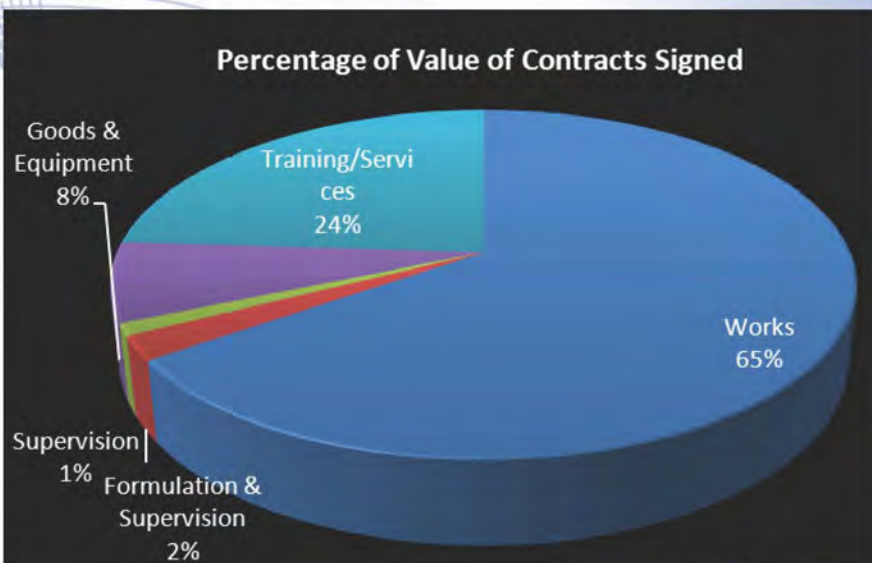
- The establishment of an internal Environmental and Safety Committee (ESC) to broaden the participation of the staff, as well as contribute to the development and implementation of environmental policies and procedures.
- The objective of the JSIF to reduce instances of ground water pollution through the reduction of absorption pits (as the main source of treatment) in the design of our projects was achieved within seven (7) months of the target being set.
- In an effort to heighten awareness of our environmental policies among external stakeholders, this year the JSIF undertook to mount environmental and safety signage at all building sites. These signs serve to strengthen communication of our environmental policy, our approach to environmental management and how we would wish persons to treat the environment.
- In February 2011, the JSIF drafted a Green Elements Policy and Programme which outlines our objective to continually minimize the environmental footprints of JSIF's infrastructure works, through the incorporation of Green Elements at the design and construction phases. The policy outlines the approach to the incorporation of: (i) green spaces (ii) water harvesting, re-use, recycle and reduction systems, and (iii) solar and energy efficient lighting.
- In March 2011 the JSIF launched a monthly internal Site of the Month Competition among staff to recognize Officers responsible for the project site which best represents JSIF's environmental policies and procedures. Already the competition is meeting its objective in terms of increasing on-site environmental and safety awareness among staff, consultants and contractors.



An environmental and safety sign mounted at a project site

Appendix 3 - Summary of Procurement Activities

TYPE OF CONTRACT PROCURED	NUMBER OF CONTRACTS	VALUE OF CONTRACTS SIGNED (\$M)
Works	63	\$938M
Formulation & Supervision	38	\$32M
Supervision	22	\$16M
Goods & Equipment	80	\$106M
Training/Services	129	\$345M
TOTAL	332	\$1,437M



Compliance

The JSIF continues to cooperate with the Office of the Contractor General (OCG) in its oversight of the procurement process and maintains compliance with all the requirements of the OCG through timely and complete submission of documents requested as well as timely and complete submission of quarterly reports. The JSIF received a 100% score for compliance with the procurement process with respect to evaluation of the procurement process for contracts awarded at a value of \$10.0 million or less.

Procurement Timelines

Following an operational review undertaken by JSIF in 2010 it was shown that delays in the procurement process contributed to concerns regarding the overall timeliness in the delivery of sub projects. The table below shows the median procurement period for civil works contracts. The period covers the time of Board approval through to the signing of contracts and includes the time projects are out to bid.

VALUE OF CIVIL WORKS CONTRACTS	PROCUREMENT PERIOD (DAYS)
<\$4,000,000.00	120
\$4,000,001.00 - \$10,000,000.00	160
\$10,000,001.00 - \$30,000,000.00	160
> \$30,000,001.00	190

External Activities

On August 17, 2010, the JSIF held its biannual Contractors Seminar which saw over 148 contractors and consultants in attendance. The seminars are organized in a bid to build the capacity of the contractors and consultants with respect to the JSIF's processes, systems and policies with an emphasis on procurement and technical topics related to sub-project implementation including the social environment in which the JSIF operates.

The JSIF also facilitated the Caribbean Development Bank's (CDB) regional workshop on Computerised Job Estimation Tool (CJET) which aimed to build the capacity of small and medium sized contractors in the countries supported by the Basic Needs Trust Fund (BNTF) Programme.

SUB PROJECTS APPROVED 2010/2011

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Haddington Basic School Expansion & Rehabilitation	24,533,131	April 28 2010	Hanover	Haddington	JSIF Procured	Basic Needs Trust Fund
Care Bear Basic School Remedial Works	153,000	June 1 2010	St. Andrew	Whitfield Town	JSIF Procured	Basic Needs Trust Fund
Sanguinetti Basic School Remedial Works	6,300,000	June 1 2010	Trelawny	Thompson Town	JSIF Procured	Basic Needs Trust Fund
St. Benedict's Primary School Paving	2,750,000	June 1 2010	St. Andrew	Harbour View	JSIF Procured	Basic Needs Trust Fund
Arcadia Basic School Remedial Works	1,355,000	June 1 2010	St. Thomas	Morant Bay	JSIF Procured	Basic Needs Trust Fund
Stettin Methodist Basic School Fencing	2,403,300	June 1 2010	Trelawny	Stettin	JSIF Procured	Basic Needs Trust Fund
Islington ECI Equipping & Maintenance Training	2,478,767	June 1 2010	St. Mary	Islington	JSIF Procured	Basic Needs Trust Fund
Edward Seaga Sports Complex Rehabilitation	14,886,039	June 30 2010	Kingston	Tivoli Gardens	JSIF Procured	Basic Needs Trust Fund
Maintenance Training for BNTF Subprojects	6,233,580	September 8 2010	Multi-Parish	Multi-District	JSIF Procured	Basic Needs Trust Fund
Rocky Point Market Reconstruction	45,930,711	October 27 2010	Clarendon	Rocky Point	JSIF Procured	Basic Needs Trust Fund 6
Alpha Boys Home Rehabilitation	22,382,312	October 27 2010	Kingston	Allman Town	JSIF Procured	Basic Needs Trust Fund 6
Alpha Boys Home Sports Facility Upgrading, Music Equipping & Hydroponics Installation	3,872,680	October 27 2010	Kingston	Allman Town	JSIF Procured	Basic Needs Trust Fund 6
Glendevon Skills Training Centre Renovation & Rehabilitation	34,539,978	October 27 2010	St. James	Montego Bay	JSIF Procured	Basic Needs Trust Fund 6

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Rocky Point Market Reconstruction	45,930,711	October 27 2010	Clarendon	Rocky Point	JSIF Procured	Basic Needs Trust Fund 6
Alpha Boys Home Rehabilitation	22,382,312	October 27 2010	Kingston	Allman Town	JSIF Procured	Basic Needs Trust Fund 6
Alpha Boys Home Sports Facility Upgrading, Music Equipping & Hydroponics Installation	3,872,680	October 27 2010	Kingston	Allman Town	JSIF Procured	Basic Needs Trust Fund 6
Glendevon Skills Training Centre Renovation & Rehabilitation	34,539,978	October 27 2010	St. James	Montego Bay	JSIF Procured	Basic Needs Trust Fund 6
Fruitful Vale Water Supply	31,001,290	January 26 2011	Portland	Fruitful Vale	JSIF Procured	Basic Needs Trust Fund 6
Bonny Gate to Preston Land Road Rehabilitation	33,878,305	October 27 2010	St. Mary	Preston Lands	JSIF Procured	Community Investment Project
Richmond Gap to Richmond Vale Road Rehabilitation	29,627,532	October 27 2010	St. Thomas	Richmond Vale	JSIF Procured	Community Investment Project
Bridge Jamaica (CIP)	25,365,000	October 27 2010	Multi-Parish	Multi-District	JSIF Procured	Community Investment Project
Crystal City Sanitation	26,639,454	October 27 2010	St. Thomas	Lyssone	JSIF Procured	Community Investment Project
Bonny Gate to Preston Land Road Rehabilitation	33,878,305	October 27 2010	St. Mary	Preston Lands	JSIF Procured	Community Investment Project
Richmond Gap to Richmond Vale Road Rehabilitation	29,627,532	October 27 2010	St. Thomas	Richmond Vale	JSIF Procured	Community Investment Project
Bridge Jamaica (CIP)	25,365,000	October 27 2010	Multi-Parish	Multi-District	JSIF Procured	Community Investment Project

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Crystal City Sanitation	26,639,454	October 27 2010	St. Thomas	Lyssone	JSIF Procured	Community Investment Project
Greenfield Water Supply	7,823,000	July 28 2010	St. Elizabeth	Treasure Beach	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Alfredo Collins Basic School Equipping	603,352	December 15 2010	St. Catherine	Central Village	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Font Hill Basic School Equipping	373,683	December 15 2010	St. Thomas	Font Hill	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Epping Farm Basic School Equipping	192,370	December 15 2010	St. Thomas	Hagley Gap	JSIF Procured	Emergency Recovery Project
Hurricane Dean - New Testament Basic School (Yallahs) Equipping	143,370	December 15 2010	St. Thomas	Yallahs	JSIF Procured	Emergency Recovery Project
Hurricane Dean Crofts Basic School Equipping	963,238	December 15 2010	Clarendon	Kellits	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Comfort Castle Basic School Equipping	1,065,759	December 15 2010	Clarendon	Comfort	JSIF Procured	Emergency Recovery Project
Hurricane Dean New Broughton Basic School Equipping	695,639	December 15 2010	Manchester	New Broughton	JSIF Procured	Emergency Recovery Project
Hurricane Dean New Town Phase 1 Basic School Equipping	872,961	December 15 2010	Clarendon	New Town Phase 1	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Alfredo Collins Basic School Equipping	603,352	December 15 2010	St. Catherine	Central Village	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Font Hill Basic School Equipping	373,683	December 15 2010	St. Thomas	Font Hill	JSIF Procured	Emergency Recovery Project

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Hurricane Dean - Epping Farm Basic School Equipping	192,370	December 15 2010	St. Thomas	Hagley Gap	JSIF Procured	Emergency Recovery Project
Hurricane Dean - New Testament Basic School (Yallahs) Equipping	143,370	December 15 2010	St. Thomas	Yallahs	JSIF Procured	Emergency Recovery Project
Hurricane Dean Crofts Basic School Equipping	963,238	December 15 2010	Clarendon	Kellit's	JSIF Procured	Emergency Recovery Project
Hurricane Dean - Comfort Castle Basic School Equipping	1,065,759	December 15 2010	Clarendon	Comfort	JSIF Procured	Emergency Recovery Project
Hurricane Dean New Broughton Basic School Equipping	695,639	December 15 2010	Manchester	New Broughton	JSIF Procured	Emergency Recovery Project
Hurricane Dean New Town Phase 1 Basic School Equipping	872,961	December 15 2010	Clarendon	New Town Phase 1	JSIF Procured	Emergency Recovery Project
Rennock lodge School Nutrition Enhancement Programme (GOLA)	892,020	April 28 2010	Kingston	Rockfort	JSIF Procured	European Union Poverty Reduction Programme 2
St. Elizabeth Basic School Feeding Garden (GOLA)	536,666	April 28 2010	St. Andrew	Kencot	JSIF Procured	European Union Poverty Reduction Programme 2
Windsor Heights Work & Play for Community Unity (GOLA)	957,767	April 28 2010	St. Catherine	Central Village	JSIF Procured	European Union Poverty Reduction Programme 2
Newlands CXC Preparation & Literacy (GOLA)	711,669	April 28 2010	St. Catherine	Newlands	JSIF Procured	European Union Poverty Reduction Programme 2
New Horizon Social Intervention for Wynter Pen (GOLA)	1,050,000	April 28 2010	St. Catherine	Wynters Pen	JSIF Procured	European Union Poverty Reduction Programme 2

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Gregory Park Primary Grade 4 Literacy & Numeracy Enhancement Project (GOLA)	1,199,990	April 28 2010	St. Catherine	Gregory Park	JSIF Procured	European Union Poverty Reduction Programme 2
Life Tabernacle Youth at Risk Empowerment Programme (GOLA)	1,030,005	April 28 2010	Kingston	Johnson Town	JSIF Procured	European Union Poverty Reduction Programme 2
Gregory Park Primary School Rehabilitation	30,138,060	June 1 2010	St. Catherine	Gregory Park	JSIF Procured	European Union Poverty Reduction Programme 2
Maranatha Ministries Basic School Construction	34,007,904	June 1 2010	St. Andrew	Waterhouse	JSIF Procured	European Union Poverty Reduction Programme 2
St. Patrick's Primary School Expansion	31,992,586	June 30 2010	St. Andrew	Waterhouse	JSIF Procured	European Union Poverty Reduction Programme 2
Rusdan Road Rehabilitation	8,483,596	June 30 2010	Kingston	Rockfort	JSIF Procured	European Union Poverty Reduction Programme 2
Tiverton Road Rehabilitation	5,598,020	June 30 2010	Kingston	Rockfort	JSIF Procured	European Union Poverty Reduction Programme 2
PRP 2 Summer Camp 2010	7,500,000	June 30 2010	Multi-Parish	Multi-District	JSIF Procured	European Union Poverty Reduction Programme 2
St. Monica's Home Greenhouse & Fencing	14,917,015	July 28 2010	St. Catherine	Central Village	JSIF Procured	European Union Poverty Reduction Programme 2
Allman Town Infant School Rehabilitation	25,801,700	October 27 2010	Kingston	Allman Town	JSIF Procured	European Union Poverty Reduction Programme 2
Allman Town Primary School Expansion	14,725,025	October 27 2010	Kingston	Allman Town	JSIF Procured	European Union Poverty Reduction Programme 2

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
New Horizons Skill Training Centre	27,926,654	December 13 2010	St. Catherine	Wynter's Pen	JSIF Procured	European Union Poverty Reduction Programme 2
Tower Hill Missionary Early Childhood Institution Rehabilitation	20,269,718	December 13 2010	St. Andrew	Tower Hill	JSIF Procured	European Union Poverty Reduction Programme 2
Allman Town Infant School Rehabilitation	25,801,700	October 27 2010	Kingston	Allman Town	JSIF Procured	European Union Poverty Reduction Programme 2
Allman Town Primary School Expansion	14,725,025	October 27 2010	Kingston	Allman Town	JSIF Procured	European Union Poverty Reduction Programme 2
New Horizons Skill Training Centre	27,926,654	December 13 2010	St. Catherine	Wynter's Pen	JSIF Procured	European Union Poverty Reduction Programme 2
Tower Hill Missionary Early Childhood Institution Rehabilitation	20,269,718	December 13 2010	St. Andrew	Tower Hill	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Social Intervention for Empowerment of Wynter's Pen Community II	923,754	February 23 2011	St. Catherine	Wynter's Pen	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Improving Nutrition & education for Sustainable Poverty Reduction in Wynter's Pen	931,000	February 23 2011	St. Catherine	Wynter's Pen	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Yes We Can GOLA III	833,200	February 23 2011	St. Andrew	August Town	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Hannah Town Youth Project	1,336,169	February 23 2011	Kingston	Hannah Town	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Operation Uplift, Enhancement & Empowerment Community Based Project	898,100	February 23 2011	St. Andrew	Maverley	JSIF Procured	European Union Poverty Reduction Programme 2

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
GOLA 3 - PADC Inner City Ornamental Fish Development Programme	938,474	February 23 2011	St. Andrew	Papine	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Step Up Ina Life: Youth Entrepreneurship & Financial Literacy Training	1,200,000	February 23 2011	M	Multi-District	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Kairos Network Ornamental Fish Project	774,598	February 23 2011	St. Andrew	August Town	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - Capacity Building In Personal Development & Career Preparation	919,920	February 23 2011	St. Andrew	Cassava Piece	JSIF Procured	European Union Poverty Reduction Programme 2
GOLA 3 - STEP UP 2011: Skills Certification & Business Venture	1,086,399	February 23 2011	Kingston	Brown's Town	JSIF Procured	European Union Poverty Reduction Programme 2
Mediation & Conflict Resolution Package 3 (Bucknor)	432,000	April 28 2010	Clarendon	May Pen	Community Based Contracting	Inner City Basic Services
Mediation & Conflict Resolution Package 3 (Central Village)	605,000	April 28 2010	St. Catherine	Spanish Town Central	Community Based Contracting	Inner City Basic Services
Mediation & Conflict Resolution Package 3 (Shelter Rock)	410,500	April 28 2010	St. Catherine	Flankers	Community Based Contracting	Inner City Basic Services
Mediation & Conflict Resolution Package 3 (Knollis)	341,398	April 28 2010	St. Catherine	Bog Walk	Community Based Contracting	Inner City Basic Services
Mediation & Conflict Resolution Package 3 (Flankers)	354,400	April 28 2010	St. James	Flankers	Community Based Contracting	Inner City Basic Services

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Alternative Livelihood & Skills Development Career Advancement Through Networking Programme	835,400	April 28 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Mediation & Conflict Resolution Lauriston	324,400	April 28 2010	St. Catherine	Lauriston	Community Based Contracting	Inner City Basic Services
ICBSP Summer Camps 2010	3,200,000	April 28 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
ICBSP Summer Camps 2010 - Passmore Town	800,000	April 28 2011	Kingston	Passmore Gardens, Dunkirk, McIntyre Villa	JSIF Procured	Inner City Basic Services
Family Support Services Package 2 - Parenting	2,205,000	June 1 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Alternative Livelihood & Skills Development - Youth Engagement Programme 2010	4,372,187	June 30 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
REDI - Community Based Tourism Policy	6,230,000	June 30 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
JSIF Jamaica Netball Association Summer Coaching Programme	1,093,000	June 30 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Alternative Livelihood & Skills Development: Flankers - Cornwall Automotive Training Institute (CATI)	1,744,500	October 27 2010	St. James	Flankers	JSIF Procured	Inner City Basic Services
Bridge Jamaica Punte Programme - Phase 2	916,500	October 27 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Youth Education & Recreation - Package V-2	25,521,200	December 15 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Alternative Livelihood & Skills Development: Flankers - Cornwall Automotive Training Institute (CATI)	1,744,500	October 27 2010	St. James	Flankers	JSIF Procured	Inner City Basic Services
Bridge Jamaica Puente Programme - Phase 2	916,500	October 27 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Youth Education & Recreation - Package V-2	25,521,200	December 15 2010	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Tawes Meadows Community Centre	78,489,893	February 23 2011	St. Catherine	Tawes Pen	JSIF Procured	Inner City Basic Services
ICBSP Community Based Contracting Capacity Building	3,885,800	February 23 2011	Multi-Parish	Multi-District	JSIF Procured	Inner City Basic Services
Shelter Rock Multipurpose Court & Play Area Construction	10,977,209	February 23 2011	St. Catherine	Shelter Rock	JSIF Procured	Inner City Basic Services
Passmore Town / McIntyre Villa Multipurpose Play Area	6,527,200	February 23 2011	Kingston	Passmore Town	JSIF Procured	Inner City Basic Services
Passmore Town / McIntyre Villa Multipurpose Court Rehabilitation	6,707,700	February 23 2011	Kingston	Passmore Town	JSIF Procured	Inner City Basic Services
Summer Programme for Youth Violence Prevention & Personal Development Activities in Inner City Communities	9,000,000	April 28 2010	Multi-Parish	Multi-District	JSIF Procured	Japanese Social Development Fund
Tawes Meadows Community Action Plan - Family Support Services (Parenting)	2,006,000	January 26 2011	St. Catherine	Tawes Pen	JSIF Procured	Japanese Social Development Fund
Bucknor Community Action Plan - Literacy & Life Skills Programme	3,939,400	January 26 2011	Clarendon	Bucknor	JSIF Procured	Japanese Social Development Fund

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Family & Parenting Centre Family Development Program	12,292,000	February 23 2011	St. James	Montego Bay	JSIF Procured	Japanese Social Development Fund
Hope Counseling & Wellness Centre - Child Resiliency Programme	8,600,000	February 23 2011	St. Andrew	Mona Heights	JSIF Procured	Japanese Social Development Fund
YOU Alternative Livelihood & Skills Development	12,584,220	February 23 2011	Kingston	Fletcher's Land	JSIF Procured	Japanese Social Development Fund
Jamaica's Exporters Association - Training & capacity Building Project	6,031,250	July 28 2010	Multi-Parish	Multi-District	JSIF Procured	Rural Economic Development Initiative
St. Elizabeth Homecoming Foundation						
- Development of a Tourism Strategic Marketing Path for St. Elizabeth	4,925,700	July 28 2010	St. Elizabeth	Santa Cruz	JSIF Procured	Rural Economic Development Initiative
Organisational Strengthening of REDI Project Sponsors	3,220,220	July 28 2010	Multi-Parish	Multi-District	JSIF Procured	Rural Economic Development Initiative
Middlesex Beekeepers Honey Production	4,494,474	October 27 2010	St. Elizabeth	Balacava	JSIF Procured	Rural Economic Development Initiative
Porus Entrepreneurial Group - Training & Development of Marketing Strategy for Beekeepers	4,310,000	October 27 2010	Manchester	Porus	JSIF Procured	Rural Economic Development Initiative
Middle Quarters Shrimp Vendors Association - Signage & Capacity Building	2,844,500	October 27 2010	St. Elizabeth	Middle Quarters	JSIF Procured	Rural Economic Development Initiative
Jamaica Creative Co-operative Equipment & Development of Marketing Strategy	3,773,070	October 27 2010	Manchester	Newport	JSIF Procured	Rural Economic Development Initiative

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Treasure Beach Women's Group Benevolent Society Promotion & Training	1,470,500	December 13 2010	St. Elizabeth	Calabash Bay	JSIF Procured	Rural Economic Development Initiative
Prospect Pig Farmer's Association Pig Rearing	4,649,440	December 13 2010	Manchester	Prospect	JSIF Procured	Rural Economic Development Initiative
Porus Craft & Agricultural Association Specially Authorized Society Cassava Production	1,518,080	December 13 2010	Manchester	Trinity	JSIF Procured	Rural Economic Development Initiative
Maggoty & Its Environs Benevolent Society Pig Rearing	3,956,876	December 13 2010	St. Elizabeth	Maggoty	JSIF Procured	Rural Economic Development Initiative
Top Plowden & Wigton P.M.O. Sweet Potato Cultivation	2,988,960	December 13 2010	Manchester	Restore	JSIF Procured	Rural Economic Development Initiative
Manchester Parish Development Committee Equipping & Capacity Building	1,182,000	December 15 2010	Manchester	Mandeville	JSIF Procured	Rural Economic Development Initiative
Middlesex Beekeepers Honey Production	4,494,474	October 27 2010	St. Elizabeth	Balacava	JSIF Procured	Rural Economic Development Initiative
Porus Entrepreneurial Group - Training & Development of Marketing Strategy for Beekeepers	4,310,000	October 27 2010	Manchester	Porus	JSIF Procured	Rural Economic Development Initiative
Middle Quarters Shrimp Vendors Association - Signage & Capacity Building	2,844,500	October 27 2010	St. Elizabeth	Middle Quarters	JSIF Procured	Rural Economic Development Initiative

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Jamaica Creative Co-operative Equipment & Development of Marketing Strategy	3,773,070	October 27 2010	Manchester	Newport	JSIF Procured	Rural Economic Development Initiative
Treasure Beach Women's Group Benevolent Society Promotion & Training	1,470,500	December 13 2010	St. Elizabeth	Calabash Bay	JSIF Procured	Rural Economic Development Initiative
Prospect Pig Farmer's Association Pig Rearing	4,649,440	December 13 2010	Manchester	Prospect	JSIF Procured	Rural Economic Development Initiative
Porus Craft & Agricultural Association Specially Authorized Society Cassava Production	1,518,080	December 13 2010	Manchester	Trinity	JSIF Procured	Rural Economic Development Initiative
Maggoty & Its Environs Benevolent Society Pig Rearing	3,956,876	December 13 2010	St. Elizabeth	Maggoty	JSIF Procured	Rural Economic Development Initiative
Top Plowden & Wigton P.M.O. Sweet Potato Cultivation	2,988,960	December 13 2010	Manchester	Restore	JSIF Procured	Rural Economic Development Initiative
Manchester Parish Development Committee Equipping & Capacity Building	1,182,000	December 15 2010	Manchester	Mandeville	JSIF Procured	Rural Economic Development Initiative
Mile Gully PMO Protected Agriculture	4,500,000	February 23 2011	Manchester	Mile Gully	JSIF Procured	Rural Economic Development Initiative
Old England JAS Branch Protected Agriculture (Greenhouse) Technology	4,500,000	February 23 2011	Manchester	Old England	JSIF Procured	Rural Economic Development Initiative
Action Vibes Youth Club Pig Rearing / Food Traceability Project	4,649,440	February 23 2011	Manchester	Pratville	JSIF Procured	Rural Economic Development Initiative

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Manchester Plateau community Council Benevolent Society Protected Agriculture (Greenhouse) Technology	4,456,000	February 23 2011	Manchester	Knockpatrick	JSIF Procured	Rural Economic Development Initiative
St. Elizabeth Agricultural Co-Operative - Protected Agriculture (Greenhouse) Technology Project	4,456,000	February 23 2011	St. Elizabeth	Ballards Valley	JSIF Procured	Rural Economic Development Initiative
Tropical Storm Gustav - Norman Gardens Primary & Junior High School Upgrading	35,978,388	December 15 2010	Kingston	Norman Gardens	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Riversdale Health Centre Rehabilitation	12,674,910	December 15 2010	St. Catherine	Riversdale	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Norman Gardens Primary & Junior High School Upgrading	35,978,388	December 15 2010	Kingston	Norman Gardens	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Riversdale Health Centre Rehabilitation	12,674,910	December 15 2010	St. Catherine	Riversdale	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Glen Vincent Health Centre Rehabilitation	7,365,739	January 26 2011	St. Andrew	Trevenion Park	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Bybrook Basic School Rehabilitation	6,790,001	January 26 2011	St. Catherine	Knollis	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Bybrook Basic School Fencing & Play Area	4,312,000	January 26 2011	St. Catherine	Knollis	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Simon Basic School Construction	14,566,952	January 26 2011	St. Catherine	Simon	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Elim Basic School Construction	21,216,819	January 26 2011	St. Elizabeth	Braes River	JSIF Procured	Tropical Storm Gustav

Project Name	Project Cost (J\$)	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Tropical Storm Gustav -Simon Primary School Rehabilitation	7,140,990	January 26 2011	St. Catherine	Knollis	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Alexandria Health Centre Rehabilitation	19,032,144	February 23 2011	St. Ann	Alexandra	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Moneague Health Centre Rehabilitation	7,662,555	February 23 2011	St. Ann	Moneague	JSIF Procured	Tropical Storm Gustav
Tropical Storm Gustav - Alexandria Health Centre Rehabilitation - Phase II	6,224,809	February 23 2011	St. Ann	Alexandra	JSIF Procured	Tropical Storm Gustav

SUB PROJECTS COMPLETED 2010/2011

Project Name	JSIF Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Source
Bunkers Hill Basic School Construction & Equipping	20,882,893	February 2010	Clarendon	James Hill	40	Basic Needs Trust Fund
Rocky Hill (Sheffield) Basic School Completion & Equipping	11,829,867	February 2010	Westmoreland	Sheffield	58	Basic Needs Trust Fund
Ginger Hall Basic School Rehabilitation & Kitchen Construction	5,693,550	April 2010	St. Thomas	Bath	70	Basic Needs Trust Fund
Hounslow Bigwoods Basic School Construction & Equipping	24,677,474	April 2010	St. Elizabeth	Bigwoods	47	Basic Needs Trust Fund
Islington Early Childhood Institution Completion & Equipping	38,125,659	April 2010	St. Mary	Islington	80	Basic Needs Trust Fund
Old Works Basic School Construction & Equipping	14,602,670	April 2010	St. Catherine	Watermount	23	Basic Needs Trust Fund
Paul Mountain Primary School Expansion & Equipping	17,107,296	April 2010	St. Catherine	Kitson Town	125	Basic Needs Trust Fund
Care Bear Basic School Remedial Works	153,000	September 2010	St. Andrew	Whitfield Town	110	Basic Needs Trust Fund
Bog Walk to Lime Walk Road	35,052,872	April 2010	St. Catherine	Bog Walk	2,400	Community Investment Project

Project Name	JSIF Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Source
St. Jago Basic School	23,455,335	July 2010	Manchester	Harmons	28	Community Investment Project
Hurricane Dean - Chetolah Park Primary	3,904,164	January 2010	St. Andrew	Hannah Town	123	Emergency Recovery Project
Hurricane Dean - Commodore Road	19,094,733	January 2010	Portland	Windsor Forest	2,000	Emergency Recovery Project
Hurricane Dean - Fairy Hill Health Centre	5,975,595	January 2010	Portland	Fairy Hill	3,004	Emergency Recovery Project
Hurricane Dean - Fruitful Vale Health Centre	5,969,622	January 2010	Portland	Fruitful Vale	2,161	Emergency Recovery Project
Hurricane Dean - Mango Row Road	27,343,355	January 2010	St. Thomas	Bethel	4,000	Emergency Recovery Project
Hurricane Dean - Watermount Health Centre	7,377,296	January 2010	St. Catherine	Watermount	200	Emergency Recovery Project
Hurricane Dean - Grove Primary School	5,699,876	February 2010	St. Andrew	Gordon Town	440	Emergency Recovery Project
Hurricane Dean - Moore Town Health Centre	5,998,444	February 2010	Portland	Moore Town	250	Emergency Recovery Project
Hurricane Dean - Aberdeen Health Centre	7,092,601	May 2010	St. Elizabeth	Aberdeen	550	Emergency Recovery Project
Hurricane Dean - Crofts Hill Basic School	10,689,191	May 2010	Clarendon	Kellits	62	Emergency Recovery Project
Hurricane Dean - Green Field Rural Feeder Road Rehabilitation	33,241,706	May 2010	St. Elizabeth	Treasure Beach	1,000	Emergency Recovery Project
Hurricane Dean - Mannings Hill All Age	10,036,501	May 2010	St. Andrew	Stony Hill	520	Emergency Recovery Project
Hurricane Dean - Epping Farm Basic School	5,473,608	July 2010	St. Thomas	Hagley Gap	51	Emergency Recovery Project

Project Name	JSIF Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Source
Hurricane Dean - Comfort Baptist Basic School	14,791,282	July 2010	Clarendon	Osbourne Store	34	Emergency Recovery Project
Hurricane Dean - New Broughton Basic School	11,407,767	August 2010	Manchester	Cross Keys	62	Emergency Recovery Project
Hurricane Dean - Rowlandsfield All Age School	11,442,781	August 2010	St. Thomas	Rowlandsfield	87	Emergency Recovery Project
Hurricane Dean - Clarks Town Road	4,790,069	September 2010	Manchester	Mandeville	2,000	Emergency Recovery Project
Hurricane Dean - Cambridge Primary School	7,157,779	October 2010	St. James	Cambridge	665	Emergency Recovery Project
Hurricane Dean - Catadupa Primary & Junior High School	4,612,880	October 2010	St. James	Catadupa	398	Emergency Recovery Project
Hurricane Dean - Christiana Health Centre	39,447,390	October 2010	Manchester	Christiana	1,800	Emergency Recovery Project
Hurricane Dean - Duncans Health Centre	26,651,194	October 2010	Trelawny	Duncans	480	Emergency Recovery Project
Hurricane Dean - Port Morant Primary & Junior High School	8,105,490	October 2010	St. Thomas	Port Morant	35	Emergency Recovery Project
Hurricane Dean - New Town Phase 1 Basic School	10,425,322	October 2010	Clarendon	Hayes	25	Emergency Recovery Project
Community Shelter Supply Upgrade	16,220,000	December 2010	Multi-Parish	Multi-District	5,500	Emergency Recovery Project
Emergency Response Equipment	12,682,001	December 2010	Multi-Parish	Multi-District	420	Emergency Recovery Project
Gabriel Road (John's Hall)	27,601,769	June 2010	Clarendon	John's Hall	1,500	European Union Banana Support Programme

Project Name	JSIF Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Source
Rastafari Youth Initiative Council Limited	216,600	September 2010	St. Andrew	August Town	50	European Union Poverty Reduction Programme 2
Kush Summer Camp	216,660	September 2010	St. Andrew	August Town	26	European Union Poverty Reduction Programme 2
Youth Empowerment Summer Camp of Flankers	906,000	September 2010	St. James	Flankers	530	European Union Poverty Reduction Programme 2
Movie Makers Camp	993,805	September 2010	St. Andrew	Papine	68	European Union Poverty Reduction Programme 2
Behaviour Modification Programme Summer Camp	964,500	September 2010	St. Andrew	Grant's Pen	29	European Union Poverty Reduction Programme 2
Fairview Camp 2010 - Changing Lives, Impacting the Community	509,000	September 2010	St. James	Canterbury - Norwood - Glendevon	30	European Union Poverty Reduction Programme 2
Camp Hope 2010	847,503	September 2010	St. Andrew	Standpipe	31	European Union Poverty Reduction Programme 2
RTBS Summer Vibes & Edutainment Youth Camp	900,000	September 2010	St. Andrew	Trench Town	32	European Union Poverty Reduction Programme 2
Caring For Empowerment: Preparing Children For Life And Citizenship	863,700	September 2010	Kingston	Kingston Gardens	33	European Union Poverty Reduction Programme 2
Allman Town Youth Champions Summer Camp 2010	645,466	September 2010	Kingston	Allman Town	34	European Union Poverty Reduction Programme 2

Project Name	JSIF Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Source
Windsor Heights Work & Play for Community Unity (GOLA)	957,767	November 2010	St. Catherine	Central Village	44	European Union Poverty Reduction Programme 2
New Horizon Social Intervention for Wynter Pen (GOLA)	1,050,000	November 2010	St. Catherine	Wynters Pen	586	European Union Poverty Reduction Programme 2
Newlands CXC Preparation & Literacy (GOLA)	711,669	November 2010	St. Catherine	Newlands	44	European Union Poverty Reduction Programme 2
Gregory Park Primary Grade 4 Literacy & Numeracy Enhancement Project (GOLA)	1,199,990	November 2010	St. Catherine	Gregory Park	195	European Union Poverty Reduction Programme 2
Life Tabernacle Youth at Risk Empowerment Programme (GOLA)	1,030,005	November 2010	Kingston	Johnson Town	40	European Union Poverty Reduction Programme 2
Harbour Road Rehabilitation	15,687,240	December 2010	Kingston	Rockfort	6,620	European Union Poverty Reduction Programme 2
Maverley Primary & Junior High Classroom Expansion	23,834,355	December 2010	St. Andrew	Maverley	705	European Union Poverty Reduction Programme 2
Jarrett Lane Road Upgrading	10,582,654	December 2010	St. Andrew	Mountain View Gardens	1,880	European Union Poverty Reduction Programme 2
Mid Town Sanitation Upgrading	19,634,941	April 2010	Kingston	Tivoli Gardens	408	Government Of Jamaica (General Import Programme)
Oxford Mall Rehabilitation	3,075,000	October 2010	Kingston	Downtown	50	Government Of Jamaica (General Import Programme)

Project Name	JSIF Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Source
Alternative Livelihoods & Skills Development Package II - Passmore Town	800,000	July 2010	St. Catherine	Tawes Pen	40	Inner City Basic Services
Bucknor Road Works - Phase 1	13,853,650	August 2010	Clarendon	May Pen	1,150	Inner City Basic Services
ICBSP Summer Camps 2010	3,200,000	October 2010	Multi-Parish	Multi-District	800	Inner City Basic Services
JSIF Jamaica Netball Association Summer Coaching Programme	1,093,000	October 2010	Multi-Parish	Multi-District	134	Inner City Basic Services
Summer Programme for Youth Violence Prevention & Personal Development Activities in Inner City Communities	9,000,000	October 2010	Multi-Parish	Multi-District	1,000	Japan Social Development Fund (Jamaica Violence Action Fund)



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