

JAMAICA SOCIAL INVESTMENT FUND



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JAMAICA SOCIAL INVESTMENT FUND

REPORT 2011-20

OUR MISSION



he Jamaica Social Investment Fund (JSIF) mobilizes resources and channels these to community-based socio-economic infrastructure and social services projects. Through a national partnership between central and local government, communities and private and public organizations, the JSIF addresses the immediate demands of communities in a manner that is quick, efficient, effective, transparent and non-partisan.

In fulfilling its mandate, the JSIF facilitates the empowerment of communities and assists in building national capacity to effectively implement community-based programmes aimed at social development.

GUIDING PRINCIPLES



In addressing the development priorities of the most underserved communities in Jamaica, the JSIF operates under the following principles:

- > Improvements in public safety
- Building social capital
- Poverty focus
- Development focus
- > Promoting partnerships for development
- Value for money
- Technical quality
- Environmental soundness
- Maximizing opportunities for employment
- Transfer of learning

LIST OF ACRONYMNS



BNTF	Basic Needs Trust Fund
CDB	Caribbean Development Bank
CET	Cost Estimation Tool
CIDA	Canadian International Development Agency
CIP	Community Investment Project
COMCLEAN	Community Action for a Clean Environment
CRP	Community Renewal Programme
EMF	Environmental Management Framework
EMS	Environmental Management System
ERDMS	Electronic Records and Documents Management System
ERP	Emergency Recovery Programme
EU	European Union
GDP	Gross Domestic Product
GEPP	Green Elements Policy and Programme
GOJ	Government of Jamaica
GOLA	Grants of Low Amounts
IBRD	International Bank for Reconstruction and Development
ICBSP	Inner City Basic Services Project
ISO	International Organization for Standardization
JAVA	Jamaica Violence Action [Fund]
JGGA	Jamaica Greenhouse Growers Association
JSDF	Japan Social Development Fund
JSIF	Jamaica Social Investment Fund
NERHA	North East Regional Health Authority
NSWMA	National Solid Waste Management Authority
PBX	Private Branch Exchange
PDF	PetroCaribe Development Fund
PIOJ	Planning Institute of Jamaica
PRP II	Poverty Reduction Programme II
REDI	Rural Economic Development Initiative
SSDF	St. Lucia Social Development Fund



CONTENTS



	1
MISSION STATEMENT	_
GUIDING PRINCIPLES	-
List of Acronymns	2
Notice of Annual General Meeting	4
CORPORATE INFORMATION	Ę
BOARD OF DIRECTORS	6-7
BOARD COMMITTEES	8
Chairman's Statement	9-10
Senior Management Team	11
Management Report	12-23
JSIF BEYOND 50	24-2
Implementation Support visits and project tours	26-2
DIRECTORS' REPORT TO THE STOCKHOLDERS	28
Financial Statements Auditor's Report Statement of Financial Position Statement of Cash Flows Notes to the Financial Statements	29-48 30-33 32 33 34-48
Appendix 1 - Sub Projects Approved 2011/2012	46-6
APPENDIX 2 - SUB PROJECTS COMPLETED 2011/2012	62-67



NOTICE OF ANNUAL GENERAL MEETING

CORPORATE INFORMATION



NOTICE IS HEREBY GIVEN THAT the Sixteenth Annual General Meeting of JAMAICA SOCIAL INVESTMENT FUND will be held at The Jamaica Pegasus Hotel, 81 Knutsford Boulevard, Kingston 5 on Wednesday, October 3, 2012 at 2:00 p.m. for the following purposes:

RESOLUTIONS

1. Audited Accounts To receive the Accounts for the period ended 31st March, 2012 and the Reports of the Directors and Auditors thereon.

2. Appointment of Auditors and their Remuneration To consider and, if thought fit, pass the following Resolution: "That KPMG, having signified their willingness to serve, continue in office as Auditors of the Company until the conclusion of the next Annual General Meeting, at a remuneration to be agreed with the Directors."

3. Election of Directors

Article 100 of the Company's Articles of Association provides that after the third Annual General Meeting, one-third (1/2) of the Directors, or, if their number is not a multiple of three (3), then the number nearest to one-third $\binom{1}{3}$ shall retire from office at each Annual General Meeting. The Directors retiring under this Article are Mrs. Patricia Sutherland, Mrs. Prudence Kidd-Deans, and Mrs. Yvonne Frederick, and being eligible under Article 103 of the Company's Articles of Association, offer themselves for re-election.

The proposed resolutions are therefore as follows:

"That Director, Mrs. Patricia Sutherland, retiring pursuant to Article 100 of the Company's Articles of Association, be and is hereby re-elected."

"That Director, Mrs. Prudence Kidd-Deans, retiring pursuant to Article 100 of the Company's Articles of Association, be and is hereby re-elected."

"That Director, Mrs. Yvonne Frederick, retiring pursuant to Article 100 of the Company's Articles of Association, be and is hereby re-elected."

4. To consider any other business that may be conducted at an Annual General Meeting.

Dated this 9th day of August, 2012

BY ORDER OF THE BOARD

Howard N. Malcolm COMPANY SECRETARY

REGISTERED OFFICE

1C-1F Pawsey Road Kingston 5, Jamaica, W.I.

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Toll Free: 1-888-991-2356 / 7

Fax: (876) 929-3784 E-mail: info@jsif.org Website: www.jsif.org

Jamaica-Social-Investment-Fund-JSIF

ATTORNEYS-AT-LAW

Phillips, Malcolm, Morgan & Matthies The Roswind, 2nd Floor 25 Windsor Avenue Kingston 5

COMPANY SECRETARY

Howard N. Malcom The Roswind, 2nd Floor 25 Windsor Avenue Kingston 5

BANKERS

Bank of Nova Scotia Jamaica 2 Knutsford Boulevard Kingston 5

National Commercial Bank Jamaica Ltd. (Private Banking Sector) The Atrium 32 Trafalgar Road Kingston 10

Pan Caribbean Bank 60 Knutsford Boulevard Kingston 5

AUDITOR

KPMG **Chartered Accountants** The Victoria Mutual Building 6 Duke Street Kingston







BOARD COMMITTEES

CHAIRMAN'S STATEMENT



FINANCE & AUDIT COMMITTEE

- Patricia Sutherland Chair
- Robert Martin
- Sarah Newland Martin
- Marjorie Johnson (Ministry of Finance & Planning)
- Sacha Lawrence (Ministry of Finance & Planning)
- Shirley McLean-Brown (General Manager, Finance, JSIF)
- Carol Perry (Internal Auditor, JSIF)

PROJECTS COMMITTEE

- Prudence Kidd Deans Chair
- Yvonne Frederick
- Loy Malcolm (Acting General Manager, Technical Services, JSIF)

PROCUREMENT & CONTRACTS COMMITTEE

- Yvonne Frederick Chair
- Prudence Kidd-Deans
- Patricia Sutherland
- Carey Brown (Ministry of Education)
- Sonia Hyman (Office of the Prime Minister)
- Shirley McLean Brown (General Manager, Finance, JSIF)
- Ryan Bourne (Acting General Manager, Procurement, JSIF)
- Keslyn Gilbert-Stoney (Legal Officer, JSIF)

NATIONAL CONTRACTS COMMISSION SECTOR COMMITTEE

- Rose Phillips Chair (Ministry of Finance & Planning)
- Sonia Vaughan (Ministry of Finance & Planning)
- Ivan Anderson (National Road Operating and Construction Company)
- Samuel Richards (National Contracts Commission)
- Scarlette Gillings, CD, JP (Managing Director, JSIF)
- Omar Sweeney (General Manger, Technical Services, JSIF)
- Shirley McLean Brown (General Manager, Finance, JSIF)
- Keslyn Gilbert-Stoney (Legal Officer, JSIF)



his has been a very challenging year in the life of ordinary Jamaicans and a critical one, demanding a dynamic response by the Jamaica Social Investment Fund (JSIF). The persisting recession in the global economy and

the striving in the local economy to achieve targets of competitiveness and increased growth regardless, have combined to put significant pressures on local resources.

The country also continues to experience additional insecurities brought on by the inadequacies of the natural and built environment in the face of hazards including ordinary sustained rainfall.

Jamaica has experienced at least one major hurricane or tropical storm per year since 2001, costing in the region of US\$1.7 billion annually and averaging two per cent of Gross Domestic Product (GDP). This impact is set to worsen. In the year under focus, these conditions and events provided challenges for JSIF. At the same time, it was recognized even among economic monitoring agencies that there was a significant need for the country to have a more aggressive stance on social protection; that is, protection which comprises not only conditional cash transfers but more sustainable means of addressing

deprivation.

The new paradigm for social transfers is the space in which JSIF now carries out its programmes, partnering with the government of Jamaica in developing and implementing social projects intended to permanently transform the lives of beneficiaries.

JSIF funds sub-projects including the rehabilitation, expansion, construction or equipping of schools; small roads and bridges in agricultural areas; urban access roads; water schemes; sanitation; and health centres. Funding is also directed, at the request of the community to the creation of resource centres, skills training centres, facilities for tourism product enhancement, play and recreation areas and municipal markets. Significantly, the Fund also provides vocational skills training, market awareness, entrepreneur skills, job separation counselling, employment profiling, personal development, job preparation skills and literacy through its various programmes. Everything the Fund does falls under this new paradigm of social protection which has become the dominant thinking in community development.

The challenges of economic pressure and environmental disasters have created vulnerabilities at the grassroots and above, which JSIF seeks to address through important work targeting the most vulnerable across the country. As chairman, I am very appreciative that the Fund is as talented as it is in conception, design and execution of projects. Never has the demand for such services been more critical, in a time when the most recent estimation of poverty is 17.6 per cent.

We want to thank all donor partners: the Government of Jamaica, the European Union (EU), the World Bank, the PetroCaribe Development Fund (PDF), the Canadian International Development Agency (CIDA), the Caribbean Development Bank (CDB), and the Government of Japan for their continued faith in the JSIF's stewardship of scarce development funds. We want to acknowledge not only their financing but also their vision. As a result of their efforts, during the 2011 to 2012 financial year, just under 57,000 Jamaicans benefitted from the completion and delivery of 62 sub -projects, spanning urban access and agricultural feeder roads, community multipurpose facilities, community health centres, basic, primary and all age schools, emergency response equipment and summer camps. Investment for the financial year under review - made exclusively in volatile and vulnerable communities - consisted in the main of inner city renewal which accounted for 44 per cent of total sub project disbursement.

Proposals for funding received this year reflected more accurately the requests of communities, which was primarily for skills training (33%), schools (20%), community multipurpose facilities (11%) and roads (10%). The JSIF continued investment in sustainable development approaches through programmes such as the Grants of Low Amounts (GOLA) programme of the EU's Poverty Reduction Programme which also funds income generation activities, skills training and employment activities.

I would like to coin a new term - that of "visionariness" - which I define as the creation of a modern approach to social protection in Jamaica which will allow the underserved to strengthen or build capacity to become agents and owners of their own success and improved wellbeing.

I must personally acknowledge that JSIF has not been stale in its approach to community development, but has been dynamic in its abil-

ity to contribute to Jamaica's modernisation. A nontraditional approach is seen in JSIF's Rural Economic Development Initiative (REDI), in which the government and the World Bank have collaborated in supporting rural initiatives to improve market access for micro and small-scale rural agricultural producers and tourism product and service providers.

At the helm of all of this effort is managing director, Scarlette Gillings, who is a leader of infinite abilities and a great mentor for all young persons in JSIF, growing a cadre of professionals who believe in the ethos and value of the organisation and who understand the issues of development and wellbeing and the guiding principles being the JSIF brand of community development.

At the end of a challenging year, I offer my congratulations to the directors, management and staff of the JSIF. We also say thanks for service well done to board directors Donovan Samuels. JP, Robert Miller and Celia Champagnie who resigned in the last year.

To the numerous partners who continue to make the mission of poverty reduction a viable pursuit, with goals which I can truly say are not only achievable, but within sight, we also say thanks. We look forward to another year of coalescing around this worthy goal.

Gladstone Hutchinson, PhD Chairman

Dated this 10th day of September 2012



Scarlette Gillings, co, MA, . Managing Director



Shirley McLean Brown, NE General Manager, Finance



General Manager, Technical Services (Seconded to PlOJ, January 2012)





al Manager, Technical Services (Acting



Ryan Bourne, M.Sc., MBA General Manager, Procurement (Acting)



Internal Auditor



MANAGEMENT REPORT

1.0 Introduction

he year 2011/2012 was an acutely challenging yet immensely rewarding one for the Jamaica ■ Social Investment Fund (JSIF). Notwithstanding, the JSIF remained steadfast in advancing its mandate of investing in sustainable community development initiatives targeting the most vulnerable and underserved persons. Admittedly, the returns on the investments made by the JSIF are, in the main, not immediate or short-term. Rather, they are aimed at assisting Jamaica to meet mediumand long-term objectives such as those outlined in the Vision 2030 National Development Plan, and the Millennium Development Goals (MDGs). Since inception, the JSIF has completed over 1,000 sub projects in vulnerable communities and delivered these to some 1.6 million underserved beneficiaries. Thus, the JSIF has in the past 16 years been laying a solid foundation to support Jamaica's development for the next 50 years and beyond.

Since inception, the JSIF has continually affirmed that sustainable socio-economic development at the community level is possible in an environmen-



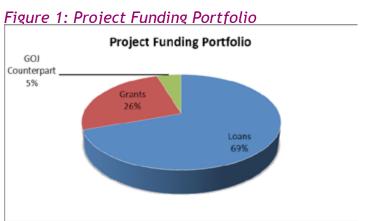
tally responsible manner and through sound policy making and efficient programme delivery. Undeniably, social and economic development and sound environmental management are key ingredients in any poverty reduction strategy. Nonetheless, a false dichotomy is often alluded to between development and the environment. But, prudent environmental management is not only a moral imperative; it also underpins community development and poverty alleviation policy. The environmental mistakes of the past do not have to be repeated, as the benefit of time and technological advances have shown that adverse effects occasioned by development can be sharply reduced by effective policies and strong institutions. The JSIF is proud to reaffirms its commitment to the implementation of sound policies and programmes for accelerating environmentally responsible community development.

2.0 Year in Review

2.1 The JSIF Portfolio

Despite the challenging global economic climate, the JSIF continues to attract funding for its various programmes and initiatives. In 2011/2012 the JSIF managed a portfolio of US\$108.759 million

comprising loans (69%), grants (26%), Government of Jamaica (GOJ) counterpart funding (5%). This year the GOJ disbursed J\$453.6 million to support the work of the JSIF in community development and beneficiary communities provided J\$37 million in cash and sweat equity as contribution to their sub projects.



There were ten active Projects in implementation in 2011/2012.

Table 1: Projects Portfolio

PROJECT	FUNDING AGENCY	IMPLEMENTATION PERIOD	LOAN/GRANT VALUE				
			Donor	GOJ Counterpart			
PROJECTS FUNDED BY LOANS							
Inner City Basic Services Project	World Bank	2006 – 2013(1)	US\$29.3 million	US\$3.5 million			
Rural Economic Development Initiative	World Bank	2010-2016	US\$15 million	US\$2.5 million			
Community Investment Project	Caribbean Development Bank	2009 - 2013	US\$12.085 million	US\$3.023 million			
Emergency Recovery Programme (Hurricane Dean)	World Bank	2008 - 2011	US\$10 million	-			
	PROJECTS FUNDED BY GRANTS						
Poverty Reduction Programme II	European Union	2007 – 2013 ⁽²⁾	€8.5 million	€1.5 million			
Basic Needs Trust Fund Fifth Programme	Caribbean Development Bank & Canadian International Development Agency	2003 – 2012 ⁽³⁾	US\$2.866 million	US\$0.57 million			
Basic Needs Trust Fund Sixth Programme	Caribbean Development Bank & Canadian International Development Agency	2009 - 2012	US\$4.77 million	US\$1.031 million			
Japan Social Development Fund	Government of Japan & World Bank	2009 - 2013	US\$2.65 million	-			
PetroCaribe Development Fund	Government of Venezuela & Government of Jamaica	2011-2012	J\$200 million	-			
Emergency Recovery Programme (Tropical Storm Gustav)	World Bank and European Union	2010 - 2011	€1.728 million	-			

Table Notes:

¹Original Closing Date was December 31, 2011

²Original Closing Date was December 2011

³Original Closing Date was June 30, 2010

2.1.1 Close Out of the Emergency Recovery Programme

The Fund's Emergency Recovery Programme (ERP), which was financed by a US\$10 million loan from the World Bank and a grant of €1.728 million jointly by the World Bank and European Union, was completed this year. This intervention focused on building local resilience to disasters, implementation of disaster risk reduction and mitigation strategies and the 'build back better' approach. Among the accomplishments were: the reconstruction of community basic infrastructure in the wake of the passage of Hurricane Dean in 2007 and Tropical Storm Gustav the following year was: rehabilitation or reconstruction of 13 basic schools and 31 primary schools; rehabilitation of 24 primary health care facilities; rehabilitation of some 36.675 KM of rural access roads; training of 270 youths as First Responders in the event of a natural disaster; and the provision of two ambulances to the Ministry of Health for deployment at its North East Regional Health Authority (NERHA). The ERP delivered benefits to some 80,289 persons islandwide.



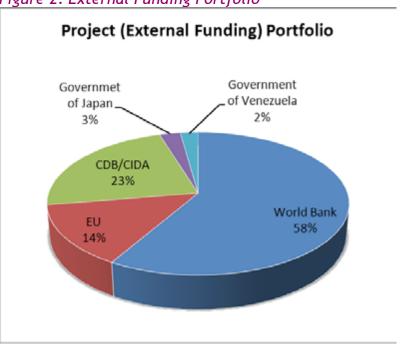
2.1.2 New Funding Accessed Through PetroCaribe Development Fund

In 2011, the government of Jamaica embarked on a massive Community Renewal Programme (CRP) aimed at promoting interventions to build capacity for self-empowerment. Spearheaded by the Planning Institute of Jamaica (PIOJ), the Programme's framework guides the design and implementation of violence reduction and community development projects in 100 of the most vulnerable and volatile communities across the island. The JSIF is contributing to this effort through a J\$200 million grant accessed in 2011/2012 under the PetroCaribe Development Fund (PDF). The funds from this project, which runs from August 2011 to August 2012, will be invested in improving communal sanitation (construction of toilets, showers and laundry facilities) in eight communities in Kingston Western and Central, namely: Rose Town, Jones Town, Hannah Town, Fletcher's Land, Denham Town, Tivoli Gardens, Rae Town and Allman Town.

2.1.3 Donor Contribution

Financial and technical support received from regional and international donor partners is critical to the success of the interventions undertaken by the JSIF. We acknowledge with immense gratitude the unwavering support and continued trust reposed in the capacity of the JSIF to advance the poverty reduction mandate of the respective funding agencies. The International Bank for Reconstruction and Development (IBRD) or the World Bank continues to be the single biggest contributor of development funding to the JSIF accounting for 58% of the overall portfolio. Significant investments are also made by the European Union (EU) (14%), the Caribbean Development Bank (CDB) and the Canadian International Development Agency (CIDA) (23%), the Government of Japan (3%), and the Bolivarian Republic of Venezuela (2%).



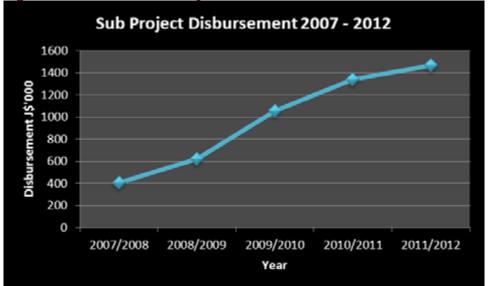


2.2 Budget Allocation and Disbursement

In 2011/2012 the JSIF was allocated a budget of J\$1,882 million¹ to cover sub-project expenditure (\$1,496 million) and institutional support costs (J\$386 million). Disbursements on sub-projects for the year totaled J\$1,467 million, which was marginally (2%) below the budgetary allocation. In 2011/2012, disbursement for sub project expenditure increased by 10% compared to J\$1,337 million in 2010/2011. Sub project expenditure this year continued an upward trend when analyzed within the context of the last five years of operation. Sub project disbursements in 2011/2012 have increased by 260% over 2007/2008.

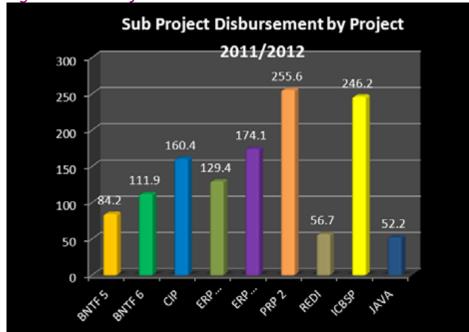
¹ The initial budgetary allocation of \$2,807 million was reduced to \$1,565 million in the first Supplementary Estimates and further reduced to \$1,882 million in the second Supplementary Estimates of Expenditure.

Figure 3: Five Year Sub Project Disbursement



In terms of disbursement by Project, expenditure for the financial year under review reflects heavy investment in inner city renewal, evidenced by three Projects (namely, ICBSP, PRP 2 and JAVA) that focused investment exclusively in volatile and vulnerable communities, accounting for 44% of total sub project disbursement.

Figure 4: Sub Project Disbursement 2011/2012



The JSIF maintained tight fiscal control over administrative expenditure and this year J\$389.243 million was expended for institutional support (on areas such as office space rental, remuneration, vehicle maintenance, petrol, utilities). When compared with the prior year (J\$319 million), administrative expenditure increased by 22%, driven largely by rising fuel costs resulting in increased expenditure on electricity and petrol.

Consequently, the JSIF ended the year with an administration to sub-project disbursement ratio of 21:79, exceeding the target ratio of 25:75.

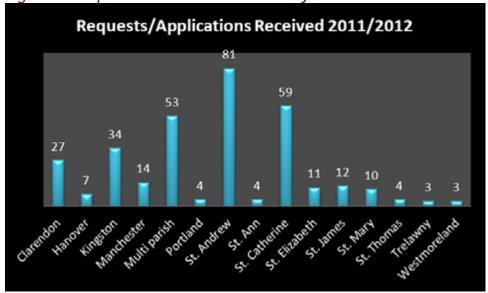
2.3 Operational Performance

2.3.1 Requests Received

In 2011/2012 the JSIF recorded 326 new requests for funding, an average of 27 per month. When compared with the previous year's 700 requests, which were largely driven by specific Calls for Proposals for various funding programmes, the 53% decline this year is by no means reflective of a reduction in demand for the services provided by the Fund. In fact, 61% of all requests received this year were demand-driven² while 39% were pre-selected.³

Not surprisingly, strongest demand for assistance from the Fund is made by parishes in the Corporate Area. Of the 326 requests received during the review period, four parishes, namely, Clarendon, Kingston, St. Andrew and St. Catherine cumulatively account for 62% of all requests received. Demand was lowest in the parishes of Westmoreland, Trelawny, St. Thomas, St. Ann and Portland.

Figure 5: Requests Received 2011/2012 by Parish

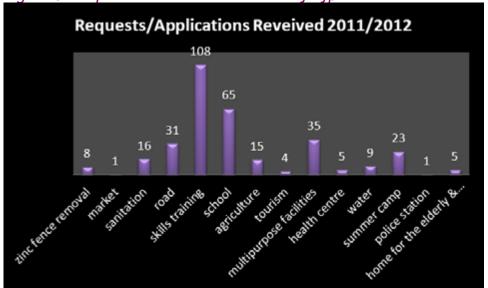


The multi-sectoral approach of the JSIF, driven by the underlying principle of holistic community development, is reflected in the types of requests received for funding. Overwhelming demand was made for skills training (33%), schools (20%), community multipurpose facilities (11%) and roads (10%).

²Whereby communities decide on their own development priorities and submit requests for funding.

³ Interventions designed by the JSIF and funding agencies in fulfillment of specific development objectives.

Figure 6: Requests Received 2011/2012 by Types



2.3.2 Sub Project Approval and Completion

During the year under review, the JSIF continued to carry out its mandate of poverty alleviation through the assessment, implementation and delivery of infrastructure and social services sub projects in communities across the island.

The JSIF Board of Directors had a very busy year in which 186 new projects (an average of 15.5 monthly) valued at J\$2,719 million were reviewed and approved for implementation, resulting in a 12% increase over last year's 166 approvals. Just under 57,000 Jamaicans benefitted from the completion and delivery of 62 sub projects, spanning urban access and agricultural feeder roads, community multipurpose facilities, community health centres, basic, primary and all age schools, emergency response equipment and summer camps. Specifically:

- 16.156 kilometres of roadway were rehabilitated;
- Four multipurpose facilities were constructed in inner city communities;
- Four health centres damaged by Tropical Storm Gustav were rehabilitated;
- Emergency response equipment valued at \$12.6 million was procured and handed over to ODPEM and the Fire Brigade;
- More comfortable teaching and learning environment provided for 4,933 teachers, students, administrative and ancillary staff at 14 educational institutions;
- 1,520 inner city beneficiaries were able to access home work and GSAT assistance classes, sports programmes and parenting support. Between 2007 and 2012 five students from inner city communities who attend the JSIF-supported home work and GSAT classes have been awarded private sector scholarships to attend secondary educational institutions.

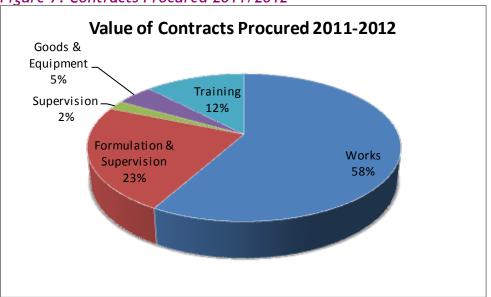


From left: Ambassador Marco Mazzocchi Alemanni, former Head of Delegation of the European Commission in Jamaica; Scarlette Gillings, CD, JP, Managing Director of JSIF; and Hon. Andrew Holness, MP, former Prime Minister and Minister of Education unveil a plague at the handing over of the newly rehabilitated Constant Spring Primary & Junior High School in St. Andrew. This investment of \$29.6 million resulted in the creation of an additional 140 classroom spaces and upgraded recreational facilities at the school.

2.3.3 Procurement Outputs

During the year under the review, the JSIF procured a total of 351 contracts valued at \$1,926 million. While the largest number of contracts procured were for training (101 contracts valued at \$236 million), an analysis of the value of the contracts reveals that civil works or infrastructure contracts commanded the bulk of the funds at \$1,120 million for 73 contracts. Formulation (\$444 million), Supervision & Formulation (\$38 million) and Goods & Equipment (\$86 million) contracts acounted for the balance of contracts procured this year.

Figure 7: Contracts Procured 2011/2012



2.3.4 Institutional Support

The operational outputs of the JSIF are facilitated by critical support in finance, human resources, communication, information technology and administration. The increasing demand on the Fund for investment in the country's most underserved communities necessitates flexibility, adaptability, innovativeness and a willingness to combine new technologies with tried and proven methodologies

to achieve desired solutions. Accordingly, this year saw the upgrading of administrative infrastructure essential to ensuring efficient sub project management. These included:

- Development of a new Electronic Records and Documents Management System (ERDMS) to replace the existing Document Management System, which was developed in-house to facilitate the requirements of the Environmental Management System (EMS). The roll-out of the ERDMS will be over two financial years in two phases.
- Installation of a new PBX telephone system to better manage the volumes of incoming and outgoing telephone usage.
- Enhancement of the Fund Manager software to improve reporting and monitoring of the progress towards achievement of sub project outputs in a Monitoring and Evaluation module.
- Strengthening the existing Cost Estimation Tool (CET) through an updated Cost Database and costing module in the Fund Manager software to ensure more accurate cost estimation of infrastructure works.

2.2.3 Human Resources

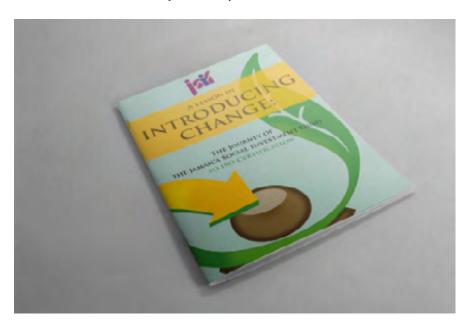
The JSIF has been subject to restrictions placed on all ministries, departments, agencies and of government with respect to human resource employment. The year ended with a staff complement of 107, comprising 18 at the managerial level 59 technical, 24 administrative and 5 temporary assignments. There was also one Consultant Technical Advisor. Eleven (11) staff separated during the period and 16 new staff were hired to fill approved vacancies. Further, the JSIF offered internships and summer employment to a total of 21 youths. Cumulatively, the staff spent 1,396.5 man-hours in training and professional development activities.

Figure 8: Staff Complement 2011/2012



3.0 Sound Environmental Management: An Economic, Social and Moral Imperative for Sustainable Development

In 2006 the JSIF developed an Environmental Management Framework (EMF) coinciding with the implementation of the ICBSP, the Fund's biggest infrastructural development undertaking to date. The EMF was aimed at managing potential adverse environmental impacts in a more structured and systematic manner. Building on the pillars of the EMF, the JSIF in 2008 developed and implemented an Environmental Management System (EMS), a comprehensive network of operational procedures that guide the Fund's interaction with the natural environment. The EMS was certified to ISO 14001:2004 that same year and has been successfully maintained and re-certified every year since then. Thus, the JSIF is a trailblazer for community development in the area of environmental stewardship. The publication and launch of the pocket book "A Lesson in Introducing Change: The Journey of the Jamaica Social Investment Fund to ISO Certification" is one way of sharing best practices and lessons learnt with other agencies and organizations that embrace the nexus between sustainable community development and sound environmental management.



3.1 Environmental Management and Infrastructure Development

Growth and continual improvement are hallmarks of a vibrant environmental management system and the JSIF's is no exception. Our efforts at energy conservation, water conservation, waste management and green space inclusion have been enhanced through the implementation of a Green Elements Policy and Programme (GEPP), which emphasizes water and energy efficiency and conservation; use of alternative energy sources; reduction in water pollution; proper waste disposal management; reduced soil erosion and dust pollution; and improved aesthetic value of infrastructure projects.

In keeping with the GEPP, the following were implemented during 2011/2012:

- Modification to the Terms of Reference which requires consultant formulators to incorporate and specify green energy, water efficient technologies and green space in all project designs;
- Energy saving electrical fixtures installed at all building projects;
- Only energy efficient appliances and equipment purchased for in office use;

- Target of 80% of external lights at project buildings to be solar operated;
- Target of 2% project buildings to be installed with solar panels;
- Installation of water saving technologies (for example, low flush toilets, self-closing faucets, high efficiency toilets) at all building projects;
- Establishment of a composting unit or biogas digester system at 50% of livestock project farms;
- Establishment of secondary or tertiary sewerage treatment solutions at all building projects;
- Cassava and sweet potato farmers in South Manchester carry out soil tests to determine optimal
 fertilizer type for both soil protection and improved crop yield;
- Integrated pesticide management training delivered to cassava and sweet potato farmers in South Manchester;
- Farmers construct charcoal pits for proper disposal of unused liquid pesticides, herbicides and fertilizers.

3.2 Environmental Management and Community Action

This year, in partnership with the National Solid Waste Management Authority (NSWMA), the JSIF began implementation of a comprehensive solid waste management initiative targeting communities. In this regard, the JSIF procured and handed over to the NSWMA one garbage compactor truck, 55 garbage collection skips (27 of which were placed in inner city communities benefitting under the ICBSP and 28 islandwide). A second phase of the project will see the training of community environmental wardens in solid waste management, enforcement and regulations.



Hon. Noel Arscott, MP, Minister of Local Government and Community Development (seated in truck) checks out the features of the garbage compactor truck while (from left) Giorgio Valentini, World Bank Representative; Jennifer Edwards, Executive Director of the NSWMA; and Scarlette Gillings, CD, JP, Managing Director of JSIF, look on.

The partnership with the NSWMA is further reinforced with the roll out of a Community Action for a Clean Environment (COMCLEAN) initiative. This initiative aims to improve environmental awareness and sanitary conditions in the participating communities by involving residents in activities surrounding environmental stewardship. The proposed activities include cleanup of roadways, unused lands and surrounding areas; landscaping, painting, tree planting, plastic bottle collection and separation as well as general garbage disposal. These activities will be carried out in all 12 ICBSP communities.

4.0 Conclusion and Outlook to 2012/13

All but one of the ongoing Projects are expected to be completed within the next two financial years (Table 1, p. 13). Our efforts for 2012/2013 will be focused on delivering the needed social and economic infrastructure and social services to underserved beneficiaries. Negotiations are at an advanced stage for the signing of a third Poverty Reduction Programme (PRP) grant funded by the European Union and the Government of Jamaica, which will come on stream in 2012/2013. We will also seek to deepen and strengthen collaborative arrangements with our various partners. In particular, we will pursue the signing of Memoranda of Understanding (MOUs) with the respective Parish Councils as a means of improving the timelines for securing requisite permits and approvals for infrastructure works.

While 2011/2012 tested the resilience of the JSIF and indeed the entire development community, it is expected that next financial year will be no less trying; especially given the persistent global economic recession which renders accessing development funding even more challenging. The challenges faced this year with respect to fiscal space restraint, curtailed administrative expenditure, and procurement delays were surmounted through innovativeness and tenacity on the part of JSIF's leadership, staff and our many partners. Nevertheless, the JSIF remains undaunted in its efforts at helping to alleviate public and private poverty in underserved communities across Jamaica. We join with Jamaicans at home and in the Diaspora in celebrating the country's Golden Jubilee of 50 years of political independence and remain committed to playing our part to enabling Jamaica to accomplish its mission in all spheres of endeavour.

Scarlette Gillings, CD, JP Managing Director

Dated this 10th day of September, 2012

JSIF..

BEYOND 50



Prime Minister, The Most Hon. Portia Simpson Miller, ON, MP (left), presents a signed copy of the €10 million Financing Agreement for the third Poverty Reduction Programme to Head of the Delegation of the European Commission. Ambassador Paola Amadei (right) under the watchful gaze of Minister of Finance & Planning, Hon. Dr. Peter Phillips, MP (centre).



Minister of State in the Ministry of Agriculture & Fisheries, Hon. Ian Hayles, MP, tours the JGGA section of the JSIF booth at 60th Denbigh Agricultural, Industrial and Food Show.



Manager of the PetroCaribe Development Fund (PDF), Sharon Weber, Director General of the PIOJ and Chairman of JSIF, Dr. Gladstone Hutchinson and President of the Rotary Club of Downtown Kingston, Andrea Sweeney, prepare to break ground for the construction of sanitation units in Denham Town, Kingston.



H.E. Stephen Hallihan, High Commissioner of Canada, raps with students at the Freeman's Hall Primary & Junior High School in Trelawny. Freeman's Hall is slated to benefit from upgraded sanitation facilities which will see the replacement of pit latrines with modern water closets.



Youths from ICBSP communities showcase their drumming skills. In collaboration with the University of Technology, some 28 youths benefitted from a one-year visual and performing arts training programme, which included dance, choir, music, drama, instrumental and steel pan drumming.



Hon. Colin Fagan, MP, Minister of State in the Ministry of Local Government & Community Development and Senator the Hon. Sandrea Falconer, Minister Without Portfolio in the Office of the Prime Minister with responsibility for Information, admire one of 55 garbage collection skips handed over to the NSWMA by the JSIF.



General Manager of Finance at JSIF, Shirley McLean Brown, is assisted in cutting the ribbon to open the newly constructed Burke Road Basic School in St. Andrew. The school was completed at a cost of \$16 million and boasts three new classrooms, bathrooms, kitchen, playground equipment, administrative office and a drinking fountain.



IMPLEMENTATION SUPPORT VISITS AND PROJECT TOURS

May 2011

Implementation support visit by the Caribbean Development Bank (CDB) for the Basic Needs Trust Fund (BNTF) 5 & 6 and Community Investment Project (CIP)

World Bank Fiduciary Workshop for Procurement and Financial Management staff of Bank-funded Projects

Reception to bid farewell to Badrul Haque, World Bank Special Representative, and express appreciation for three years of service to Jamaica





June 2011

Implementation support visit by the World Bank for the Rural Economic Development Initiative (REDI)

July 2011

CDB Workshop Computerized Job Estimation Tool (CJET) for Small Contractors





August 2011

Caribbean Development Bank (CDB) Exit Workshop for Loan No. 10/SFR-OCR-JAM

February 2012

Implementation support visit by the World Bank for the Japan Social Development Fund (JSDF) Grant for Crime and Violence Prevention

Her Excellency Pamela Bridgewater, Ambassador of the United States of America to Jamaica, tours the Flankers community centre in St. James





March 2012

Study Tour of JSIF's management information system by the St. Lucia Social Development Fund (SSDF) for design and operation of the Fund Manager system



DIRECTORS' REPORT TO THE STOCKHOLDERS

The Directors are pleased to submit this report along with the Audited Financial Statements for the year ended March 31, 2012.

Financial Position

The financial position of the JSIF at March 31, 2012 is shown in the following financial statements on pages 29-45. Below is a summary of the financial position:

Summary of Financial Position \$(J)

Current Assets	175,994,914
Current Liabilities	175,993,914
Net Current Assets	1,000
Financed by Shareholder's Equity	1,000

Dividends

No dividends were recommended for payment, in accordance with the prohibition contained in the company's Memorandum of Association.

Auditors

KPMG have indicated their willingness to continue as auditors and so their appointment will be proposed at the Sixteenth Annual General Meeting.

The Directors wish to thank the Management and Staff for their continued commitment and efforts throughout the company's fifteenth year of operation.

SIGNED ON BEHALF OF THE BOARD

Gladstone Hutchinson, PhD Chairman

Dated this 13th day of September, 2012

JAMAICA SOCIAL INVESTMENT FUND

FINANCIAL STATEMENTS MARCH 31, 2012



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Chartered Accountants
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INDEPENDENT AUDITORS' REPORT

To the members of

JAMAICA SOCIAL INVESTMENT FUND

We have audited the financial statements of Jamaica Social Investment Fund ("the company"), set out on pages 3 to 17, which comprise the statement of financial position as at March 31, 2012, and statement of cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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To the Members of JAMAICA SOCIAL INVESTMENT FUND

Report on the Financial Statements, continued

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of the company as at March 31, 2012, and cash flows for the year then ended in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

Report on additional matters as required by the Jamaican Companies Act

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit. In our opinion, proper accounting records have been maintained and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

Chartered Accountants Kingston, Jamaica

June 29, 2012

JAMAICA SOCIAL INVESTMENT FUND (<u>A company limited by guarantee</u>)

Statement of Financial Position March 31, 2012

	Notes	<u>2012</u> \$	<u>2011</u> \$
CURRENT ASSETS Cash and cash equivalents Advances to contractors and other receivables Total assets	3 4	161,303,763 <u>14,691,151</u> <u>175,994,914</u>	371,085,236 8,882,538 379,967,774
EQUITY AND LIABILITIES			
MEMBERS' EQUITY Members' deposits	5	1,000	1,000
CURRENT LIABILITIES	,	100 222 045	250 544 400
Net resources for project expenditure	6	100,323,015	259,541,498
Accounts payable Total equity and liabilities	7	<u>75,670,899</u> <u>175,994,914</u>	120,425,276 379,967,774

The financial statements on pages 3 to 17 were approved for issue by the Board of Directors on June 29, 2012 and signed on its behalf by:

Scarlette Gillings, CD, JP

Director

scartette Gittings, CD, JP

Patricia Sutherland

Director

The accompanying notes from an integral part of the financial statements.

JAMAICA SOCIAL INVESTMENT FUND (<u>A company limited by guarantee</u>)

Statement of Cash Flows Year ended March 31, 2012

	Note	<u>2012</u> \$	<u>2011</u> \$
CASH FLOW FROM INVESTING ACTIVITIES		*	*
Advances to contractors and other receivables Accounts payable Expenditure on JSIF projects		,	10,330,518 (<u>1,668,671,020</u>)
Net cash used by JSIF projects CASH FLOW FROM FINANCING ACTIVITIES	3	(<u>1,804,549,206</u>)	(<u>1,652,219,515</u>)
Loans received Grants received		404,526,251 736,625,482	776,790,790 501,950,527
GOJ subvention and miscellaneous funding Net cash provided by financing activities	3	<u>453,616,000</u> <u>1,594,767,733</u>	435,998,186 1,714,739,503
Net (decrease)/increase in cash and cash equivaler	nts	(209,781,473)	62,519,988
Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year		371,085,236 161,303,763	308,565,248 371,085,236

The accompanying notes from an integral part of the financial statements.

1. <u>Identification</u>

The Jamaica Social Investment Fund (JSIF) is a temporary, autonomous Government of Jamaica (GOJ) sponsored project designed to address some of the most pressing socio-economic needs of the poorest. In order to achieve this, the JSIF mobilizes resources from the Government, donors and lending agencies.

Jamaica Social Investment Fund (the company) is incorporated in Jamaica under the Companies Act as a company limited by guarantee. The company is the vehicle used to carry out all the activities of the Jamaica Social Investment Fund (JSIF). The registered office of the company is 1C-1F Pawsey Road, Kingston 5, Jamaica, W.I.

The company receives funding, enters into contracts and pays expenses with respect to the project. The company neither earns any income nor incurs expenditure on its own account.

The company has been approved as a charitable organization under Section 13(1)(q) of the Income Tax Act.

(a) Initial Funding:

The initial JSIF project was funded in its first six years, that is, up to March 31, 2003, by a series of grants and loans as follows:

(i) Initial project preparation costs were funded under the Grant Agreement No. TF 029209 between the GOJ and the Government of Japan.

Other financing arrangements made to fund the project's activities were:

- (ii) Loan Agreement No. 4088 JM between the GOJ and International Bank for Reconstruction and Development (IBRD) dated October 2, 1996 to borrow US\$20 million. Disbursement was completed in March 2002.
- (iii) Loan Contract No. 1005/OC-JA between the GOJ and the Inter-American Development Bank (IDB) dated July 25, 1997 to finance up to US\$10 million. The final disbursement was made in August 2002.
- (iv) Grant Agreement No. TF024816 between the GOJ and the Government of Netherlands (GON), IBRD being the Administrator on behalf of the Netherlands Minister for Development Cooperation, dated March 26, 1997 for funds totalling US\$3 million (5,250,000 Netherlands Guilders (NLG)). Disbursement was completed in August 2001.
- (v) Memorandum of Understanding between the GOJ, JSIF and the European Union dated December 12, 1996 for funds totalling \$91 million (US\$2.6 million). This sum forms a part of the GOJ counterpart funding referred to in (b) (v) below.
- (vi) Implementation Letter from GOJ and JSIF to IBRD dated October 2, 1996 confirming the availability of the minimum counterpart funding of US\$10 million.

1. <u>Identification (cont'd)</u>

- (a) Initial Funding (cont'd):
 - (vii) Loan Agreement No. 685P between the GOJ and the Organization for Petroleum Exporting Countries (OPEC) dated April 21, 1997 to borrow US\$2 million. Disbursement was completed in February 2002.
 - (viii) Arrangement between the GOJ and the Government of the United Kingdom of Great Britain and Northern Ireland dated May 16, 1997 to make available a technical cooperation grant through the Department for International Development (DFID), previously Overseas Development Administration (ODA) up to £476,000. The grant expired in December 2001.
 - (ix) Beneficiaries and sponsors of sub-projects were obligated to contribute a minimum of 5% of the estimated sub-project cost in the form of donated labour, local materials and project preparation and supervision services.
 - (x) Loan Agreement No. 10/SFR-OR-JAM between the GOJ, JSIF and the Caribbean Development Bank (CDB) dated May 26, 2000 to finance up to US\$14.128 million.
 - (xi) Grant Agreement No. GA10/JAM between the JSIF and the CDB dated May 26, 2000 for funds totalling US\$124,000.
 - (xii) Grant Agreement No. 6349/JM between the GOJ and the Commission of the European Communities (EU) dated December 11, 2000 from the resources of the European Development Fund of EUR 6 million.
 - (xiii) Loan Agreement No. 7148-JM between the GOJ and IBRD dated October 31, 2002 to provide US\$15 million for the funding of the National Community Development Project (NCDP).

The items denoted as (b)(viii), (b)(ix) and (b)(x) were not included in the total of US\$47.4 million classified as the initial programme.

- (b) Continuing project activities are financed as follows:
 - (i) Grant Agreement No. GA19/JM between the GOJ, JSIF and the CDB dated June 16, 2003 for funds totalling US\$2,866,897 under the Basic Needs Trust Fund (BNTF) fifth programme jointly funded by the CDB and the Canadian International Development Agency (CIDA).

During 2009 the Government of Jamaica (GOJ) was allocated an additional amount not exceeding the equivalent in United States dollars of Can\$887,773.

The agreement seeks to make the additional CIDA grant available to GOJ to correct the currency of allocation of the previous grant from CIDA resources to BNTF5 from US\$2,866,897 to Can\$4,157,000.

(ii) Letter Agreement No. P4140 dated February 24, 2005 between the GOJ and the World Bank for US\$650,000 for the preparation of the Inner City Basic Services Project (ICBSP). This Project Preparation Facility was later incorporated into Loan Agreement No. 4819-JM between the GOJ and the IBRD (see (iv) below).

- (iii) Grant Agreement No TF 054629 dated May 10, 2005 between the GOJ and the World Bank in the capacity of administrator of grant funds of US\$650,000 provided by the Government of Japan for preparation of the Inner City Basic Services Project (ICBSP).
- (iv) Loan Agreement No. 4819-JM between the GOJ and IBRD dated May 4, 2006 to provide US\$29,300,000 for the funding of the Inner City Basic Services Project (ICBSP).
- (v) Grant agreement PRP II/9EDF/JM/GC-01 between the JSIF, the Planning Institute of Jamaica (PIOJ) and the Commission of the European Communities to provide €6,550,000 of which €400,000 is to be contributed by the GOJ. The project implementation period, was December 2007 to December 2011.
- (vi) Grant agreement B-7 8710/856/32 between the GOJ and the Commission of the European Communities (EU) dated December 24, 2008 to provide EUR 1,156,000 for social and economic infrastructure in the traditional banana growing communities of Jamaica.
- (vii) Loan agreement No. 19/SFR-JAM between CDB, Jamaica and JSIF dated April 20, 2009 to borrow US\$12,085,000 for the enhancement of social and economic infrastructure, social services and organizational strengthening activities in poor rural communities.
- (viii) Grant agreement No. TF094380, titled Jamaica: JSDF Grant for Community Crime and Violence dated May 14, 2009, between the GOJ and the IBRD, acting as administrator of grant funds provided under the Japan Social Investment Fund, extended a grant in an amount not to exceed US\$2,650,000. The project is to develop social capacity to impact the Government of Jamaica's efforts in reducing the incidence of crime and violence in high risk and vulnerable inner-city communities.
- (ix) Grant agreement No. GA 26/JAM between CDB and JSIF dated June 3, 2009 for funds totalling US\$4,777,487 for the construction of basic community infrastructure and skills training.
- (x) Loan contract No. 7769JM between the GOJ and IBRD dated November 2, 2009 to borrow US\$15 million to improve market access for micro and small scale rural agricultural producers and tourism product and service providers.
- (xi) Grant Agreement no.TF097314 between GOJ and IBRD dated October 5, 2010 for funds totaling EUR 1,728,587 to support levels of service in selective community infrastructure at a minimum to pre-tropical GUSTAV storm level.
- (xii) Memorandum of Agreement MOU between JSIF and Petrocaribe Development Fund dated August 2, 2011 for an initial period of one year to administer and implement projects in excess of \$1 million that are consistent with Vision 2030 Jamaica and the Government's Community Renewal Programme. The amounts administered under this MOU are grant funding disbursed to JSIF based on the recommendations of the Petrocaribe Loans and Investment Committee.
- (c) Other completed project activities have been financed as follows:
 - (i) Loan Agreement No. 1007P dated April 21, 2005 between Jamaica and the OPEC Fund for International Development, approving a loan in the amount of US\$5 million to provide counterpart funding for the World Bank Loan No. 7148-JM.

- (ii) Grant Agreement, titled Jamaica PHRD Grant for Preparation of Jamaica Catastrophe Insurance (Grant No. TF 055128) between GOJ and the IBRD concluded October 25, 2005, in the sum of US\$800,000 provided by Japan, and administered by the Bank for the purpose of assisting in the financing of preparation of Jamaica Catastrophe Insurance Project.
- (iii) Grant Agreement No. TF 055129 between the IBRD and Antigua and Barbuda, Commonwealth of Dominica, Grenada, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines concluded January 12, 2006 in the sum of US\$1 million for the preparation of OECS Catastrophe Insurance.
- (iv) Loan agreement No. 4878-JM between the GOJ and IBRD dated January 8, 2008 to provide USS10M for the funding of Hurricane Dean Emergency Recovery Project which expired on June 20, 2009.
- v) Grant agreement TF09322 between the GOJ and IBRD dated December 19, 2007 to provide US\$500,000 for the preparation of the second National Community Development Project (NCDP).

2. Statement of compliance, basis of preparation and significant accounting policies

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), and comply with the provisions of the Jamaican Companies Act.

Certain new IFRS, and interpretations of and amendments to existing standards which were in issue, came into effect for the current financial year as follows:

• IAS 24, Related Party Disclosure, revised (effective January 1, 2011) introduces changes to the related party disclosure requirements for government-related entities and amends the definition of a related party. The standard also expands the list of transactions that require disclosure. There were no material impact on the financial statements as a result of adopting this standard.

At the date of approval of the financial statements, there were certain standards and interpretations which were in issue but not yet effective. Those which are considered relevant to the company are:

• IFRS 9, Financial Instruments (2010). The revised IFRS supersedes the previous version of IFRS 9 issued in 2009 and is effective for accounting periods beginning on or after January 1, 2015 (previously January 1, 2013). The standard retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. The revised standard now includes guidance on classification and measurement of financial liabilities designated as fair value through profit or loss and incorporates certain existing requirements of IAS 39 Financial Instruments: Recognition and Measurement on the recognition and de-recognition of financial assets and financial liabilities.

- Disclosures-Transfer of Financial Assets (Amendments to IFRS 7) (effective July 1, 2011). The amendment requires disclosure of information that enable users of financial statements to understand the relationship between transferred financial assets that are not derecognised in their entirety and the associated liabilities and to evaluate the nature of and risks associated with the entity's continuing involvement in these derecognised assets.
- IFRS 13 Fair Value Measurement (effective January 1, 2013) defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure fair value and is applicable to assets, liabilities and an entity's own equity instruments that, under other IFRSs, are required or permitted to be measured at fair value or when disclosure of fair values is provided. It does not introduce new fair value measurements, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards.
- exceptions to fair value measurements that currently exist in certain standards.

JSIF is assessing the impact that these standards will have on its future financial statements, when they become effective.

(b) Basis of preparation:

The financial statements are presented in Jamaican dollars (\$), which is the functional currency of the company.

The financial statements are prepared under the historical cost convention.

(c) Cash and cash equivalents:

Cash and cash equivalents comprise cash and bank balances.

Foreign currency translation:

Transactions in foreign currencies are converted at the rates of exchange ruling on the dates of those transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to Jamaica dollars at the rates of exchange ruling at that date. Gains and losses arising from fluctuations in exchange rates are included in the net resources for project expenditure in the financial statements of the Project.

(e) Financial instruments:

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. For the purpose of these financial statements, financial assets have been determined to include cash and cash

equivalents, advances to contractors and other receivables. Similarly, financial liability includes accounts payable.

Net resources for project expenditure:

These represent the unused balances of loans, grants or other financing received which have not yet been utilized in the JSIF project at the reporting date and for which the company would therefore have an obligation to justify their subsequent use in project activities.

These are recognized at their nominal amounts, adjusted for advances disbursed and contractual claims against the fund.

(e) Determination of fair value:

Fair value amounts represent estimates of the arm's length consideration that would be currently agreed between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists. Some financial instruments lack an available trading market. These instruments are valued using present value or other valuation techniques and the fair value shown may not necessarily be indicative of the amounts realizable in an immediate settlement of the instruments.

Cash and cash equivalents

	Available	Funds Received	Project	
	Cash	During the Year	Outflows/less	Available Cash
	Resources	ended	Recoveries	Resources
	<u> April 1, 2011</u>	March 31, 2012	March 31, 2012	March 31, 2012
	\$	\$	\$	\$
GOJ	31,740,295	453,616,000	(462,775,735)	22,580,560
EU (PRP11)	74,388,582	259,221,064	(268,665,145)	64,944,501
EU (EU Banana)	541,025	-	(308,297)	232,728
IBRD (ICBSP)	86,987,054	243,797,930	(340,830,999)	(10,046,015)
IBRD (REDI)	25,436,794	76,915,002	(87,306,197)	15,045,599
IBRD (PHRD2)	2,427,277	-	56,259	2,483,536
CDB (BNTF 5 grant)	62,392,121	-	(62,328,201)	63,920
CDB (BNTF 6 grant)	29,564,586	-	(22,093,051)	7,471,535
CDB (CIP)	4,881,655	93,622,979	(93,321,304)	5,183,330
IBRD (ERP)	39,303,913	160,728,321	(198,298,088)	1,734,146
IBRD (JSDF)	13,421,934	66,073,186	(39,455,603)	40,039,517
PETROCARIBE	-	79,593,561	(68,459,885)	11,133,676
IBRD (GUSTAV)		<u>161,199,690</u>	$(\underline{160,762,960})$	436,730
	<u>371,085,236</u>	<u>1,594,767,733</u>	(<u>1,804,549,206</u>)	<u>161,303,763</u>

This comprises of cash held at bank to facilitate liquidity for the fund.

4. Advances to contractors and other receivables

	<u>2012</u>	<u>2011</u>
	\$	\$
Advances on sub-project contract Staff advances	11,786,351 127,620	6,096,741 9,291
Prepayments	2,777,180 14,691,151	2,776,506 8,882,538

Management considers that the carrying amount of advances to contractors and other receivables approximate their fair value because of their short-term nature.

5. <u>Members' deposit</u>

The company is limited by guarantee and the maximum potential liability of each member has been deposited with the company.

6. Net resources for project expenditure

	<u>2012</u> \$	<u>2011</u> \$
Funds advanced (reimbursable) for project expenditure at March 31: International Bank for Reconstruction and Development (ICBSP) Government of Jamaica Commission of European Communities (EU Banana) Caribbean Development Bank (BNTF 5 Grant) Caribbean Development Bank (BNTF 6 Grant) Caribbean Development Bank (CIP Loan) International Bank for Reconstruction and Development (ERP) International Bank for Reconstruction and Development (PHRD2) International Bank for Reconstruction and Development (REDI) PetroCaribe International Bank (Gustav) International Bank for Reconstruction and Development (JSDF)	(39,918,105) 9,245,160 49,529,035 232,728 3,596,727 7,471,535 5,183,330 1,734,145 2,483,536 15,045,599 11,133,676 (5,453,868) 40,039,517	41,766,026 12,228,005 48,955,497 (4,486,373) 56,205,276 29,543,496 6,092,038 27,951,528 2,427,277 25,436,794
mediational paint ion necessariation and perecopinent (obbit)	100,323,015	259,541,498

This represents cash resources available to fund projects.

7. Accounts payable

	<u>2012</u> \$	<u>2011</u> \$
Contractors' claim	68,491,428	115,272,914
Other payables	<u>7,179,471</u>	5,152,362
	<u>75,670,899</u>	120,425,276

Management considers that the carrying amount of accounts payable approximates their fair value because of their short-term nature.

B. <u>Property, plant and equipment</u>

The following table summarises the assets used by the company in project activities:

Category	Balance <u>April 1, 2011</u> \$'000	Additions for current year \$'000	Balance March 31, 2012 \$'000	Disposals to date \$'000	Assets available for use by the Project \$'000
Furniture and fixtures	463,699	11,474,041	11,937,740	(89,390)	11,848,350
Motor vehicles	8,238,298	18,817,115	27,055,413	(8,608,975)	18,446,438
Computers	17,763,787	61,313,899	79,077,686	(421,986)	78,655,700
Office Equipments	1,665,862	7,029,652	8,695,514	(6,264,460)	2,431,054
Leasehold Improvement	1,528,164	3,197,349	4,725,513	(2,920,525)	1,804,988
Total	29,659,810	101,832,056	<u>131,491,866</u>	(<u>18,305,336</u>)	<u>113,186,530</u>

Due to the nature of the company, assets used by the company totaling \$131,491,866, financed by funds received from the IBRD, IDB, EU, CDB, the Government of Japan and the GOJ, have been accounted for as project expenditure. Of this amount a total of \$18,305,336 has been disposed of over the years. These assets have not been reflected in these financial statements other than by way of this note.

9. Financial instruments

Financial instrument risks:

The company has exposure to credit risk, market risk, and liquidity risk from the use of financial instruments.

Senior management has responsibility for monitoring the company's risk management policies and periodically report to the Board of Directors on their activities.

The risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies are reviewed on a regular basis and reflect changes in market conditions and the company's activities. The company's risk management policies also include the functions of its internal audit department which undertakes both regular and ad-hoc reviews of risk management controls and procedures, the result of which are reported to the Board of Directors.

(i) Credit risk:

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Credit risk arises primarily from credit given to staff members, advances to contractors and deposits with financial institutions.

Maximum exposure to credit risk at the reporting date was:

	<u>2012</u> \$	<u>2011</u> \$
Cash and cash equivalents	161,303,763	371,085,236
Advances to contractors and other receivables	11,913,971	6,106,032
	<u>173,217,734</u>	<u>377,191,268</u>

Cash and cash equivalents:

Cash and cash equivalents are placed with counter parties who are believed to have high credit ratings with minimal risk of default. The company monitors these institutions on a regular basis.

Advances to contractors

Advances to contractors are recovered by way of deductions from amounts due to such contractors.

(ii) Market rate risks:

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk.

(a) Interest rate risk:

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. As the company has no significant interest bearing assets or liabilities, the company's income and operating cash flows are substantially independent of changes in market interest rates.

Fair value sensitivity analysis for fixed rate instruments:

The company does not hold any fixed rate financial instruments that are subject to material changes in fair value. Therefore a change in interest rates at the reporting date would not significantly affect the net resources available for project expenditure.

(b) Foreign currency risk:

Foreign currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign currency risk arises primarily on purchases and cash equivalents that are denominated in a currency other than the Jamaica dollar. Such exposures comprise the monetary assets and liabilities of the company that are not denominated in the functional currency of the company.

Management manages the foreign exchange risk by ensuring that the exposure on foreign assets and commitments for the foreign currency portion of net resources for project expenditure is kept to an acceptable level.

Management further manages the risk by converting foreign currency only at the point that such amounts are needed to meet local expenditure.

9. <u>Financial instruments (cont'd)</u>

Financial instrument risks (cont'd):

(ii) Market rate risks (cont'd):

(b) Foreign currency risk (cont'd):

The table below summarizes the company's exposure to foreign currency exchange rate risk incurred in the normal course of business as at March 31.

	<u>March 3</u>	<u>1, 2012 </u>	<u>March 3</u>	<u>1, 2011</u>
	US\$	Euro €	US\$	Euro €
Cash and cash equivalents	445,946	<u>363,166</u>	2,649,012	<u>621,476</u>
Exchange rates, in terms of	of Jamaica o	dollars, were	as follows:	
			<u>US\$</u>	<u>Euro€</u>
March 31, 2012:			<u>86.93</u>	<u>116.10</u>
March 31, 2011:			<u>85.40</u>	<u>120.55</u>

Sensitivity analysis

A 1% (2011: 1%) strengthening of the United States dollar (the company's principal foreign currency) and the Euro against the Jamaica dollar would have increased/(decreased) net resources available for expenditure by the amounts shown below. This analysis assumes that all other variables, in particular interest rates, remain constant.

	<u>2012</u> \$	<u>2011</u> \$
US\$	387,661	2,262,256
Euro (€)	<u>421,636</u>	749,189

(iii) Liquidity risk:

Liquidity risk, also referred to as funding risk, is the risk that the company will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed facilities.

Financial instruments (cont'd)

Financial instrument risks (cont'd):

(iii) Liquidity risk (cont'd):

The management of the company maintains an adequate amount of its financial assets in liquid form to meet contractual obligations and other recurring payments arising particularly from the funding of ongoing projects. Donor agencies and the Government of Jamaica enter into agreements for funding of identified projects. Funding is provided throughout the life of the projects based on agreed budgets, cash flows and timelines for project activities which are closely monitored by management so as to meet obligations as they fall due.

An analysis of the contractual maturities of the company's financial liabilities is presented below.

			2012	
	Carrying	Contractual	1-12	No Fixed
	<u>Amount</u>	Cash Flows	<u>Months</u>	<u>Maturity</u>
	\$	\$	\$	\$
Accounts payable	75,670,899	75,670,899	75,670,899	-
Net resources available for expenditure	100,323,015	100,323,015		100,323,015
·	175,993,914	<u>175,993,914</u>	<u>75,670,899</u>	100,323,015
			2011	
	Carrying	Contractual	1-12	No Fixed
	<u>Amount</u>	Cash Flows	<u>Months</u>	<u>Maturity</u>
	\$	\$	\$	\$
Accounts payable	120,425,276	120,425,276	120,425,276	-
Net resources available for expenditure	259,541,498	259,541,498	-	259,541,498
·	379,966,774	270 0// 774	120 125 276	259,541,498

Fair value of financial assets and financial liabilities

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. A market price, where an active market (such as a recognised stock exchange) exists, is the best evidence of the fair value of a financial instrument. Market prices are not available for some of the financial assets and liabilities of the company. Fair values disclosed in the financial statements, therefore, may not necessarily be indicative of the amounts that the company would realise in a current market exchange.

The fair value of cash and cash equivalents, advances to contractors and other receivables, net resources for project expenditure and accounts payable is assumed to approximate carrying value due to their short-term nature and/or ability to effect offset of amounts.

10. Fair value of financial assets and financial liabilities (cont'd)

The following methods and assumptions have been used in determining the fair values of financial assets and financial liabilities:

The fair value of liquid assets and other assets maturing within one year is assumed to approximate their carrying amounts. This assumption is applied to liquid assets and the short-term elements of all other financial assets and financial liabilities.

11. Capital risk management policies and objectives

The company manages resources available by continuously identifying development projects and complying with the requirements of funding agencies over the disbursement and subsequent reimbursement or justification of amount expended from committed resources.

The capital structure of the company consists of equity (share capital) and net resources available for project expenditure.

12. Commitments

- (a) At March 31, 2012, commitments in respect of contracts approved by the Board but not yet executed amounted to approximately \$1,484 million (2011: \$343 million).
- (b) The company has entered into three lease agreements for office space expiring November 30, 2012, October 31, 2013 and May 31, 2014. The total annual rental to be paid is:

	2012 \$'000	<u>2011</u> \$'000
Year 1	19,164	31,162
Year 2	8,325	24,089
Year 3	83	16,723



SUB PROJECTS APPROVED 2011-2012

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Top Quarter Road Rehabilitation	32,890,271	April 5 2011	Clarendon	Sunbury	JSIF Procured	CIP
Mediation & Conflict Resolution Package 3 (March Pen) (CBC)	5,728,652	April 5 2011	St. Catherine	Corletts Pen / March Pen	CBC	ICBSP
Fruitfulvale - Shrewsbury Cultural Centre Planying Field Upgrade	19,635,933	April 5 2011	Portland	Fruitful Vale	JSIF Procured	CIP
Maintenance & Disaster Preparedness Training - TS Gustav	277,000	April 5 2011	Multi-Parish	Multi-District	JSIF Procured	TS Gustav
Alternative Livelihood & Skills Development Youth Workforce Development (A Ganar Phase 2, 3 & 4)	12,712,100	April 5 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Mediation & Conflict Resolution - A Ganar Programme (Phase 1) March Pen, Tawes Meadows & Whitfield Town (CBC)	9,840,273	April 5 2011	Multi-Parish	Multi-District	CBC	ICBSP
Labyrith Primary School Refurbishing - TS Gustav	21,422,940	April 5 2011	St. Mary	Labyrinth	JSIF Procured	TS Gustav
Gibraltar All Age School Rehabilitation	32,975,601	May 18 2011	St. Ann	Gibraltar	JSIF Procured	BNTF 6
Mediation & Conflict Resolution Package 3 (Tawes Meadows)	7,637,658	May 18 2011	St. Catherine	Tawes Meadows	JSIF Procured	ICBSP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Osborne Store Basic School Rehabilitation, Fencing & Equipping	17,528,378	May 18 2011	Clarendon	Osborne Store	JSIF Procured	BNTF 6
Sawyers Primary School Sanitation Upgrade & Renovation	23,174,781	May 18 2011	Trelawny	Sawyers	JSIF Procured	CIP
Freemans Hall Primary & Infant School Sanitation Upgrade & Renovation	27,184,193	May 18 2011	Trelawny	Freemans Hall	JSIF Procured	CIP
Wilsons Run Primary School Sanitation Upgrade & Renovation	27,211,687	May 18 2011	Trelawny	Wilsons Run	JSIF Procured	CIP
Water Wheel to Pleasant Hill Road Rehabilitation (CIP)	27,014,385	May 18 2011	Westmoreland	Water Wheel	JSIF Procured	CIP
Family Support Services Package 2 - Operation Certification 2	6,465,700	May 18 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Jamaica Greenhouse Growers Association Capacity Building	6,900,000	May 18 2011	Multi-Parish	Multi-District	JSIF Procured	REDI
ICBSP Summer Camp 2011	8,910,000	May 18 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
JAVA Summer Programme for Youth Violence & Personal Development Activities in Inner City Communities	9,667,218	May 18 2011	Multi-Parish	Multi-District	JSIF Procured	JSDF
Ministry of Agriculture & Fisheries - Pork Value Chain Study	9,080,000	May 18 2011	Multi-Parish	Multi-District	JSIF Procured	REDI
Mediation & Conflict Resolution Package 4	5,465,000	May 18 2011	Clarendon	Bucknor	JSIF Procured	ICBSP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Mediation & Conflict Resolution Package 4 (Whitfield Town A - D) (CBC)	11,574,000	May 18 2011	St. Andrew	Whitfield Town	CBC	ICBSP
Organisational Strengthening & Capacity Building of REDI Project Sponsors PART 2	13,000,000	May 18 2011	Multi-Parish	Multi-District	JSIF Procured	REDI
Homeless Assistance Centre	64,274,284	June 22 2011	Multi-Parish	Multi-District	JSIF Procured	GOJ
Passmore Town Road Works Package 1	15,064,613	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP
Flankers Stormwater Drainage	60,718,797	June 22 2011	St. James	Flankers	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone A - Package 1	8,455,655	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone B - Package 2	14,724,575	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone B - Package 3	8,757,508	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone C - Package 4	2,679,615	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone D - Package 6	37,691,135	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone D - Package 7	31,732,280	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Whitfield Town Integrated Infrastructure Zone D - Package 8	11,138,930	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Whitfield Town Integrated Infrastructure Zone C - Package 5	2,465,008	June 22 2011	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Central Village Integrated Infrastructure Package 1 - Andrews Lane	44,381,962	June 22 2011	St. Catherine	Central Village	JSIF Procured	ICBSP
Central Village Integrated Infrastructure Package 2 - Little Lane	47,187,625	June 22 2011	St. Catherine	Central Village	JSIF Procured	ICBSP
Central Village Integrated Infrastructure Package 3 - Detriot	66,392,748	June 22 2011	St. Catherine	Central Village	JSIF Procured	ICBSP
Central Village Main Drain	11,819,850	June 22 2011	St. Catherine	Central Village	JSIF Procured	ICBSP
Africa Integrated Infastructure Package - Phase 2	109,687,602	June 22 2011	St. Catherine	Corletts Pen / March Pen	JSIF Procured	ICBSP
Homestead Place of Safety Expansion & Upgrading	47,017,407	June 22 2011	St. Andrew	Stony Hill	JSIF Procured	BNTF 6
Mocho Primary & Infant School Refurbishing, Fencing & Equipping	41,656,687	June 22 2011	Clarendon	Mocho	JSIF Procured	BNTF 6
Litchfield Basic School Expansion, Fencing & Equipping	24,805,661	June 22 2011	Manchester	Litchfield	JSIF Procured	BNTF 6
Golden Spring Health Centre Re- Construction & Upgrading	35,777,296	June 22 2011	St. Andrew	Golden Spring	JSIF Procured	CIP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Crawford Primary School Expansion, Rehabiliation & Equipping	39,286,725	June 22 2011	St. Elizabeth	Crawford	JSIF Procured	GOJ
Eric Malcolm Basic School Construction	34,968,798	June 22 2011	St. Catherine	Above Rocks	JSIF Procured	BNTF 6
Passmore Town Road Works Package 2	24,692,840	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP
Maintenance & Disaster Preparedness Training For PRP 2 Projects	5,590,000	June 22 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Passmore Town Road Works Package 3	21,587,300	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP
Passmore Town Road Works Package 4	10,136,610	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP
Passmore Town Road Works Package 5	21,739,855	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP
Passmore Town Road Works Package 6	2,447,385	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP
McCooks Pen Integrated Community Space Completion	7,412,045	June 22 2011	St. Catherine	McCooks Pen	JSIF Procured	CIP
Waste Collection - Skip Enclosure - Package 1 (Federal Gardens)	1,654,448	June 22 2011	St. Andrew	Federal Gardens	JSIF Procured	ICBSP
Waste Collection - Skip Enclosure - Package 4 (Jones Town)	2,458,473	June 22 2011	St. Andrew	Jones Town	JSIF Procured	ICBSP
Waste Collection - Skip Enclosure - Package 5 (Passmore Town)	812,429	June 22 2011	Kingston	Passmore Town	JSIF Procured	ICBSP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Alternative Livelihood & Skills Development - Employment Project - St. Catherine & Clarendon 2011	26,026,152	June 22 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Bellevue Domestic Water Supply Completion	8,217,214	June 22 2011	Portland	Bellvue	JSIF Procured	CIP
Alternative Livelihood & Skills Development - Employment Project - KSAC 2011	14,722,793	June 22 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Family Services Package 2 - Parenting 2	3,479,000	July 27 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Fruitfulvale Sports Complex Management Training	1,307,600	July 27 2011	Portland	Fruitful Vale	JSIF Procured	CIP
Waste Collection Enclosure - Package 6 - Central Village / Shelter Rock / Africa	4,914,086	July 27 2011	St. Catherine	Central Village	JSIF Procured	ICBSP
Waste Collection Skip Enclosures - Package 7 - Knollis / Lauriston / Tawes Meadows	2,661,880	July 27 2011	St. Catherine	Knollis	JSIF Procured	ICBSP
Waste Collection Skip Enclosure - Package 8 - Bucknor	964,653	July 27 2011	Clarendon	Bucknor	JSIF Procured	ICBSP
Waste Collection Skip Enclosure - Package 9 - Flanker	634,959	July 27 2011	St. James	Flankers	JSIF Procured	ICBSP
Harmons Farmers Association Benevolent Society Protected Agriculture (Greenhouse) Technology	582,400	July 27 2011	Manchester	Harmons	JSIF Procured	REDI
Lower Prosper Development Group Protected Agriculture (Greenhouse) Technology	3,798,000	July 27 2011	St. Elizabeth	Santa Cruz	JSIF Procured	REDI

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Baalbec Growers Protected Agriculture (Greenhouse) Technology	5,824,000	July 27 2011	St. Elizabeth	Nain	JSIF Procured	REDI
Mid St. Elizabeth Producers Group (Greenhouse) Technology	588,400	July 27 2011	St. Elizabeth	Santa Cruz	JSIF Procured	REDI
Maintenance & Disaster Preparedness Training for ICBSP Projects	4,052,000	July 27 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
PetroCaribe Sanitation Phase 2	109,594,785	July 27 2011	Kingston	Tivoli Gardens	JSIF Procured	PetroCaribe
PetroCaribe Supportive Services Project	73,500,000	July 27 2011	Kingston	Tivoli Gardens	JSIF Procured	PetroCaribe
McCooks Pen Complex Management Integrated Training	1,307,600	July 27 2011	St. Catherine	McCooks Pen	JSIF Procured	CIP
(NSA) Building Skills & Creating Wealth	13,252,750	July 27 2011	St. Andrew	Jones Town	JSIF Procured	EU PRP2
(NSA) Introduction of Bee Farming to the Members of the May Pen Police Youth Clubs in Bucks Common, Canaan Height & Effortville / Farm	8,661,185	July 27 2011	Clarendon	Bucks Common / Heights	JSIF Procured	EU PRP2
(NSA) Youth At Work	10,616,864	July 27 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
(NSA) YUTE U-Turn Residential Camps	17,360,700	July 27 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
(NSA) RISE Community Safety, Economic Empowerment & Institutional Capacity Project	8,928,635	July 27 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Crawford Primary PTA OS	2,621,000	September 21 2011	St. Elizabeth	Crawford	JSIF Procured	BNTF 6
Thornton Water Supply Booster Station OS	2,621,000	September 21 2011	St. Thomas	Port Morant	JSIF Procured	BNTF 6
Mocho Primary OS	2,621,000	September 21 2011	Clarendon	Mocho	JSIF Procured	BNTF 6
Litchfield Basic School PTA OS	2,621,000	September 21 2011	Manchester	Litchfield	JSIF Procured	BNTF 6
Eric Malcolm Basic School PTA OS	2,621,000	September 21 2011	St. Catherine	Above Rocks	JSIF Procured	BNTF 6
Osborne Store Basic School PTA OS	2,621,000	September 21 2011	Clarendon	Osborne Store	JSIF Procured	BNTF 6
Brandon Hill to Bellair Road Rehabilitation	25,982,552	September 21 2011	St. Andrew	Brandon Hill	JSIF Procured	BNTF 6
Mavis Bank Health Centre Rehabilitation	17,117,799	September 21 2011	St. Andrew	Mavis Bank	JSIF Procured	BNTF 6
Browns Hall Primary School Rehabilitation, Fencing & Sanitation	56,259,000	September 21 2011	St. Catherine	Browns Hall	JSIF Procured	BNTF 6
Crystal City Sanitation	23,200,006	September 21 2011	St. Thomas	Lysson	JSIF Procured	CIP
Alternative Livelihood & Skills Development - Operation Friendship Skills Training (JSDF)	6,000,000	September 21 2011	Multi-Parish	Multi-District	JSIF Procured	JSDF
Alternative Livelihood & Skills Development - Vocational Training Programme ICBSP	19,579,800	September 21 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Maggotty & Its Environs Benevolent Society Pig Rearing Part 2	4,710,000	September 21 2011	St. Elizabeth	Maggotty	JSIF Procured	REDI
Prospect Pig Farmers Association Pig Rearing Part 2	4,710,000	September 21 2011	Manchester	Prospect	JSIF Procured	REDI

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Action Vibes Youth Club Pig Rearing / Food Traceability Project Part 2	4,630,000	September 21 2011	Manchester	Pratville	JSIF Procured	REDI
Alexandria Health Centre Equipping	10,320,000	September 21 2011	St. Ann	Alexandria	JSIF Procured	TS Gustav
Equipping - Federal Gardens Multi Purpose Building	3,003,627	November 9 2011	St. Andrew	Federal Gardens	JSIF Procured	ICBSP
Jones Town Integrated Infrastructure Package 2	34,588,805	November 9 2011	St. Andrew	Jones Town	JSIF Procured	ICBSP
CB-LIP Job & Life Skills Support Project (GOLA 4)	1,081,080	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
The National Youth orchestra of Jamaica (GOLA 4)	2,187,453	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Parenting Training (GOLA 4)	1,701,433	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Skills & Academic Promotions	1,592,000	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Kintyre Youth Upliftment Through Sports (GOLA 4)	736,600	November 9 2011	St. Andrew	Kintyre	JSIF Procured	EU PRP2
Red Hills Road United Sports Program (GOLA 4)	1,137,543	November 9 2011	St. Andrew	Grant's Pen	JSIF Procured	EU PRP2
Comuter Literacy & Wicker Skills Development Project (GOLA 4)	1,180,000	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Poverty Reduction by Environment Skills - Training & Character (GOLA 4)	1,583,809	November 9 2011	St. Andrew	Nannyville	JSIF Procured	EU PRP2
BNTF 6 Subprojects Maintenance Training	5,525,000	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	BNTF 6

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Community Based Tourism Promotion and Strengthening Project	15,643,000	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	REDI
Glendevon Skills Training Centre OS	2,621,000	November 9 2011	St. James	Glendevon	JSIF Procured	BNTF 6
ICBSP Community Development Through Sports (CBC)	18,066,584	November 9 2011	Multi-Parish	Multi-District	CBC	ICBSP
Ministry of Agriculture & Fisheries - Enhancement of the Cold Chain Supply & Safety	21,600,000	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	REDI
Hayfield Feeder Road Rehabilitation CIP	30,538,370	November 9 2011	St. Thomas	Hayfield	JSIF Procured	CIP
China Street Road Rehabilitation	31,377,820	November 9 2011	St. Catherine	Jubilee Town	JSIF Procured	CIP
Whitehall Health Centre Minor Works	833,200	November 9 2011	St. Thomas	White Hall	JSIF Procured	BNTF 6
Parenting for a Better August Town (GOLA 4)	1,193,719	November 9 2011	St. Andrew	August Town	JSIF Procured	EU PRP2
Psychosocial & Economic Empowerment of Low Income Families	1,129,100	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Parenting Skills Improvement Seminar (GOLA 4)	567,016	November 9 2011	St. Andrew	Papine	JSIF Procured	EU PRP2
Teaching Agricultural Skills for Self Reliance (GOLA 4)	1,210,000	November 9 2011	St. Andrew	Kencot	JSIF Procured	EU PRP2
Rockfort Mother & Child Project	1,251,211	November 9 2011	Kingston	Rockfort	JSIF Procured	EU PRP2
Craft Planting Project (GOLA 4)	1,014,521	November 9 2011	Kingston	Hannah Town	JSIF Procured	EU PRP2

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Ballards Valley Primary School PTA OS	2,621,000	November 9 2011	St. Elizabeth	Bull Savannah	JSIF Procured	BNTF 6
Equipping - Multipurpose Buildings	15,018,136	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Hope Worldwide Jamaica Out of School Youth Employability Programme (GOLA 4)	1,182,604	November 9 2011	Kingston	Fletcher's Land	JSIF Procured	EU PRP2
Manifesto Jamaica - Youth Empowerment Through Art & Culture	1,556,325	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Hillview Outreach Programme of Enrichment (GOLA 4)	1,631,800	November 9 2011	St. James	Albion	JSIF Procured	EU PRP2
Canaan Height Community Development & Training Initiative (GOLA 4)	1,247,085	November 9 2011	Clarendon	Hazard	JSIF Procured	EU PRP2
Promote Resilience & Positive Psycho- Social Parent Child Interaction (GOLA 4)	1,295,396	November 9 2011	St. Andrew	Trench Town	JSIF Procured	EU PRP2
Standpipe Skills Training for Personal Development	1,438,080	November 9 2011	St. Andrew	Liguanea	JSIF Procured	EU PRP2
Fairview Camp - Changing Lives, Impacting the Community (GOLA 4)	851,400	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	EU PRP2
Youth Education & Recreaction - Package 4	32,720,755	November 9 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Glendevon Primary & Junior High OS	2,621,000	November 9 2011	St. James	Glendevon	JSIF Procured	BNTF 6
Bottom Coley Ville Road Rehabilitation	25,435,000	November 9 2011	Manchester	Coleyville	JSIF Procured	CIP
Operation Transformation Fly Eagle Fly (GOLA 4)	1,079,550	November 9 2011	St. Catherine	Central Village	JSIF Procured	EU PRP2

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Green Bottom Rehabilitation	21,952,038	November 9 2011	Manchester	Walderston	JSIF Procured	CIP
West Kingston Integrated Community Project - Sanitation	72,127,720	December 7 2011	Kingston	Tivoli Gardens	JSIF Procured	BNTF 6
West Kingston ICP - Edward Seaga Development Centre Rehabilitation	79,927,673	December 7 2011	Kingston	Tivoli Gardens	JSIF Procured	BNTF 6
Jamaica Hardanga Heritage Trust Marketing, Management & Capacity Building	5,397,800	December 7 2011	St. Mary	Richmond	JSIF Procured	REDI
Brandon Hill / Belair JAS Crop Diversification Training	3,021,000	December 7 2011	St. Andrew	Brandon Hill	JSIF Procured	BNTF 6
Rocky Point Public education Eampsign & Marketing Vendors Association OS	5,421,000	December 7 2011	Clarendon	Rocky Point	JSIF Procured	BNTF 6
Alternate Livelihoods & Skills Development Vocational Training - St. Catherine & Clarendon	19,563,000	December 7 2011	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Maranatha Ministries Basic School Parenting & Organisational Strengthening Training	2,721,000	December 7 2011	St. Andrew	Waterhouse	JSIF Procured	BNTF 6
Alpha Boys Home Business Development & Marketing Training	2,659,000	December 7 2011	Kingston	Woodford Park	JSIF Procured	BNTF 6
Sandy Bay Health Centre Rehabilitation	19,894,034	December 7 2011	Hanover	Sandy Bay	JSIF Procured	CIP
Gibraltar All Age School PTA OS	2,774,000	December 7 2011	St. Ann	Gibraltar	JSIF Procured	BNTF 6

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Mavis Bank Health Centre (Citizens Association) OS	2,774,000	December 7 2011	St. Andrew	Mavis Bank	JSIF Procured	BNTF 6
Independence City Primary School PTA OS	2,774,000	December 7 2011	St. Catherine	Independence City	JSIF Procured	BNTF 6
Alternative Livelihoods & Skills Development Vocational Training JAVA	5,000,000	December 7 2011	Multi-Parish	Multi-District	JSIF Procured	JSDF
Jones Town Mentorship & Transition Programme	2,070,900	December 7 2011	St. Andrew	Jones Town	JSIF Procured	ICBSP
Knollis Community Action Plan	2,834,000	December 7 2011	St. Catherine	Knollis	JSIF Procured	JSDF
Flanker Community Action Plan	2,310,000	December 7 2011	St. James	Flankers	JSIF Procured	JSDF
Independence City Primary School Expansion & Multi Purpose Court Construction	68,353,807	February 29 2012	St. Catherine	Independence City	JSIF Procured	BNTF 6
New Town Early Childhood Institution Construction (CIP)	24,112,407	February 29 2012	St. Elizabeth	Black River	JSIF Procured	CIP
Ritchies Early Childhood Institution Construction	34,249,581	February 29 2012	Clarendon	Ritiches	JSIF Procured	CIP
Pedro River Water Supply Electrical Upgrading	3,664,796	February 29 2012	St. Ann	Bensonton	JSIF Procured	BNTF6
South Manchester Herbs & Spices Cooperative Society Drying Facility	21,735,390	February 29 2012	Manchester	Pratville	JSIF Procured	REDI
Albert Town Infant School Construction & Promary School Upgrade	34,212,364	February 29 2012	Trelawny	Albert Town	JSIF Procured	CIP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Charles Town Maroon Council Infrastructure Rehabilitation & Marketing & Promotion of Heritage Tour	21,999,507	February 29 2012	Portland	Charles Town	JSIF Procured	REDI
Rapid Growth Cooperative Pig Rearing & Food Traceability Project	16,313,556	February 29 2012	Clarendon	Cornpiece	JSIF Procured	REDI
Haddington Basic School Equipping	1,034,712	February 29 2012	Hanover	Haddington	JSIF Procured	BNTF 6
Pig Rearing Technology Upgrading & Equipping Project	27,090,250	February 29 2012	Multi-Parish	Multi-District	JSIF Procured	REDI
ICBSP Sustainablity Waste Management Training Project (Pilot)	9,000,112	February 29 2012	Multi-Parish	Multi-District	JSIF Procured	ICBSP
Thornton / Golden Valley Water Supply Completion	10,205,000	February 29 2012	St. Thomas	Port Morant	JSIF Procured	BNTF 6
Jamaica Pig Farmers Association Capacity Building For Food Safety Compliance & Farm Management	10,868,500	February 29 2012	Multi-Parish	Multi-District	JSIF Procured	REDI
Bonny Gate Agro- Business Technical Assistance Proejct	3,282,750	February 29 2012	St. Mary	Preston Lands	JSIF Procured	CIP
Top Quarter Agro- Business Technical Assistance Project	1,332,750	February 29 2012	Clarendon	Sunbury	JSIF Procured	CIP
Crystal City Supportive Services Project	3,852,500	February 29 2012	St. Thomas	Lysson	JSIF Procured	CIP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Ballards Valley Primary School Equipping & Multi- Purpose Court	4,507,011	February 29 2012	St. Elizabeth	Bull Savannah	JSIF Procured	BNTF 6
Gregory Park School Equipping	477,000	February 29 2012	St. Catherine	Gregory Park	JSIF Procured	EU PRP2
Melrose Primary & Junior High School Equipping	1,942,337	February 29 2012	St. Andrew	Kencot	JSIF Procured	EU PRP2
St. Patrick's Primary School Equipping	745,804	February 29 2012	St. Andrew	Waterhouse	JSIF Procured	EU PRP2
End Time Basic School Equipping	17,000	February 29 2012	St. Andrew	Waterhouse	JSIF Procured	EU PRP2
Marverly Primary & Junior High School Equipping	668,341	February 29 2012	St. Andrew	Mannings Hill	JSIF Procured	EU PRP2
Constant Spring Primary & Junior High Equipping	642,800	February 29 2012	St. Andrew	Cassava Piece	JSIF Procured	EU PRP2
Effortville Basic School Equipping	40,000	February 29 2012	Clarendon	Oliver Gardens	JSIF Procured	EU PRP2
Windward Road Primary & Juior High Equipping	915,778	February 29 2012	Kingston	Rockfort	JSIF Procured	EU PRP2
Allman Town Primary Equipping	2,292,309	February 29 2012	Kingston	Kingston Gardens	JSIF Procured	EU PRP2
Albion Basic School Equippng	190,794	February 29 2012	St. James	Albion	JSIF Procured	EU PRP2
Effortville Primary School Equipping	1,343,011	February 29 2012	Clarendon	Effortville	JSIF Procured	EU PRP2
CIP Maintenanace Training (Package 1)	2,807,850	February 29 2012	Multi-Parish	Multi-District	JSIF Procured	CIP
Southern Trelawny Enviornmantal Agency Safety & Security Improvement, Marketing & Capacity Building	19,240,772	March 28 2012	Trelawny	Albert Town	JSIF Procured	REDI

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
St. Mary Multipurpose Cooperative Cold Chain Supply & Post Harvest Enhancement	25,906,100	March 28 2012	St. Mary	Annotto Bay	JSIF Procured	REDI
Flower Hill Producers Cooperative Society Food Safety & Market Access Enhancement	22,505,121	March 28 2012	St. James	Salt Spring	JSIF Procured	REDI
Rastafari Indigenous Village Infrastructure Upgrading & Marketing & Promotion of Sultural Tour	23,651,720	March 28 2012	St. James	Porto Bello	JSIF Procured	REDI
Whitfield Town Integrated Infrastructure Zone C - Package 9	32,122,465	March 28 2012	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Passmore Town Community Action Plan	2,388,000	March 28 2012	Kingston	Passmore Town	JSIF Procured	JSDF
Alpart Community Council - Installation of Drip Irrigation	9,432,174	March 28 2012	St. Elizabeth	Nain	JSIF Procured	REDI
ICBSP / JSDF Community Action Planning - Family Support Services	9,551,000	March 28 2012	Multi-Parish	Multi-District	JSIF Procured	JSDF
Mount Vernon Agro Business Technical Assistance	3,064,870	March 28 2012	St. Mary	Bailey's Vale	JSIF Procured	CIP
Whitfield Town Integrated Infrastructure Zone C - Package 10	32,813,373	March 28 2012	St. Andrew	Whitfield Town	JSIF Procured	ICBSP
Alternative Livelihoods & Skills Devlopment Students Support Programme KSAC	2,796,550	March 28 2012	Multi-Parish	Multi-District	JSIF Procured	ICBSP



SUB PROJECTS COMPLETED 2011-2012

Sub Project Name	Sub Project Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Project
Moore Town Road Rehabilitation	44,583,120	May 2011	Portland	Moore Town	1,500	EUBSP
Lauriston Integrated Infrastructure Package - Phase 1	34,241,704	May 2011	St. Catherine	Lauriston	280	ICBSP
Community Centre - Flankers	38,676,228	May 2011	St. James	Flankers	3,500	ICBSP
Hurricane Dean - Mt. Vernon Road	22,617,387	June 2011	St. Mary	Bailey's Vale	3,000	ERP
Hurricane Dean - Parottee Rural Feeder Road Rehabilitation	49,160,370	July 2011	St. Elizabeth	Parottee	808	ERP
March Pen Community Centre Construction	46,075,000	July 2011	St. Catherine	Sydneham	1,980	EU PRP2
Homestead Community Centre & Football Field Upgrade	43,863,120	July 2011	St. Catherine	Homestead	619	EU PRP2
Whitfield Town Zinc Fence Removal - Zone D - Package 13	7,537,979	July 2011	St. Andrew	Whitfield Town	560	ICBSP
Hurricane Dean - Font Hill Basic School	7,303,608	June 2011	St. Thomas	Font Hill	52	ERP
Emergency Response Equipment	12,682,001	June 2011	Multi-Parish	Multi-District	420	ERP
Emergency Response Initiative - Pilot Phase	38,798,217	June 2011	Multi-Parish	Multi-District	2,550	ICBSP

Sub Project Name	Sub Project Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Project
ERP Disaster Simulation Software Development	5,069,800	July 2011	Multi-Parish	Multi-District	0	ERP
Retreat Primary & Junior High School Expansion & Fencing	24,143,235	August 2011	St. Mary	Retreat	1,028	EUBSP
St. Monica's Home Greenhouse & Fencing	20,634,515	September 2011	St. Catherine	Central Village	29	EU PRP2
Hurricane Dean - Portland Cottage Road	40,684,966	September 2011	Clarendon	Portland Cottage	5,000	ERP
Tropical Storm Gustav - Simon Basic School Construction	14,566,952	September 2011	St. Catherine	Simon	27	TS Gustav
Tropical Storm Gustav - Elim Basic School Construction	21,216,819	September 2011	St. Elizabeth	Braes River	37	TS Gustav
Labyrinth Primary School Refurbishing - TS Gustav	21,422,940	September 2011	St. Mary	Labyrinth	160	TS Gustav
Central Village Electricity Regularization - Pilot 1	6,930,186	September 2011	St. Catherine	Central Village	2,394	ICBSP
Bonny Gate to Preston Land Road Rehabilitation	37,088,295	October 2011	St. Mary	Preston Lands	2306	CIP
Tropical Storm Gustav - Bybrook Basic School Rehabilitation	6,790,001	October 2011	St. Catherine	Knollis	53	TS Gustav
St. Patrick's Primary School Expansion	42,656,781	November 2011	St. Andrew	Waterhouse	946	EU PRP2

Sub Project Name	Sub Project Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Project
Sanguinetti Basic School Remedial Works	6,410,000	November 2011	Trelawny	Thompson Town	50	BNTF
Tropical Storm Gustav - Moneague Health Centre Rehabilitation	7,662,555	November 2011	St. Ann	Moneague	6,500	TS Gustav
PACT Youth Development	13,402,605	December 2011	St. Andrew	New Kingston	50	JSDF
LIFE Youth Education & Recreation	16,953,000	December 2011	St. Andrew	New Kingston	1,000	JSDF
Community Centre - Knollis	38,676,228	December 2011	St. Catherine	Bog Walk	700	ICBSP
Tropical Storm Gustav - Glen Vincent Health Centre Rehabilitation	7,365,739	December 2011	St. Andrew	Trevenion Park	3,200	TS Gustav
Tropical Storm Gustav - Riversdale Health Centre Rehabilitation	12,674,910	December 2011	St. Catherine	Riversdale	2170	TS Gustav
Tropical Storm Gustav - Norman Gardens Primary & Junior High School Upgrading	35,978,388	December 2011	Kingston	Norman Gardens	682	TS Gustav
Youth Education & Recreation - Package V-2 - Whitfield Town B	1,953,910	January 2012	St. Andrew	Whitfield Town	50	ICBSP
Youth Education & Recreation - Package V-2 - Whitfield Town A	1,955,000	January 2012	St. Andrew	Whitfield Town	50	ICBSP

Sub Project Name	Sub Project Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Project
Youth Education & Recreation - Package V-2 - Whitfield Town C	1,954,600	January 2012	St. Andrew	Whitfield Town	50	ICBSP
Youth Education & Recreation - Package V-2 - Whitfield Town D	1,954,705	January 2012	St. Andrew	Whitfield Town	50	ICBSP
Youth Education & Recreation - Package V-2 - Federal Gardens	2,296,725	January 2012	St. Andrew	Federal Gardens	100	ICBSP
Youth Education & Recreation - Package V-2 - Bucknor	1,956,000	January 2012	Clarendon	Clarendon	100	ICBSP
Youth Education & Recreation - Package V-2 - Knollis	2,010,900	January 2012	St. Catherine	Knollis	50	ICBSP
Youth Education & Recreation - Package V-2 - Africa (March Pen)	1,965,300	January 2012	St. Catherine	Corletts / March Pen	50	ICBSP
Youth Education & Recreation - Package V-2 - Lauriston	1,464,100	January 2012	St. Catherine	Lauriston	70	ICBSP
Youth Education & Recreation - Package V-2 - Central Village	4,768,600	January 2012	St. Catherine	Central Village	150	ICBSP
ICBSP Summer Camp 2011 - Camp Hope	1,410,000	January 2012	St. Andrew	Whitfield Town	200	ICBSP
ICBSP Summer Camp 2011 - Craig Town	838,000	January 2012	St. Andrew	Craig Town	80	ICBSP

Sub Project Name	Sub Project Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Project
ICBSP Summer Camp 2011 - Bucknor Benevolent Society	744,000	January 2012	Clarendon	Bucknor	60	ICBSP
ICBSP Summer Camp 2011 - New Life Tabernacle	855,000	January 2012	St. Catherine	Knollis	200	ICBSP
ICBSP Summer Camp 2011 - Central Village Benevolent Society	800,000	January 2012	St. Catherine	Central Village	100	ICBSP
Top Quarter Road Rehabilitation	32,890,271	January 2012	Clarendon	Sunbury	2,000	CIP
Knollis IIP Drainage Abbreviated Resettlement Policy Project	558,025	January 2012	St. Catherine	Bog Walk	9	ICBSP
Tropical Storm Gustav - Bybrook Basic School Fencing & Play Area	4,312,000	January 2012	St. Catherine	Knollis	53	TS Gustav
Area Youth Foundation Civic Skills Training	19,410,000	January 2012	Kingston	Fletchers Land	250	JSDF
Rusden Road Rehabilitation	11,403,596	January 2012	Kingston	Rockfort	350	EU PRP2
Tiverton Road Rehabilitation	7,883,020	January 2012	Kingston	Rockfort	470	EU PRP2
Arcadia Basic School Remedial Works	1,400,000	January 2012	St. Thomas	Morant Bay	52	BNTF
Tropical Storm Gustav - Alexandria Health Centre Rehabilitation	19,032,144	January 2012	St. Ann	Alexandra	4,003	TS Gustav

Sub Project Name	Sub Project Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Project
Tropical Storm Gustav - Alexandria Health Centre Rehabilitation - Phase II	6,224,809	January 2012	St. Ann	Alexandra	0	TS Gustav
Alternative Livelihoods & Skills Development Package II - Bucknor	429,700	February 2012	Clarendon	May Pen	54	ICBSP
Ballards Valley Primary School	28,550,215	February 2012	St. Elizabeth	Bull Savannah	496	BNTF 6
Alpha Boys Home Rehabilitation	24,732,410	February 2012	Kingston	Allman Town	168	BNTF 6
Fruitfulvale - Shrewsbury Cultural Centre Playing Field Upgrade	19,635,933	February 2012	Portland	Fruitful Vale	2,161	CIP
Bamboo Primary & Junior High School Expansion	13,638,558	February 2012	St. Ann	Bamboo	1191	WB (2)
Central Village Integrated Infrastructure Package 4 - West Side	28,742,974	March 2012	St. Catherine	Central Village	160	ICBSP
Hurricane Dean - Commodore Road	19,094,733	March 2012	Portland	Windsor Forest	2,000	ERP
Sawyers Primary School Sanitation Upgrade & Renovation	23,174,781	March 2012	Trelawny	Sawyers	106	CIP



NOTES

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