

# JAMAICA SOCIAL INVESTMENT FUND

INVESTING FOR COMMUNITY DEVELOPMENT



**17<sup>TH</sup>** ANNUAL  
REPORT  
2012-20

**13**



ISO 14001 : 2004 CERTIFIED






Jamaica Social Investment Fund

# Annual Report

2012 - 2013



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# List of Acronyms

BNTF	Basic Needs Trust Fund
CDB	Caribbean Development Bank
CIDA	Canadian International Development Agency
CIP	Community Investment Project
COMCLEAN	Community Action for a Clean Environment
CRP	Community Renewal Programme
EMF	Environmental Management Framework
EMS	Environmental Management System
EU	European Union
GDP	Gross Domestic Product
GEPP	Green Elements Policy and Programme
GOJ	Government of Jamaica
GOLA	Grants of Low Amounts
HACCP	Hazard Analysis and Critical Control Points
IBRD	International Bank for Reconstruction and Development
ICBSP	Inner City Basic Services Project
IDPs	International Donor Partners
ISO	International Organization for Standardization
JAVA	Jamaica Violence Action [Fund]
JCO-ICVIS	Jamaica Crime Observatory - Integrated Information System
JGGA	Jamaica Greenhouse Growers Association
JSDF	Japan Social Development Fund
JSIF	Jamaica Social Investment Fund
MNS	Ministry of National Security
MOE	Ministry of Education
NERHA	North East Regional Health Authority
NSWMA	National Solid Waste Management Authority
PDF	PetroCaribe Development Fund
PIOJ	Planning Institute of Jamaica
PRP	Poverty Reduction Programme
REDI	Rural Economic Development Initiative





## Investing for Community Development

### Our Mission

The Jamaica Social Investment Fund (JSIF) mobilizes resources and channels these to community-based socio-economic infrastructure and social services projects. Through a national partnership between central and local government, communities and private and public organizations, the JSIF addresses the immediate demands of communities in a manner that is quick, efficient, effective, transparent and non-partisan.

In fulfilling its mandate, the JSIF facilitates the empowerment of communities and assists in building national capacity to effectively implement community-based programmes aimed at social development.



## Guiding Principles

In addressing the development priorities of the most underserved communities in Jamaica, the JSIF operates under the following principles:

1. Improvements in public safety
2. Building social capital
3. Poverty focus
4. Development focus
5. Promoting partnerships for development
6. Value for money
7. Technical quality
8. Environmental soundness
9. Maximizing opportunities for employment
10. Transfer of learning

# Notice of Annual General Meeting

**NOTICE IS HEREBY GIVEN THAT** the Seventeenth Annual General Meeting of **JAMAICA SOCIAL INVESTMENT FUND** will be held at The Jamaica Pegasus Hotel, 81 Knutsford Boulevard, Kingston 5 on Thursday, October 3, 2013 at 2:00 p.m. for the following purposes:

## RESOLUTIONS

### 1. Audited Accounts

To receive the Accounts for the period ended 31<sup>st</sup> March, 2013 and the Reports of the Directors and Auditors thereon.

### 2. Auditors and their Remuneration

To fix the remuneration of the Auditors or to determine the manner in which such remuneration is to be fixed.

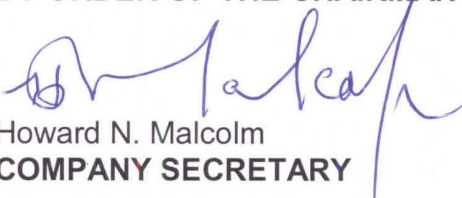
To consider and (if thought fit) pass the following Resolution:

“That the Directors be and they are hereby authorised to fix the remuneration of the Auditors at a figure to be agreed with them.”

### 3. To consider any other business that may be conducted at an Annual General Meeting.

Dated this 5<sup>th</sup> day of September, 2013

**BY ORDER OF THE CHAIRMAN**

  
Howard N. Malcolm  
**COMPANY SECRETARY**








# Corporate Information

## Registered Office

1C-1F Pawsey Road  
Kingston 5, Jamaica, W.I.  
Tel.: (876) 926-6238 / 968-4545 / 906-2869  
Toll Free: 1-888-991-2356 / 7  
Fax: (876) 929-3784  
E-mail: [info@jsif.org](mailto:info@jsif.org)  
Website: [www.jsif.org](http://www.jsif.org)

 [Jamaica-Social-Investment-Fund-JSIF](https://www.facebook.com/Jamaica-Social-Investment-Fund-JSIF)

## Attorneys-at-Law

Phillips, Malcolm, Morgan & Matthies  
The Roswind, 2nd Floor  
25 Windsor Avenue  
Kingston 5

## Company Secretary

Phillips, Malcolm, Morgan & Matthies  
The Roswind, 2nd Floor  
25 Windsor Avenue  
Kingston 5

## Bankers

Bank of Nova Scotia Jamaica  
2 Knutsford Boulevard  
Kingston 5

National Commercial Bank Jamaica Ltd.  
(Private Banking Sector)  
The Atrium  
32 Trafalgar Road  
Kingston 10

Pan Caribbean Bank  
60 Knutsford Boulevard  
Kingston 5

## Auditor

KPMG  
Chartered Accountants  
The Victoria Mutual Building  
6 Duke Street  
Kingston



## Board of Directors

As at March 31, 2013 the Directors were: Seated (from left): Yvonne Fredrick, Dr. Gladstone Hutchinson, Ph.D ( Former Chairman\*), Scarlett Gillings, CD, JP. Standing (from left): Rev. Dr. Alston Henry, JP, Prudence Kidd-Dens, JP, Sarah Newland Martin, Patricia Sutherland, Robert Martin. Everton McDonald (Acting Chairman - not shown)

\*Resigned January 22, 2013.







# Board

## Committees

### Finance & Audit Committee

- \* Patricia Sutherland - Chair (JSIF Board Member)
- \* Robert Martin (JSIF Board Member)
- \* Sarah Newland Martin (JSIF Board Member)
- \* Marjorie Johnson (Ministry of Finance & Planning)
- \* Sacha Lawrence (Ministry of Finance & Planning)
- \* Shirley McLean-Brown (General Manager, Finance, JSIF)
- \* Carol Perry (Internal Auditor, JSIF)

### Projects Committee

- \* Prudence Kidd Deans - Chair (JSIF Board Member)
- \* Yvonne Frederick (JSIF Board Member)
- \* Loy Malcolm (General Manager, Project Management, JSIF)
- \* Antonette Richards (Planning Institute of Jamaica)

### Procurement & Contracts Committee

- \* Yvonne Frederick - Chair (JSIF Board Member)
- \* Prudence Kidd-Deans (JSIF Board Member)
- \* Patricia Sutherland (JSIF Board Member)
- \* Carey Brown (Ministry of Education)
- \* Sonia Hyman (Office of the Prime Minister)
- \* Shirley McLean Brown (General Manager, Finance, JSIF)
- \* Ryan Bourne (Acting General Manager, Procurement, JSIF)
- \* Keslyn Gilbert-Stoney (Legal Officer, JSIF)

### National Contracts Commission Sector Committee

- \* Rose Phillips – Chair (Ministry of Finance & Planning)
- \* Sonia Vaughan (Ministry of Finance & Planning)
- \* Ivan Anderson (National Road Operating and Construction Company)
- \* Samuel Richards (National Contracts Commission)
- \* Scarlett Gillings, CD, JP (Managing Director, JSIF)
- \* Omar Sweeney (General Manger, Technical Services, JSIF)
- \* Shirley McLean Brown (General Manager, Finance, JSIF)
- \* Keslyn Gilbert-Stoney (Legal Officer, JSIF)

# Chairman's Statement \*



The Jamaica Social Investment Fund (JSIF), regardless of challenges being faced, continues to pursue work which is relevant in ensuring that the Government's poverty reduction, increased public safety and human capacity building efforts continue to make an impact where these services are most needed.

As a result of their efforts, during the FY 2012/13, Jamaicans benefitted from the completion and delivery of 115 sub-projects, spanning urban access and agricultural feeder roads, community

multipurpose facilities, community health centres, basic, primary and all age schools.

Investment for the financial year under review was made in volatile and vulnerable communities, focusing on inner city renewal and rural business capacity building. The work of the Fund in mitigating environmental effects was also a core area of focus. Towards this end there were dedicated green spaces in 100 percent of building projects implemented in underserved communities. Other environmental considerations included ensuring that all plant stock used is locally produced and is dependent on lower watering for maintenance. There was also an increase in the use of alternative energy on project sites.

In terms of projects under management, a major and ongoing focus has been placed on rural economic growth through the Rural Economic Development Project. This project focuses on activities which will improve the economic earning capacity of rural communities through the strengthening of micro and small-scale enterprises to formally operate and compete in the local and international marketplace.

Under the current Rural Economic Development Initiative (REDI) funding is ongoing for the agriculture and tourism sectors. Areas of focus include construction/rehabilitation of agro-processing and slaughter facilities to

meet Good Agricultural Practices and HACCP requirements.

JSIF also continues to focus, under the mandate of rural community empowerment, on the rehabilitation of feeder roads in agricultural areas and public market upgrades. Alongside economic empowerment is the continued drive to enhance crime and violence prevention. JSIF builds on the Poverty Reduction strategy and complements the work of the Community Renewal Programme in providing a coordinated response to the issue of reducing crime.

The Fund provides vocational skills training, market awareness, entrepreneurial skills, employment profiling, personal development, job preparation skills and literacy through its programmes. Programme beneficiaries also access personal money management, conflict resolution, anger management, parenting adolescent/adult life skills as well as health and hygiene behaviour change, as needed.

We want to thank all donor partners: the Government of Jamaica, the European Union (EU), the World Bank, the PetroCaribe Development Fund, the Canadian International Development Agency (CIDA), the Caribbean Development Bank (CDB) and the Government of Japan.

For over a decade, the twenty seven member states that comprise the

European Union have collectively made a significant contribution to Jamaica as the most important source of grant financing. JSIF recognizes its role in providing project support which has resulted in the establishment of a socio-economic framework which will yield benefits across generations.

In 2001, the European Union (EU) funded the first five-year Poverty Reduction Programme (PRP). Driven by the positive outcomes, a new agreement was drafted - the Second Poverty Reduction Programme (PRP II). In 2012, the third phase of the programme, PRP III, was signed.

Significantly, the Grants of Low Amounts (GOLA) sub-project - under the PRP programme has resulted in skills training and an early start for livelihoods' development within several communities.

The EU has also invested in national development at the community level through the European Union (EU) Banana Support Programme, Rural Diversification Programme and funding for the Tropical Storm Gustav Project. The Union's work in funding basic infrastructure, services and entrepreneurship will continue to positively impact the lives of the underserved. The Board of Directors and staff of JSIF recognize the critical nature of the EU's support and look forward to continued partnership under PRP III.

JSIF also recognizes the Government



of Venezuela whose principal role in providing development support through the PetroCaribe Development Fund (PDF) has resulted in the establishment of sanitation facilities which will improve the lives of residents in targeted communities within the city of Kingston and 26 rural primary schools across Jamaica.

The Government of Japan through the Japan Social Development Fund Grant (JSDF) has contributed to the Government of Jamaica's efforts to reduce crime and violence and enhance inter-agency cooperation in the fight against crime.

JSIF is appreciative of the input of the Japanese Government whose contribution has resulted in the establishment of the Jamaica Crime Observatory- Integrated Information System (JCO-ICVIS) which will significantly enhance the collection and sharing of statistics on crime.

The World Bank was the first agency to provide funding to JSIF and its role as an important trailblazer in providing financial and technical project support to the Fund has resulted in extraordinary improvement in the quality of life of thousands of Jamaicans.

The Caribbean Development Bank (CDB) has also contributed significantly to the work of JSIF in providing financial support to small-scale community projects to meet basic needs within underserved

communities throughout Jamaica. With its focus on access to education through construction and upgrading of Early Childhood Institutions, water systems and sanitation facilities, the CDB has provided funding on four occasions to JSIF through grants under the Basic Needs Trust Fund 5 & 6 and the Community Investment Project (CIP). Investments in Local Institutional Strengthening are also facilitated by the CDB's grant funding.

During the 2012/13 fiscal year, two grants were signed; the Basic Needs Trust Fund Seventh Programme totaling US\$7.8M and the Poverty Reduction Programme III totaling EUR 10.04M.

In moving forward, JSIF's work will continue to support and strengthen the Government of Jamaica's ability to make information based decisions, plan and implement effective crime prevention and citizen security policies. Current investments are in the area of social and economic infrastructure such as roads and drainage, basic housing, water and sanitation along with complementary Social Services (training, entrepreneurship and capacity building to support the work of Community Based Organizations and non-governmental / non State actors).

With the experience of the Fund in delivering investments to communities, its application of internationally recognized best practices and its efficiency, it is critical that the agency be appropriately

resourced to support the key strategic priorities of the Government and the broader drive to attain targets within the Millennium Development Goals and Vision 2030.

JSIF's continued investment in sustainable development through initiatives such as the Grants of Low Amounts (GOLA) programme of the EU's Poverty Reduction Programme, which also funds income generation activities, skills training and employment activities.

Leading this effort is Managing Director Scarlette Gillings; a woman who has influenced the social development landscape and who has been an active participant in the dialogue and approach to development and poverty reduction. She has influenced a growing cadre of young persons who believe in the ethos and value of the organization and who understand the issues of development and wellbeing and the guiding principles being JSIF brand of community development.

To the numerous partners who continue to make the mission of poverty reduction a viable pursuit, with goals which I can truly say are not only achievable, but within sight, we say thanks.

We look forward to another year of doing our best to build capacity among the underserved.



Colin Bullock  
Chairman

Dated this 23rd day of September, 2013

\* Assumed office May 14<sup>th</sup>, 2013

# Senior Management Team



**Scarlette Gillings,** CD, JP  
Managing Director



**Shirley McLean Brown,** MBA  
General Manager, Finance



**Loy Malcolm,** M. Phil.  
General Manager, Project Management



**Rhonda Lumsden Lue,** MBA  
General Manager, Human Resource,  
Administration, Communication & MIS



**Ryan Bourne,** M.Sc., MBA  
General Manager, Procurement (Acting)



**Carol Perry,** M. Sc., FCCA, FCA  
Internal Auditor



**Andrew Neita** M. Sc.  
General Manager, Infrastructure/  
Civil Works



# Management Report

## 1.0 Introduction

The period 2012/2013 reinforced the continued relevance of the JSIF in the Government of Jamaica's poverty reduction and growth strategies going forward. While the period was a challenging one given the fiscal

constraints, it was not daunting. With a clear focus on the mandate to build capacity within communities, increase public safety and facilitate growth; through the implementation of works and services in an effective and efficient manner; the JSIF set about accomplishing the targets set.

Even though the Fund was affected by ongoing fiscal constraints, sub-projects were executed with the aim of meeting the Government's goals of job creation, improved security and human capital development, as well as increasing social inclusion.

Notably, since inception, the JSIF has completed over 1,000 projects at a cost of approximately \$JMD 9.941 billion which were implemented through 17 portfolios in vulnerable communities delivered to some 1.6 million underserved beneficiaries. Thus, the JSIF has in the past 17 years been laying a solid foundation to support Jamaica's development for the next 50 years and beyond.



## 2.0 Year in Review

While acknowledging the fiscal challenges being faced, the work of the Fund continues to be relevant in ensuring that the government's poverty reduction, increased public safety and human capacity building efforts continue. With the experience of the Fund in delivering investments to communities, its application of internationally recognized best practices and its efficiency; it is critical that the agency be appropriately resourced to support the key strategic priorities of the Government and the broader drive to attain development goals towards the Millennium Development Goals and the Vision 2030 targets.

Despite the challenging global economic climate, the JSIF continues to attract funding for its various programmes and initiatives.

For the 2012 to 2013 fiscal year, two grants were signed during the period for the Basic Needs Trust Fund 7 totalling US\$7.8M and Poverty Reduction Programme III totalling EUR€10.04M.

While in the early days the JSIF had a strong focus on addressing basic community needs, the work of the Fund has somewhat evolved to direct investments to areas aimed at economic growth, job creation and increased earnings at the micro, small and medium levels. The main vehicle of this shift has been the Rural Economic Development Initiative (REDI) – Project. Financed with a US\$15 million loan from the World Bank Board, the REDI aims to improve market access for micro and small-scale rural agricultural producers and tourism product and service providers.

Under REDI, the focus of income generation interventions is being supported by rural-based tourism development, agricultural technology improvements in small and medium farms, and the strengthening of linkages between agriculture and tourism. The main performance indicators of the Project are increases in income and the number of jobs created in the targeted areas.

The work of the Fund is possible through the maintenance of and the forging of partnerships; the last financial year was highlighted by the partnerships strengthened and forged with the Ministries; and Agencies of Government, International Donor Partners (IDPs) as well as private sector entities. Notably in 2012/2013 the JSIF managed a portfolio of US\$104 million approximately \$JMD\$9.6 billion comprising loans (54%), grants (41%), and Government of Jamaica (GOJ) counterpart funding (5%).

## 2.1.1 Requests Received

The high volume of requests for JSIF's services is indicative of the continuing relevance of JSIF's services to communities and groups who are in need of basic social services. In responding to requests, JSIF recognises the overarching national goals articulated by the GOJ. A strategic response to requests has therefore been put in place to ensure that even while responding to the needs at the community level, that the infusion of resources are aligned to the national priorities and those of the respective Sectors.

For the year ended March 2013, requests for projects from local communities totalled 231. KSA accounts for 23% of total requests (54) followed by St. Catherine with 15% (36) and Manchester with 11% (27) requests. Taken together, these four parishes therefore account for approximately half of the total requests, 49% (117). Population size can exert a major influence on the distribution of requests as this region also accounts for 52% of the total population of Jamaica.

Figure 1 Requests Received 2012/2013

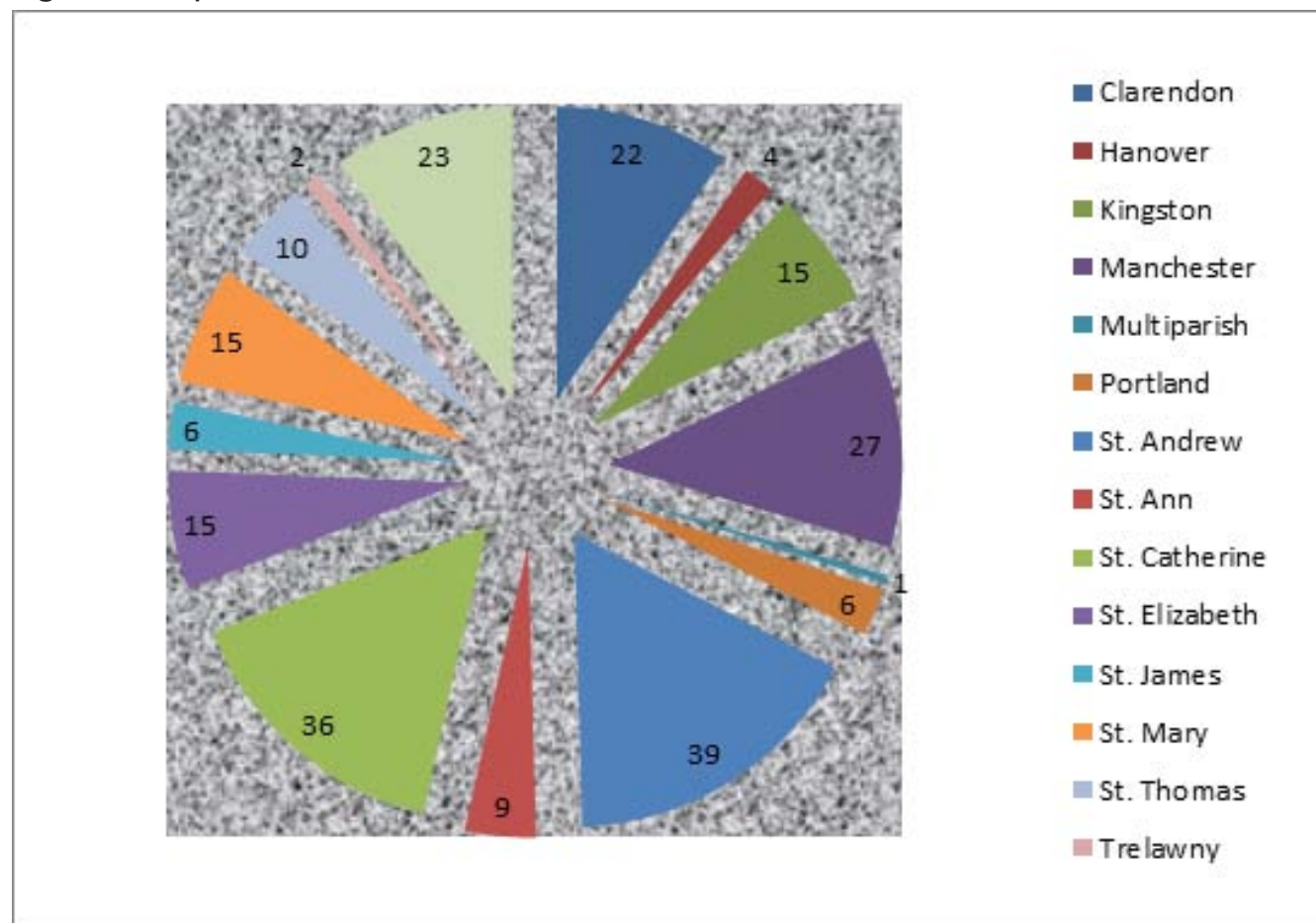
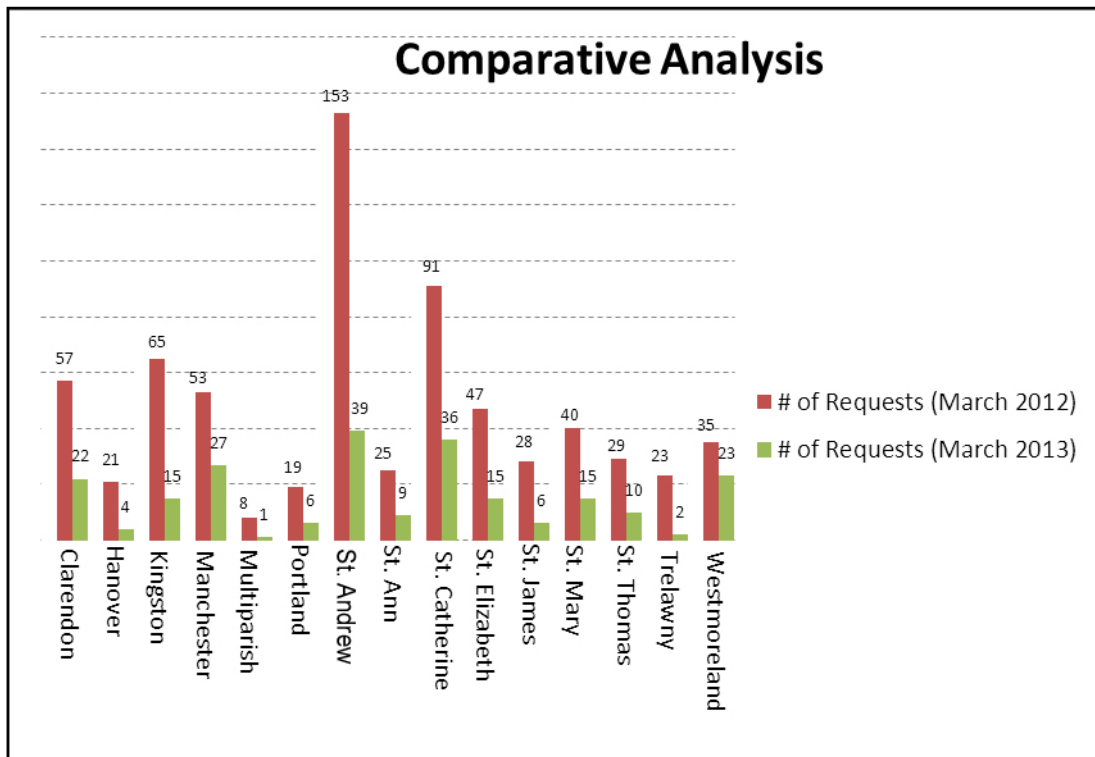




Figure 2 Comparative Analysis



### 2.1.2 Key partnerships

Locally, critical partners who have assisted in the implementation projects include the Ministry of Agriculture and Fisheries (MOAF) the National Solid Waste Management Agency (NWSMA), the Rural Agriculture Development Agency (RADA), the Ministry of Education and the Ministry of National Security.

The establishment of partnerships is a crucial factor for fulfilling JSIF’s mandate of poverty alleviation. By joining forces strategically with key partners, the Fund ensures that there is a reduction in the duplication of efforts and allows for a more streamlined utilization of scarce resources.

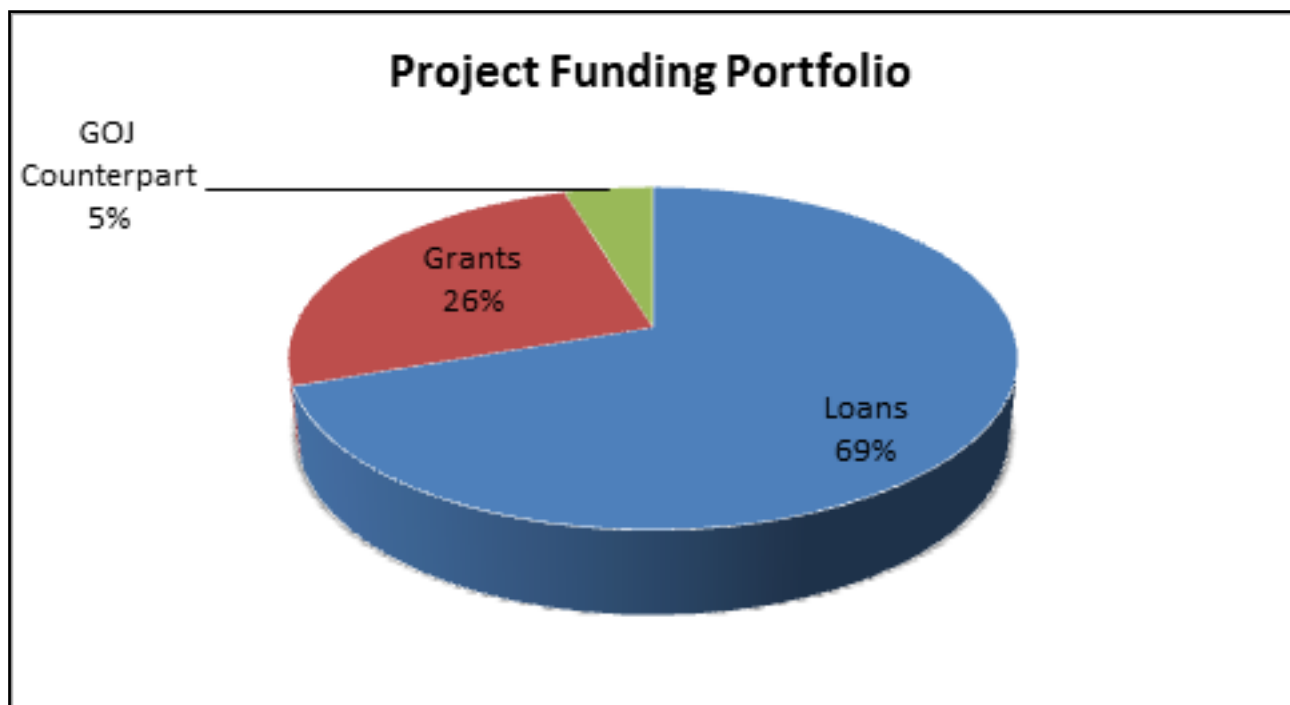
Furthermore, collaboration allows JSIF and its partners to more effectively take advantage of available expertise and experience. To this end, the Fund

has forged valuable partnerships with line ministries (some more closely than others), government agencies, private sector entities as well as non-government organizations.

Partnerships have been effective in reducing project costs and assisting the agencies with which the organization collaborates to have a better understanding of the need for community involvement and empowerment.

Special mention must be made of RADA which has provided agri-business training both under the CIP and REDI. Such training is intended to build the capacity of farming citizens to create sustainable enterprises and also contribute to national economic development.

Figure 3 *Project Funding Portfolio*





There were ten active Projects in implementation in 2012/2013 see details in table 1.

Table 1: Projects Portfolio

PROJECT	FUNDING AGENCY	IMPLEMENTATION PERIOD	LOAN/GRANT VALUE	
			Donor	GOJ Counterpart
<b>PROJECTS FUNDED BY LOANS</b>				
Inner City Basic Services Project	World Bank	2006 – 2013 <sup>(1)</sup>	US\$29.3 million	US\$3.5 million
Rural Economic Development Initiative	World Bank	2010-2016	US\$15 million	US\$2.5 million
Community Investment Project	Caribbean Development Bank	2009 - 2013	US\$12.085 million	US\$3.023 million
<b>PROJECTS FUNDED BY GRANTS</b>				
Poverty Reduction Programme II	European Union	2007 – 2013 <sup>(2)</sup>	€8.5 million	€1.5 million
Poverty Reduction Programme III	European Union	2012 – 2016	€9.5 million	€0.54 million
Basic Needs Trust Fund Fifth Programme	Caribbean Development Bank & Canadian International Development Agency	2003 – 2012 <sup>(3)</sup>	US\$6.171 million	US\$1.289 million
Basic Needs Trust Fund Sixth Programme	Caribbean Development Bank & Canadian International Development Agency	2009 - 2012	US\$4.77 million	US\$1.031 million
Basic Needs Trust Fund Seventh Programme	Caribbean Development Bank & Canadian International Development Agency	2013 - 2016	US\$6.89 million	US\$0.96 million
Japan Social Development Fund	Government of Japan & World Bank	2009 - 2013	US\$2.65 million	-
PetroCaribe Development Fund	Government of Venezuela & Government of Jamaica	2011-2012	J\$200 million	-

Table Notes:

(1) Original Closing Date was December 31, 2011

(2) Original Closing Date was December 2011

(3) Original Closing Date was June 2010

## 2.2 Budget Allocation and Disbursement 2012/2013

In 2012/2013 the JSIF was allocated a budget of \$JMD1,882 million to cover sub-project expenditure (\$JMD 1,496 million) and institutional support costs (\$JMD 386 million); beneficiary communities provided \$JMD37 million in cash and sweat equity as contribution to their sub projects.

During the year, the JSIF Board approved 133 projects with budgeted spending of \$JMD 2.236 billion, inclusive of community contribution.

In terms of disbursement by Project, expenditure for the financial year under review reflects heavy investment in inner city renewal, evidenced by three Projects (namely, the Inner City Basic Services Project, the Poverty Reduction Project II and Jamaica Violence Action Fund) that focused investment exclusively in volatile and vulnerable communities, accounting for 44% of total sub project disbursement.

## 2.3 Programme Highlights for Financial Year 2012-2013

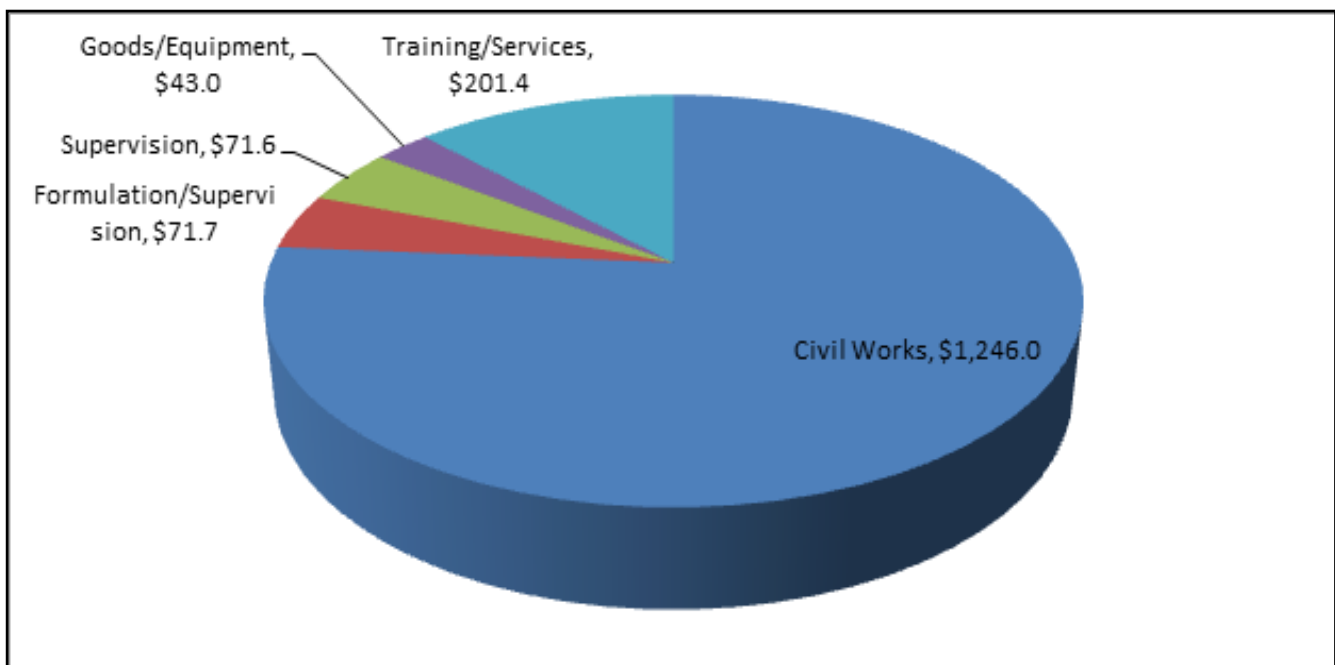
Landmark projects during the period include the progress of the New Horizon Training Centre in Spanish town which was funded by the Basic Needs Trust Fund Project for which expansion ensued utilizing the skills of young men previously trained under JSIF to construct the steel frames for the new building.

Special mention must also be made of the Hayfield Road upgrade project in St. Thomas where the road was repaired at a cost of approximately \$JMD 37.3 million with funding from the Caribbean Development Bank (CDB), under the Community Investment Programme. The project entailed asphaltting of the roadway; construction of retaining walls; and the installation of new drains and repairing of others to lengthen the lifespan of the road, given the high levels of rainfall which the area experiences. The intervention has enabled farmers to carry coffee to market on roads which were previously impassable. The improved thoroughfare is also expected to assist to advance tourism development in the area with tourists going to Bowden Pen now being able to hike along the historic Cunha Pass.

## 2.3.2 Procurements Outputs

During the year in review, the JSIF procured a total of 347 contracts valued at \$JMD 1.6337 billion. While the largest number of the contracts was 102 for Goods/Equipment which was valued at \$JMD 43.0 million, civil works however commanded the majority of the funds at \$JMD 1,246.0 million with 86 contracts. Formulation/supervision \$JMD 71.7million, supervision was \$JMD 71.6 million and training/services valued at \$JMD 201.4 million accounted for the balance of the contracts procured in the year.

Figure 4 Contracts Procured 2012/2013



## 2.3.3 Internal Budgeting

The JSIF maintained tight fiscal control over administrative expenditure and this year \$JMD 389.243 million was expended for institutional support (on areas such as office space rental, remuneration, vehicle maintenance, petrol, utilities). When compared with the prior year (\$JMD 319 million), administrative expenditure increased by 22%, driven largely by rising fuel costs resulting in increased expenditure on electricity and petrol.

The JSIF ended the year with an administration to sub-project disbursement ratio of 21:79 with the target ratio being 25:75.

The Government of Jamaica approved \$JMD 1.8 billion for the JSIF to finance subprojects during the 2013-2014 financial year. From this the Fund will see to the completion of 237 subprojects.



## 3.0 Human Resources

The JSIF has been subject to restrictions placed on all ministries, departments, agencies and government with respect to human resource employment. The year ended with a staff complement of 112, comprising 17 at managerial level 59 technical, administrative 25 and 9 temporary staff. Further, the JSIF offered 30 internships and summer employment.

### 3.1 Project Plan 2013/2014

The JSIF continues to target sustainable community development activities, in addition to enabling growth and job creation within the Agriculture and Tourism Sectors. This is set within the context of the impact on development of slowed economic growth internationally. The need to continue efforts to address development gaps at the community level remains critical. Similar to GOJ's priorities the JSIF proposed areas of focus for the 2013/2014 period are as follows:

1. Crime and Violence / Public Safety
2. Rural Development

Our projects continue to be aligned with the government of Jamaica's emphasis on Rural Economic growth activities which will improve the economic earning capacity of rural communities through the strengthening of micro and small-scale enterprises to formally operate and compete in the local and international marketplace.

The challenges faced this year with respect to fiscal space restraint, curtailed administrative expenditure, and procurement delays were surmounted through innovativeness and tenacity on the part of JSIF's leadership, staff and our many partners.

The JSIF remains undaunted in its efforts at helping to alleviate public and private poverty in underserved communities across Jamaica.

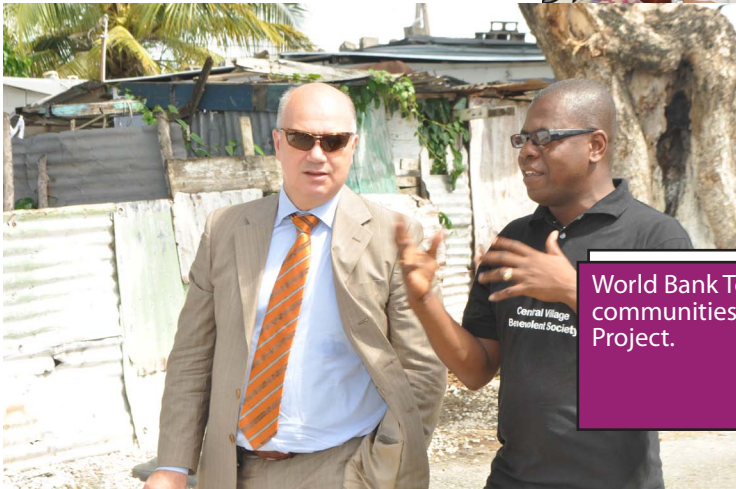


Scarlette Gillings, CD, JP

Managing Director

Dated this 10th day of September, 2013

# Project Tours



World Bank Tour June 2012 in Central Village one of the communities being assisted by the Inner City Basic Services Project.



Caribbean Development Bank Tour November 2012 of the Maranatha Ministries Basic School and the Genesis Academy assisted by the Basic Needs Trust Fund .



# Pictorial 2012/2013



Handover of Ambulances by JSIF on behalf of the Government of Jamaica to the Ministry of Health for the North Eastern Health Regional Authority August 14, 2012. Left to right Helen Jenkinson Former Head of Economic Section EU; Hon. Dr. Fenton Ferguson Minister of Health; Dr. Jean Dixon Permanent Secretary, Ministry of Health; Mrs. Scarlette Gillings Managing Director JSIF and Dr. Marion Bullock DuCasse Director, Emergency, Disaster Management & Special Services.



From left: Kenneth Harvey, Caribbean Technological Consultancy Services Network Coordinator, Caribbean Development Bank; Julian Robinson, Minister of State, Ministry of Mining, Energy and ICT; Scarlette Gillings, Managing Director, Jamaica Social Investment Fund; and Ryan Bourne, General Manager, Procurement (Acting), JSIF, go through a document at the opening ceremony for the Computerised Job Estimation tool workshop series held in Kingston.



The sanitation block at Milk River Primary School in Clarendon stands in contrast to the old facilities in the rear. The Petro Caribe Development Fund (PDF) Schools Sanitation Project implemented by the Jamaica Social Investment Fund enabled the replacement of pit toilets in 26 schools which was funded to the tune of JMD\$177.5 million.



# Highlights



World Bank Representative Giorgio Valentini (left) and Minister of Agriculture Roger Clarke (right) jointly unveil the plaque at the official handing over of the Prospect Pig Rearing Facility in Manchester on Thursday March 22, 2013. At extreme left is Andrew Neita, General Manager Infrastructure and Civil Works- JSIF, Pauline Bowes-Hall, President of the Prospect Pig Farmers Association. To Minister Clarke's right is Scarlette Gillings, Managing Director of JSIF and Gelina Sotirova of the World Bank.



Members of the international funding community were on Wednesday October 3, 2012, recognised by the Jamaica Social Investment Fund during its 16th Annual General Meeting at the Jamaica Pegasus Hotel for their support of the organisation. From left to right is Ambassador Paola Amadei, representative of the Delegation of the European Union; First Secretary Mr. Hiromoto Oyama, representative of the Embassy of Japan; Ms. Marie Legault, Representative of the Canadian International Development Agency (CIDA); and at right is Mr. Everton Spencer of the PetroCaribe Development Fund. At second right is JSIF Managing Director Scarlette Gillings who received an award from the European Union for communication efforts under the EU funded Poverty Reduction II programme run by JSIF.



Unveiling of JSIF's publication "A Lesson in Introducing Change" The Journey of The Jamaica Social Investment Fund to ISO Certification. With back turned is Marie Legault, Representative of the Canadian International Development Agency (CIDA), second left is JSIF Managing Director Scarlette Gillings with Mickelle Hughes, JSIF project officer.



Spain's Ambassador to Jamaica Celsa Nuño chats with students of the Tower Hill Basic School following the handing-over of upgraded facilities at the school, which were completed under the Poverty Reduction Programme funded by the EU and implemented by the Jamaica Social Investment Fund.

## Directors Report to the Stockholders

The Directors are pleased to submit this report along with the Audited Financial Statements for the year ended March 31, 2013.

### Financial Position

The financial position of the JSIF at March 31, 2013 is shown in the following financial statements on pages 28-44. Below is a summary of the financial position:

Summary of Financial Position	\$(J)
Current Assets	659,538,825
Current Liabilities	659,537,825
Net Current Assets	1,000
Financed by Shareholder's Equity	1,000

### Dividends

No dividends were recommended for payment, in accordance with the prohibition contained in the company's Memorandum of Association.

### Auditors

KPMG have indicated their willingness to continue as auditors and so their appointment will be proposed at the Seventeenth Annual General Meeting.

The Directors wish to thank the Management and Staff for their continued commitment and efforts throughout the company's Seventeenth year of operation.

SIGNED ON BEHALF OF THE BOARD



Colin Bullock  
Chairman

Dated this 13th day of September, 2013

Jamaica Social Investment Fund

# Financial Statements

March 31 2013





**KPMG**  
**Chartered Accountants**  
The Victoria Mutual Building  
6 Duke Street  
Kingston  
Jamaica, W.I.

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## INDEPENDENT AUDITORS' REPORT

To the members of

JAMAICA SOCIAL INVESTMENT FUND  
*(A company limited by guarantee)*

### **Report on the financial statements**

We have audited the financial statements of Jamaica Social Investment Fund, set out on pages 3 to 17, which comprise the statement of financial position as at March 31, 2013, the statements of comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards and the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditors' Responsibility***

Our responsibility is to express an opinion on the financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether or not the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence relating to the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including our assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

KPMG, a Jamaican partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity.

Elizabeth A. Jones  
R. Tarun Handa  
Patrick A. Chin  
Patricia O. Dailey-Smith  
Linroy J. Marshall

Cynthia L. Lawrence  
Rajan Trehan  
Norman O. Rainford  
Nigel R. Chambers



To the Members of  
JAMAICA SOCIAL INVESTMENT FUND  
*(A company limited by guarantee)*

**Report on the Financial Statements, continued**

In our opinion, the financial statements give a true and fair view of the financial position of Jamaica Social Investment Fund as at March 31, 2013, and of its financial performance, changes in equity and cash flows for the year then ended, in accordance with International Financial Reporting Standards and the Jamaican Companies Act.

**Report on additional matters as required by the Jamaican Companies Act**

We have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been maintained, so far as appears from our examination of those records, and the financial statements, which are in agreement therewith, give the information required by the Jamaican Companies Act in the manner required.

A handwritten signature of the KPMG firm, written in black ink, appearing as 'KPMG' in a stylized, cursive font.

Chartered Accountants  
Kingston, Jamaica

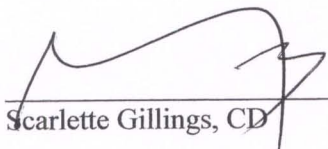
June 30, 2013

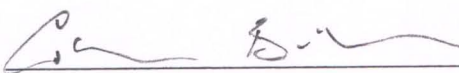
JAMAICA SOCIAL INVESTMENT FUND  
(*A company limited by guarantee*)

Statement of Financial Position  
March 31, 2013

	<u>Notes</u>	<u>2013</u>	<u>2012</u>
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	3	648,190,194	161,303,763
Advances to contractors and other receivables	4	<u>11,348,631</u>	<u>14,691,151</u>
Total assets		<u>\$659,538,825</u>	<u>175,994,914</u>
<b>EQUITY AND LIABILITIES</b>			
<b>MEMBERS' EQUITY</b>			
Members' deposits	5	<u>1,000</u>	<u>1,000</u>
<b>CURRENT LIABILITIES</b>			
Net resources for project expenditure	6	484,254,045	100,323,015
Accounts payable	7	<u>175,283,780</u>	<u>75,670,899</u>
Total equity and liabilities		<u>\$659,538,825</u>	<u>175,994,914</u>

The financial statements on pages 3 to 17 were approved for issue by the Board of Directors on June 30, 2013 and signed on its behalf by:

  
\_\_\_\_\_  
Scarlette Gillings, CD Director

  
\_\_\_\_\_  
Colin Bullock Director

The accompanying notes from an integral part of the financial statements.



JAMAICA SOCIAL INVESTMENT FUND  
(A company limited by guarantee)

Statement of Cash Flows  
Year ended March 31, 2013

	<u>Note</u>	<u>2013</u>	<u>2012</u>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
Advances to contractors and other receivables		3,342,520	( 5,808,613)
Accounts payable		( 99,612,881)	( 44,754,377)
Expenditure on JSIF projects		(1,887,893,238)	(1,753,986,216)
Net cash used by JSIF projects	3	(1,984,163,599)	(1,804,549,206)
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>			
Loans received		944,999,036	404,526,251
Grants received		1,104,066,402	736,625,482
GOJ subvention and miscellaneous funding		421,984,592	453,616,000
Net cash provided by financing activities	3	2,471,050,030	1,594,767,733
Net increase/(decrease) in cash and cash equivalents		486,886,431	( 209,781,473)
Cash and cash equivalents at beginning of the year		161,303,763	371,085,236
Cash and cash equivalents at end of the year		<u>\$ 648,190,194</u>	<u>161,303,763</u>

The accompanying notes from an integral part of the financial statements.

JAMAICA SOCIAL INVESTMENT FUND  
(*A company limited by guarantee*)

Notes to the Financial Statements  
Year ended March 31, 2013

1. Identification

The Jamaica Social Investment Fund (JSIF) is a temporary, autonomous Government of Jamaica (GOJ) sponsored project designed to address some of the most pressing socio-economic needs of the poorest. In order to achieve this, JSIF mobilizes resources from GOJ, donors and lending agencies.

Jamaica Social Investment Fund (the company) is incorporated in Jamaica under the Companies Act as a company limited by guarantee. The company is the vehicle used to carry out all the activities of the Jamaica Social Investment Fund (JSIF). The registered office of the company is 1C-1F Pawsey Road, Kingston 5, Jamaica, W.I.

The company receives funding, enters into contracts and pays expenses with respect to the project. The company neither earns any income nor incurs expenditure on its own account.

The company has been approved as a charitable organization under Section 13(1)(q) of the Income Tax Act.

(a) Initial Funding:

The initial JSIF project was funded in its first six years, that is, up to March 31, 2003, by a series of grants and loans as follows:

- (i) Initial project preparation costs were funded under the Grant Agreement No. TF 029209 between the GOJ and the Government of Japan.

Other financing arrangements made to fund the project's activities were:

- (ii) *Loan Agreement No. 4088 JM* between the GOJ and International Bank for Reconstruction and Development (IBRD) dated October 2, 1996 to borrow US\$20 million. Disbursement was completed in March 2002.
- (iii) *Loan Contract No. 1005/OC-JA* between the GOJ and the Inter-American Development Bank (IDB) dated July 25, 1997 to finance up to US\$10 million. The final disbursement was made in August 2002.
- (iv) *Grant Agreement No. TF024816* between the GOJ and the Government of Netherlands (GON), IBRD being the Administrator on behalf of the Netherlands Minister for Development Cooperation, dated March 26, 1997 for funds totalling US\$3 million (5,250,000 Netherlands Guilders (NLG)). Disbursement was completed in August 2001.
- (v) *Memorandum of Understanding* between the GOJ, JSIF and the European Union dated December 12, 1996 for funds totalling \$91 million (US\$2.6 million). This sum forms a part of the GOJ counterpart funding referred to in (b) (v) below.
- (vi) *Implementation Letter* from GOJ and JSIF to IBRD dated October 2, 1996 confirming the availability of the minimum counterpart funding of US\$10 million.



JAMAICA SOCIAL INVESTMENT FUND  
(A company limited by guarantee)

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

1. Identification (cont'd)

(a) Initial Funding (cont'd):

- (vii) *Loan Agreement No. 685P* between the GOJ and the Organization for Petroleum Exporting Countries (OPEC) dated April 21, 1997 to borrow US\$2 million. Disbursement was completed in February 2002.
- (viii) Arrangement between the GOJ and the Government of the United Kingdom of Great Britain and Northern Ireland dated May 16, 1997 to make available a technical cooperation grant through the Department for International Development (DFID), previously Overseas Development Administration (ODA) up to £476,000. The grant expired in December 2001.
- (ix) *Loan Agreement No. 10/SFR-OR-JAM* between the GOJ, JSIF and the Caribbean Development Bank (CDB) dated May 26, 2000 to finance up to US\$14.128 million.
- (x) *Grant Agreement No. GA10/JAM* between the JSIF and the CDB dated May 26, 2000 for funds totalling US\$124,000.
- (xi) *Grant Agreement No. 6349/JM* between the GOJ and the Commission of the European Communities (EU) dated December 11, 2000 from the resources of the European Development Fund of EUR 6 million.
- (xii) *Loan Agreement No. 7148-JM* between the GOJ and IBRD dated October 31, 2002 to provide US\$15 million for the funding of the National Community Development Project (NCDP).
- (xiii) Beneficiaries and sponsors obligated to contribute a minimum of 5% of the estimated sub-project cost of sub-projects were in the form of donated labour, local materials and project preparation and supervision services.

The items denoted as (a)(viii), (a)(ix) and (a)(x) were not included in the total of US\$47.4 million classified as the initial programme.

(b) Continuing project activities are financed as follows:

- (i) *Grant Agreement No. GA19/JM* between the GOJ, JSIF and the CDB dated June 16, 2003 for funds totalling US\$2,866,897 under the Basic Needs Trust Fund (BNTF) fifth programme jointly funded by the CDB and the Canadian International Development Agency (CIDA).

During 2009 the Government of Jamaica (GOJ) was allocated an additional amount not exceeding the equivalent in United States dollars of Can\$887,773.

The agreement seeks to make the additional CIDA grant available to GOJ to correct the currency of allocation of the previous grant from CIDA resources to BNTF5 from US\$2,866,897 to Can\$4,157,000.



JAMAICA SOCIAL INVESTMENT FUND  
(*A company limited by guarantee*)

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

1. Identification (cont'd)

(b) Continuing project activities are financed as follows (cont'd):

- (ii) *Letter Agreement No. P4140* dated February 24, 2005 between the GOJ and the World Bank for US\$650,000 for the preparation of the Inner City Basic Services Project (ICBSP). This Project Preparation Facility was later incorporated into Loan Agreement No. 4819-JM between the GOJ and the IBRD (see (iv) below).
- (iii) *Grant Agreement No TF 054629* dated May 10, 2005 between the GOJ and the World Bank in the capacity of administrator of grant funds of US\$650,000 provided by the Government of Japan for preparation of the Inner City Basic Services Project (ICBSP).
- (iv) *Loan Agreement No. 4819-JM* between the GOJ and IBRD dated May 4, 2006 to provide US\$29,300,000 for the funding of the Inner City Basic Services Project (ICBSP).
- (v) *Grant agreement PRP II/9EDF/JM/GC-01* between the JSIF, the Planning Institute of Jamaica (PIOJ) and the Commission of the European Communities to provide €6,550,000 of which €400,000 is to be contributed by the GOJ. The project implementation period, was December 2007 to December 2011.
- (vi) *Grant agreement B-7 8710/856/32* between the GOJ and the Commission of the European Communities (EU) dated December 24, 2008 to provide EUR 1,156,000 for social and economic infrastructure in the traditional banana growing communities of Jamaica.
- (vii) *Loan agreement No. 19/SFR-JAM* between CDB, Jamaica and JSIF dated April 20, 2009 to borrow US\$12,085,000 for the enhancement of social and economic infrastructure, social services and organizational strengthening activities in poor rural communities.
- (viii) *Grant agreement No. TF094380*, titled Jamaica: JSDF Grant for Community Crime and Violence dated May 14, 2009, between the GOJ and the IBRD, acting as administrator of grant funds provided under the Japan Social Investment Fund, extended a grant in an amount not to exceed US\$2,650,000. The project is to develop social capacity to impact the Government of Jamaica's efforts in reducing the incidence of crime and violence in high risk and vulnerable inner-city communities.
- (ix) *Grant agreement No. GA 26/JAM* between CDB and JSIF dated June 3, 2009 for funds totalling US\$4,777,487 for the construction of basic community infrastructure and skills training.
- (x) *Loan contract No. 7769JM* between the GOJ and IBRD dated November 2, 2009 to borrow US\$15 million to improve market access for micro and small scale rural agricultural producers and tourism product and service providers.

JAMAICA SOCIAL INVESTMENT FUND  
(*A company limited by guarantee*)Notes to the Financial Statements (cont'd)  
Year ended March 31, 20131. Identification (cont'd)

(b) Continuing project activities are financed as follows (cont'd):

- (xi) *Grant Agreement no. TF097314* between GOJ and IBRD dated October 5, 2010 for funds totaling EUR 1,728,587 to support levels of service in selective community infrastructure at a minimum to pre-tropical GUSTAV storm level.
- (xii) *Memorandum of Agreement MOU & Supplemental Memorandum of Understanding* between JSIF and Petrocaribe Development Fund dated August 2, 2011 and May 1, 2012 respectively to administer and implement projects that are consistent with Vision 2030 Jamaica and the Government's Community Renewal Programme. The amounts administered under this MOU are grant funding disbursed to JSIF based on the recommendations of the Petrocaribe Loans and Investment Committee.
- (xiii) Grant agreement 2012/297/267 between the JSIF, the Planning Institute of Jamaica (PIOJ) and the commission of the European Communities to provide Euro 10,040,000 of which Euro 540,000 to be contributed by the GOJ. The Project implementation period is May 2012 to May 2016.

(c) Other completed project activities have been financed as follows:

- (i) *Loan Agreement No. 1007P* dated April 21, 2005 between Jamaica and the OPEC Fund for International Development, approving a loan in the amount of US\$5 million to provide counterpart funding for the World Bank Loan No. 7148-JM.
- (ii) *Grant Agreement, titled Jamaica PHRD Grant for Preparation of Jamaica Catastrophe Insurance (Grant No. TF 055128)* between GOJ and the IBRD concluded October 25, 2005, in the sum of US\$800,000 provided by Japan, and administered by the Bank for the purpose of assisting in the financing of preparation of Jamaica Catastrophe Insurance Project.
- (iii) *Grant Agreement No. TF 055129* between the IBRD and Antigua and Barbuda, Commonwealth of Dominica, Grenada, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines concluded January 12, 2006 in the sum of US\$1 million for the preparation of OECS Catastrophe Insurance.
- (iv) *Loan agreement No. 4878-JM* between the GOJ and IBRD dated January 8, 2008 to provide US\$10M for the funding of Hurricane Dean Emergency Recovery Project which expired on June 20, 2009.
- (v) *Grant agreement TF09322* between the GOJ and IBRD dated December 19, 2007 to provide US\$500,000 for the preparation of the second National Community Development Project (NCDP).

2. Statement of compliance, basis of preparation and significant accounting policies

(a) Statement of compliance:

The financial statements are prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB), and comply with the provisions of the Jamaican Companies Act.



JAMAICA SOCIAL INVESTMENT FUND  
(*A company limited by guarantee*)

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)

(a) Statement of compliance (cont'd):

At the date of approval of the financial statements, there were certain standards and interpretations which were in issue but not yet effective. Those which are considered relevant to the company are:

- *IFRS 9, Financial Instruments (2010)*. The revised IFRS supersedes the previous version of IFRS 9 issued in 2009 and is effective for accounting periods beginning on or after January 1, 2015 (previously January 1, 2013). The standard retains but simplifies the mixed measurement model and establishes two primary measurement categories for financial assets: amortised cost and fair value. The revised standard now includes guidance on classification and measurement of financial liabilities designated as fair value through profit or loss and incorporates certain existing requirements of IAS 39 *Financial Instruments: Recognition and Measurement* on the recognition and de-recognition of financial assets and financial liabilities.
- IFRS 13 *Fair Value Measurement* (effective January 1, 2013) defines fair value, establishes a framework for measuring fair value and sets out disclosure requirements for fair value measurements. It explains how to measure fair value and is applicable to assets, liabilities and an entity's own equity instruments that, under other IFRSs, are required or permitted to be measured at fair value or when disclosure of fair values is provided. It does not introduce new fair value measurements, nor does it eliminate the practicability exceptions to fair value measurements that currently exist in certain standards.
- Exceptions to fair value measurements that currently exist in certain standards.

*Improvements to IFRS 2009-2011* cycle contains amendments to certain standards and interpretations and are effective for accounting periods beginning on or after January 1, 2013. The main amendments applicable to the company are as follows:

- *IAS 1, Presentation of Financial Statements*, has been amended to clarify that only one comparative period, which is the preceding period, is required for a complete set of financial statements. IAS 1 requires the presentation of an opening statement of financial position when an entity applies an accounting policy retrospectively or makes a retrospective restatement or reclassification. IAS 1 has been amended to clarify that (a) the opening statement of financial position is required only if a change in accounting policy, a retrospective restatement or a reclassification has a material effect upon the information in that state of financial position; (b) except for the disclosures required under IAS 8, notes related to the opening statement of financial position are no longer required; and (c) the appropriate date for the opening statement of financial position is the beginning of the preceding period, rather than the beginning of the earliest comparative period presented.

JSIF is assessing the impact that these standards will have on its future financial statements, when they become effective.



JAMAICA SOCIAL INVESTMENT FUND  
*(A company limited by guarantee)*

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

2. Statement of compliance, basis of preparation and significant accounting policies (cont'd)

(b) Basis of preparation:

The financial statements are presented in Jamaican dollars (\$), which is the functional currency of the company.

The financial statements are prepared under the historical cost convention.

(c) Cash and cash equivalents:

Cash and cash equivalents comprise cash and bank balances.

(d) Foreign currency translation:

Transactions in foreign currencies are converted at the rates of exchange ruling on the dates of those transactions. Monetary assets and liabilities denominated in foreign currencies at the reporting date are translated to Jamaica dollars at the rates of exchange ruling at that date. Gains and losses arising from fluctuations in exchange rates are included in the net resources for project expenditure in the financial statements of the Project.

(e) Net resources for project expenditure:

These represent the unused balances of loans, grants or other financing received which have not yet been utilized in the JSIF project at the reporting date and for which the company would therefore have an obligation to justify their subsequent use in project activities.

These are recognized at their nominal amounts, adjusted for advances disbursed and contractual claims against the fund.

(f) Financial instruments:

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. For the purpose of these financial statements, financial assets have been determined to include cash and cash equivalents, advances to contractors and other receivables. Similarly, financial liability includes accounts payable.

(g) Determination of fair value:

Fair value amounts represent estimates of the arm's length consideration that would be currently agreed between knowledgeable, willing parties who are under no compulsion to act and is best evidenced by a quoted market price, if one exists. Some financial instruments lack an available trading market. These instruments are valued using present value or other valuation techniques and the fair value shown may not necessarily be indicative of the amounts realizable in an immediate settlement of the instruments.

JAMAICA SOCIAL INVESTMENT FUND  
(A company limited by guarantee)

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

3. Cash and cash equivalents

	Available Cash Resources as at <u>April 1, 2012</u>	Funds Received During the Year ended <u>March 31, 2013</u>	Project Outflows (net of recoveries) <u>March 31, 2013</u>	Available Cash Resources as at <u>March 31, 2013</u>
GOJ	22,580,560	421,984,592	( 440,789,155)	3,775,997
EU (PRP11)	64,944,501	195,029,660	( 129,178,504)	130,795,657
EU (PRP111)	-	365,029,087	( 15,602,255)	349,426,832
EU (EU Banana)	232,728	-	2,132	234,860
IBRD (ICBSP)	(10,046,015)	485,811,119	( 473,567,281)	2,197,823
IBRD (REDI)	15,045,599	227,454,025	( 181,568,267)	60,931,357
IBRD (PHRD2)	2,483,536	-	328,199	2,811,735
CDB (BNTF)	7,535,455	247,132,819	( 255,190,999)	( 522,725)
CDB (CIP)	5,183,330	231,733,892	( 174,069,213)	62,848,009
IBRD (ERP)	1,734,146	-	( 761,195)	972,951
IBRD (JSDF)	40,039,517	34,394,345	( 58,751,503)	15,682,359
PETROCARIBE	11,133,676	262,480,491	( 254,578,828)	19,035,339
IBRD (GUSTAV)	436,730	-	( 436,730)	-
	<u>\$161,303,763</u>	<u>2,471,050,030</u>	<u>(1,984,163,599)</u>	<u>648,190,194</u>

This represents the balances of funds being managed to finance project expenses which are held at the bank to facilitate liquidity for the fund.

4. Advances to contractors and other receivables

	<u>2013</u>	<u>2012</u>
Advances on sub-project contracts	8,569,026	11,786,351
Staff advances	2,425	127,620
Prepayments	<u>2,777,180</u>	<u>2,777,180</u>
	<u>\$11,348,631</u>	<u>14,691,151</u>

Management considers that the carrying amount of advances to contractors and other receivables approximate their fair value because of their short-term nature.

Advance on sub-project contracts represents mobilisation payments made to contractors under the terms of the project contract.

5. Members' deposit

The company is limited by guarantee and the maximum potential liability of each member has been deposited with the company.



JAMAICA SOCIAL INVESTMENT FUND  
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Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

6. Net resources for project expenditure

	<u>2013</u>	<u>2012</u>
Funds advanced (reimbursable) for project expenditure as at March 31:		
International Bank for Reconstruction and Development (ICBSP)	( 51,359,989)	(39,918,105)
Government of Jamaica	( 21,829,228)	9,245,160
Commission of European Communities	475,378,117	49,529,035
Commission of European Communities (EU Banana)	234,860	232,728
Caribbean Development Bank (BNTF 6 Grant)	(38,958,986)	11,068,262
Caribbean Development Bank (CIP Loan)	59,378,786	5,183,330
International Bank for Reconstruction and Development (ERP)	972,951	1,734,145
International Bank for Reconstruction and Development (PHRD2)	2,811,735	2,483,536
International Bank for Reconstruction and Development (RED1)	34,126,560	15,045,599
Petrocaribe	7,816,880	11,133,676
International Bank (Gustav)	-	( 5,453,868)
International Bank for Reconstruction and Development (JSDF)	<u>15,682,359</u>	<u>40,039,517</u>
	<u>\$484,254,045</u>	<u>100,323,015</u>

This represents cash resources available to fund project activities.

7. Accounts payable

	<u>2013</u>	<u>2012</u>
Contractors' retention	106,305,939	68,491,428
Contractor levy	2,274,656	1,180,818
Other payables	24,385,327	5,998,653
Contractor claims	<u>42,317,858</u>	<u>-</u>
	<u>\$175,283,780</u>	<u>75,670,899</u>

Management considers that the carrying amount of accounts payable approximates their fair value because of their short-term nature.

8. Property, plant and equipment

The following table summarises the assets used by the company during project activities:

<u>Category</u>	<u>Balance as at April 1, 2012 \$'000</u>	<u>Additions for current year \$'000</u>	<u>Balance as at March 31, 2013 \$'000</u>	<u>Disposals to date \$'000</u>	<u>Assets available for use by the Project \$'000</u>
Furniture and fixtures	11,937,740	870,248	12,807,988	( 89,390)	12,718,598
Motor vehicles	27,055,413	2,629,000	29,684,413	( 9,907,807)	19,776,606
Computers	79,077,686	26,765,342	105,843,028	( 6,489,216)	99,353,812
Office equipment	8,695,514	392,000	9,087,514	( 473,286)	8,614,228
Leasehold improvement	<u>4,725,513</u>	<u>1,043,585</u>	<u>5,769,098</u>	<u>( 2,920,525)</u>	<u>2,848,573</u>
Total	<u>131,491,866</u>	<u>31,700,175</u>	<u>163,192,041</u>	<u>(19,880,224)</u>	<u>143,311,817</u>



JAMAICA SOCIAL INVESTMENT FUND  
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Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

8. Property, plant and equipment (cont'd)

Due to the nature of the company, assets used by the company totaling \$163,192,041 (2012: \$131,491,866), financed by funds received from the IBRD, IDB, EU, CDB, the Government of Japan and the GOJ, have been accounted for as project expenditure. Of this amount a total of \$19,880,224 (2012: \$18,305,336) has been disposed of over the years. These assets have not been reflected in these financial statements other than by way of this note.

9. Financial instruments

Financial instrument risks:

The company has exposure to credit risk, market risk, and liquidity risk from the use of financial instruments.

Senior management has responsibility for monitoring the company's risk management policies and periodically report to the Board of Directors on their activities.

The risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies are reviewed on a regular basis and reflect changes in market conditions and the company's activities. The company's risk management policies also include the functions of its internal audit department which undertakes both regular and ad-hoc reviews of risk management controls and procedures, the result of which are reported to the Board of Directors.

(i) Credit risk:

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Credit risk arises primarily from credit given to staff members and advances to contractors.

Maximum exposure to credit risk at the reporting date was:

	<u>2013</u>	<u>2012</u>
Cash and cash equivalents	648,190,194	161,303,763
Advances to contractors and other receivables	<u>8,571,451</u>	<u>11,913,971</u>
	<u>\$656,761,645</u>	<u>173,217,734</u>

*Cash and cash equivalents:*

Cash and cash equivalents are placed with counter parties who are believed to have high credit ratings with minimal risk of default. The company monitors these institutions on a regular basis.

JAMAICA SOCIAL INVESTMENT FUND  
*(A company limited by guarantee)*

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

9. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(i) Credit risk (cont'd):

*Advances to contractors*

Advances to contractors are recovered by way of deductions from amounts due to such contractors.

(ii) Market rate risks:

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates will affect the company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return on risk.

(a) Interest rate risk:

Interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. As the company has no significant interest bearing assets or liabilities, the company's income and operating cash flows are substantially independent of changes in market interest rates.

*Fair value sensitivity analysis for fixed rate instruments:*

The company does not hold any fixed rate financial instruments that are subject to material changes in fair value. Therefore a change in interest rates at the reporting date would not significantly affect the net resources available for project expenditure.

(b) Foreign currency risk:

Foreign currency risk is the risk that the value of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign currency risk arises primarily on purchases and cash equivalents that are denominated in a currency other than the Jamaica dollar. Such exposures comprise the monetary assets and liabilities of the company that are not denominated in the functional currency of the company.

Management manages the foreign exchange risk by ensuring that the exposure on foreign assets and commitments for the foreign currency portion of net resources for project expenditure is kept to an acceptable level.

Management further manages the risk by converting foreign currency only at the point that such amounts are needed to meet local expenditure.



JAMAICA SOCIAL INVESTMENT FUND  
(A company limited by guarantee)

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

9. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(ii) Market rate risks (cont'd):

(b) Foreign currency risk (cont'd):

The table below summarizes the company's exposure to foreign currency exchange rate risk incurred in the normal course of business as at March 31.

	March 31, 2013		March 31, 2012	
	US\$	Euro €	US\$	Euro €
Cash and cash equivalents	<u>923,052</u>	<u>2,856,342</u>	<u>445,946</u>	<u>363,166</u>

Exchange rates, in terms of Jamaica dollars, were as follows:

	US\$	Euro€
March 31, 2013:	<u>97.94</u>	<u>125.06</u>
March 31, 2012:	<u>86.93</u>	<u>116.10</u>

*Sensitivity analysis:*

	2013		2012	
	1% Strengthening increase/(decrease) in profit for the year	10% Weakening increase/(decrease) in profit for the year	1% Strengthening increase in profit for the year	1% Weakening decrease in profit for the year
US\$	904,037	( 9,040,371)	387,661	387,661
Euro dollars	<u>3,572,141</u>	<u>(35,721,141)</u>	<u>421,636</u>	<u>421,636</u>

(iii) Liquidity risk:

Liquidity risk, also referred to as funding risk, is the risk that the company will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed facilities.

The management of the company maintains an adequate amount of its financial assets in liquid form to meet contractual obligations and other recurring payments arising particularly from the funding of ongoing projects. Donor agencies and the Government of Jamaica enter into agreements for funding of identified projects. Funding is provided throughout the life of the projects based on agreed budgets, cash flows and timelines for project activities which are closely monitored by management so as to meet obligations as they fall due.



JAMAICA SOCIAL INVESTMENT FUND  
(A company limited by guarantee)Notes to the Financial Statements (cont'd)  
Year ended March 31, 20139. Financial instruments (cont'd)

Financial instrument risks (cont'd):

(iii) Liquidity risk (cont'd):

An analysis of the contractual maturities of the company's financial liabilities is presented below.

	2013			
	<u>Carrying Amount</u>	<u>Contractual Cash Flows</u>	<u>1-12 Months</u>	<u>No Fixed Maturity</u>
Accounts payable	175,283,780	175,283,780	175,283,780	-
Net resources available for expenditure	<u>484,254,045</u>	<u>484,254,045</u>	<u>-</u>	<u>484,254,045</u>
	<u>\$659,537,825</u>	<u>659,537,825</u>	<u>175,283,780</u>	<u>484,254,045</u>
	2012			
	<u>Carrying Amount</u>	<u>Contractual Cash Flows</u>	<u>1-12 Months</u>	<u>No Fixed Maturity</u>
Accounts payable	75,670,899	75,670,899	75,670,899	-
Net resources available for expenditure	<u>100,323,015</u>	<u>100,323,015</u>	<u>-</u>	<u>100,323,015</u>
	<u>\$175,993,914</u>	<u>175,993,914</u>	<u>75,670,899</u>	<u>100,323,015</u>

10. Fair value of financial assets and financial liabilities

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction. A market price, where an active market (such as a recognised stock exchange) exists, is the best evidence of the fair value of a financial instrument. Market prices are not available for some of the financial assets and liabilities of the company. Fair values disclosed in the financial statements, therefore, may not necessarily be indicative of the amounts that the company would realise in a current market exchange.

The fair value of cash and cash equivalents, advances to contractors and other receivables, net resources for project expenditure and accounts payable is assumed to approximate carrying value due to their short-term nature and/or ability to effect offset of amounts.

The fair value of liquid assets and other assets maturing within one year is assumed to approximate their carrying amounts. This assumption is applied to liquid assets and the short-term elements of all other financial assets and financial liabilities.

11. Capital risk management policies and objectives

The company manages resources available by continuously identifying development projects and complying with the requirements of funding agencies over the disbursement and subsequent reimbursement or justification of amount expended from committed resources.

JAMAICA SOCIAL INVESTMENT FUND  
*(A company limited by guarantee)*

Notes to the Financial Statements (cont'd)  
Year ended March 31, 2013

11. Capital risk management policies and objectives (cont'd)

The capital structure of the company consists of equity (share capital) and net resources available for project expenditure.

12. Commitments

(a) At March 31, 2013, commitments in respect of contracts approved by the Board but not yet executed amounted to approximately \$2,015 million (2012: \$1,484 million).

(b) The company has entered into two lease agreements for office space expiring October 31, 2013 and May 31, 2014. The total annual rental to be paid is:

	<u>2013</u> \$'000	<u>2012</u> \$'000
Year 1	9,318	8,325
Year 2	<u>83</u>	<u>83</u>



# Sub Projects Approved 2012-2013





Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Golden Run Water Supply Upgrading	3,652,390	April 25 2012	Manchester	Golden Run	Traditional	BNTF 6
Whitfield Town Integrated Infrastructure - Zone C Package 11, 12 and 13	122,408,191	April 25 2012	St. Andrew	Whitfield Town	Traditional	ICBSP
Campbell's Castle Early Childhood Institution Expansion & Rehabilitation	25,603,775	April 25 2012	Manchester	Campbell's Castle	Traditional	BNTF 6
Flankers Red Dirt Road Drainage Package 1	26,059,430	April 25 2012	St. James	Flankers	Traditional	ICBSP
Flankers Red Dirt Road Drainage Package 2	18,319,494	April 25 2012	St. James	Flankers	Traditional	ICBSP
Flankers Vietnam Square - Codac Street Drainage	68,977,079	April 25 2012	St. James	Flankers	Traditional	ICBSP
ICBSP Summer Camp	8,719,990	April 25 2012	Multi-Parish	Multi-District	CBC	ICBSP
Jamaica Creative Cooperative Part 2 - Product Development	3,660,000	April 25 2012	Manchester	Newport	Traditional	REDI
Wakefield Primary School Rehabilitation Part 2	2,168,640	May 2 2012	Trelawny	Wakefield	Traditional	CIP
Federal Gardens Multipurpose Building Hard Court & Minor Works	13,902,296	May 22 2012	St. Andrew	Trench Town	Traditional	ICBSP
Water Wheel Citizens Association Protected Agriculture (Greenhouse) Technology	6,610,300	May 22 2012	Westmoreland	Water Wheel	Traditional	REDI
St. Thomas Women's Agricultural Initiative Protected Agriculture (Greenhouse) Technology	6,457,200	May 22 2012	St. Thomas	Botany Bay	Traditional	REDI
Shelter Rock Community Action Plan	2,988,000	May 22 2012	St. Catherine	Shelter Rock	Traditional	JSDf
Central Village Community Action Plan	3,169,800	May 22 2012	St. Catherine	Central Village	Traditional	JSDf
Lauriston Community Action Plan	2,671,800	May 22 2012	St. Catherine	Lauriston	Traditional	JSDf
Bridge Jamaica (CIP)	25,365,000	July 4 2012	Multi-Parish	Multi-District	Traditional	CIP
Ulster Spring Basic School Construction	35,430,258	July 4 2012	Trelawny	Ulster Spring	Traditional	CIP

Project Name	Sub Project Cost, J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Mulgrave Community Association & Youth Club Goat Breed Improvement for Traceability and Market Access	24,457,274	July 4 2012	St. Elizabeth	Maggotty	Traditional	REDI
Mount Vernon River Training	29,533,110	July 4 2012	St. Mary	Bailey's Vale	Traditional	CIP
May Pen School of Special Education for Children with Intellectual Disabilities - Expansion	41,690,648	July 4 2012	Clarendon	Old Denbigh	Traditional	CIP
Litchfield Grove Place Progressive Movement Chicken Rearing & Food Traceability	16,761,149	July 4 2012	Manchester	Grove Place	Traditional	REDI
Family Support Services Package 3	2,898,266	July 4 2012	Multi-Parish	Multi-District	CBC	ICBSP
Sturge Town Community Development Council "Free Village" Project - Phase 1	6,678,500	July 4 2012	St. Ann	Runaway Bay	Traditional	REDI
Whitfield Town Community Action Plan - Zone B	2,399,505	July 4 2012	St. Andrew	Whitfield Town	CBC	JSDf
Rocky Hill (Sheffield) Basic School Electrical Installation Upgrading	621,001	July 4 2012	Westmoreland	Sheffield	Traditional	BNTF 6
Beeston Spring to Left Hall Road Completion	24,923,660	July 4 2012	Westmoreland	Left Hall	Traditional	CIP
Passmore Town Road Works - Packages 7 & 8	66,155,370	July 4 2012	Kingston	Passmore Town	Traditional	ICBSP
Whitfield Town Zone Community Action Plan - Zone A, C and D	6,930,000	July 4 2012	St. Andrew	Whitfield Town	Traditional	JSDf
National Food Safety Compliance for the Export Market Pilot Project	53,618,000	July 4 2012	Multi-Parish	Multi-District	Traditional	REDI
St. Andrew Care Centre & At Risk Boys Programme	13,937,000	July 4 2012	St. Andrew	Half Way Tree	Traditional	PDF
Hill Top Basic School Completion	3,023,872	July 4 2012	St. Catherine	Berwick	Traditional	BNTF
Sanitation PKG 1 - Arcadia Primary School	7,818,695	July 4 2012	St. Thomas	Arcadia	Traditional	PDF
Sanitation PKG 1 - Carron Hall Primary	7,818,695	July 4 2012	St. Mary	Carron Hall	Traditional	PDF

Project Name	Sub Project Cost, J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Sanitation PKG 1 - Chester Primary	7,818,695	July 4 2012	St. Ann	Laughlands	Traditional	PDF
Sanitation PKG 1 - Clapham Primary	7,818,695	July 4 2012	St. Ann	Moneague	Traditional	PDF
Sanitation PKG 1 - Easington Primary	7,818,695	July 4 2012	St. Thomas	Easington	Traditional	PDF
Sanitation PKG 1 - Orange Bay Primary	7,818,695	July 4 2012	Portland	Orange Bay	Traditional	PDF
Richmond Gap to Richmond Vale Road Rehabilitation	28,975,161	July 25 2012	St. Thomas	Richmond Vale	Traditional	CIP
Dutch Hill New Testament COG Basic School Upgrading and Completion	26,460,369	July 25 2012	Trelawny	Albert Town	Traditional	CIP
Zinc Fence Removal - Whitfield Town Zones A-D - Phase 2	49,723,878	July 25 2012	St. Andrew	Whitfield Town	Traditional	ICBSP
Richmond Gap to Richmond Vale Road	9,631,800	July 25 2012	St. Thomas	Richmond Vale	CBC	CIP
Golden Spring Health Centre Re-Construction & Upgrading	45,435,225	September 19 2012	St. Andrew	Golden Spring	Traditional	BNTF 6
Passmore Town Zinc Fence Removal and Substitution Package 1 & 2	44,303,720	September 19 2012	Kingston	Passmore Town	Traditional	ICBSP
Campbell's Castle All Age School Rehabilitation	49,731,755	September 19 2012	Manchester	Ellen Street	Traditional	BNTF 6
Youth Education and Recreation Package 7	21,880,051	September 19 2012	Multi-Parish	Multi-District	Traditional	ICBSP
Linstead Market Renovation	24,583,064	September 19 2012	St. Catherine	Linstead	Traditional	GOJ
Linstead Market Public Education Campaign and Capacity Building Initiative	12,000,000	September 19 2012	St. Catherine	Linstead	Traditional	CIP
Grants Basic School Rehabilitation	5,797,806	September 19 2012	St. James	Flankers	Traditional	ICBSP
Employment Internships Programme	30,000,000	September 19 2012	Multi-Parish	Multi-District	Traditional	EU PRP II
Vocational Training Scholarships	16,335,000	September 19 2012	Multi-Parish	Multi-District	Traditional	EU PRP II
Central Village Integrated Infrastructure Package 5A	9,990,245	September 19 2012	St. Catherine	Central Village	Traditional	ICBSP



Project Name	Sub Project Cost, J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Alternative Livelihoods and Skills Development - Jockey's Training Programme	2,506,021	September 19 2012	Multi-Parish	Multi-District	Traditional	GOJ
Goodwin Park Hostel Expansion	10,603,683	November 7 2012	Kingston	Woodford Park	Traditional	EU PRP II
Hazard Primary School Rehabilitation & Fencing	31,058,926	November 7 2012	Clarendon	Hazard	Traditional	EU PRP II
St. Michaels Infant School Rehabilitation	28,399,396	November 7 2012	Kingston	Rae Town	Traditional	EU PRP II
Charles Chin Loy Basic School Rehabilitation and Expansion	19,644,858	November 7 2012	Kingston	Tivoli Gardens	Traditional	BNTF 6
Parade Gardens Community Centre Construction	39,203,804	November 7 2012	Kingston	Parade Gardens	Traditional	EU PRP III
Linstead Market Renovations Phase 2	26,439,472	November 7 2012	St. Catherine	Linstead	CBC	GOJ
Tawes Meadows Sewage Pumping Station and Pipeline	118,990,000	November 7 2012	St. Catherine	Tawes Pen	Traditional	ICBSP
Central Village Community Centre - Phase 2	44,395,055	November 7 2012	St. Catherine	Central Village	Traditional	ICBSP
Gibraltar All Age School Equipping	891,500	November 7 2012	St. Ann	Gibraltar	Traditional	BNTF 5
Community Centres Phase 2 - Knollis and Bucknor	58,134,045	November 7 2012	Multi-Parish	Multi-District	Traditional	ICBSP
Federal Gardens Sewer Rectification	1,940,658	November 7 2012	St. Andrew	Wilton Gardens	Traditional	ICBSP
Contrivance District Road Rehabilitation	31,879,207	December 5 2012	Manchester	Walderston	Traditional	CIP
Carron Hall JAS Group Protected Agriculture (Greenhouse) Technology	6,280,189	December 5 2012	St. Mary	Montreal	Traditional	REDI
Bethel Town JAS Sorrell Value Chain Improvement	23,631,040	December 5 2012	Westmoreland	Bethel Town	Traditional	REDI

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Sydenham Basic School Equipping	1,031,593	December 5 2012	St. Catherine	Spanish Town	Traditional	CIP
Savannah Basic School Equipping	826,823	December 5 2012	Clarendon	Hayes	Traditional	CIP
Long Coffee District Road Rehabilitation	30,793,150	December 5 2012	Manchester	Christiana	Traditional	CIP
Business Development Workshop Series	15,510,000	December 5 2012	Multi-Parish	Multi-District	Traditional	REDI
Flowers Corner Small Farmers Association Protected Agriculture ( Greenhouse) Technology	7,023,703	December 5 2012	Clarendon	Baileston	Traditional	REDI
WASH Training (Package 1)	3,500,000	December 5 2012	Multi-Parish	Multi-District	Traditional	CIP
Bucknor Community Centre - Access Road and Water Service	6,481,250	December 5 2012	Clarendon	Bucknor	Traditional	ICBSP
CIP Maintenance Training ( Package 2)	2,807,850	December 5 2012	Multi-Parish	Multi-District	Traditional	CIP
CIP Maintenance Training (Package 3)	2,807,850	December 5 2012	Multi-Parish	Multi-District	Traditional	CIP
WASH Training (Package 2)	2,000,000	December 5 2012	Multi-Parish	Multi-District	Traditional	CIP
WASH Training (Package 3)	2,000,000	December 5 2012	Multi-Parish	Multi-District	Traditional	CIP
Zinc Fence Removal - Shelter Rock - Jones Ave Pkgs 1 & 2	30,938,966	December 5 2012	St. Catherine	Shelter Rock	Traditional	ICBSP
ICBSP Mobile Community Security and Mediation Centres	24,906,917	December 5 2012	Multi-Parish	Multi-District	Traditional	ICBSP
Alternative Livelihoods and Skills Development Hope Zoo Training Project	8,902,000	December 5 2012	Multi-Parish	Multi-District	CBC	ICBSP
Hayfield Agro Business Technical Assistance	957,750	January 16 2013	St. Thomas	Hayfield	Traditional	CIP

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
China Street Agro Business Technical Assistance	957,750	January 16 2013	St. Catherine	Jubilee Town	Traditional	CIP
Flankers Storm Water Drainage	77,267,000	January 16 2013	St. James	Flankers	Traditional	ICBSP
Richmond Gap to Richmond Vale Agro Business SS	957,750	January 16 2013	St. Thomas	Richmond Vale	Traditional	CIP
Sanitation PKG 2 - Adelphi Primary	7,818,695	July 4 2012	St. James	Adelphi	Traditional	PDF
Sanitation PKG 2 - Brampton Primary	7,818,695	July 4 2012	Trelawny	Brompton	Traditional	PDF
Sanitation PKG 2 - Catadupa Primary and Junior High	7,818,695	July 4 2012	St. James	Catadupa	Traditional	PDF
Sanitation PKG 2 - Mount Horeb All Age	7,818,695	July 4 2012	St. James	Mount Horeb	Traditional	PDF
Sanitation PKG 5 - Hartlands All Age	7,818,695	July 4 2012	St. Catherine	Hartlands	Traditional	PDF
Sanitation PKG 5 - John's Hall All Age	7,818,695	July 4 2012	Clarendon	John's Hall	Traditional	PDF
Sanitation PKG 5 - Milk River Primary	7,818,695	July 4 2012	Clarendon	Milk River	Traditional	PDF
Sanitation PKG 5 - St. Faith's Primary School	7,818,695	July 4 2012	St. Catherine	Glengoffe	Traditional	PDF
Sanitation PKG 3 - Askenish All Age	7,818,695	July 4 2012	Hanover	Askenish	Traditional	PDF
Sanitation PKG 3 - Caccoon Castle Primary	7,818,695	July 4 2012	Hanover	Caccoon Castle	Traditional	PDF
Sanitation PKG 3 - Chambers Pen All Age	7,818,695	July 4 2012	Hanover	Chambers Pen	Traditional	PDF
Sanitation PKG 3 - Green Island Primary School	7,818,695	July 4 2012	Hanover	Green Island	Traditional	PDF
Sanitation PKG 3 - Pell River Primary	7,818,695	July 4 2012	Hanover	Pell River	Traditional	PDF
Sanitation PKG 4 - Broughton Primary	7,818,695	July 4 2012	Westmoreland	Little London	Traditional	PDF
Sanitation PKG 4 - Chantilly Primary School	7,818,695	July 4 2012	Westmoreland	Lennox Bigwoods	Traditional	PDF
Sanitation PKG 4 - Cornwall Mountain All Age	7,818,695	July 4 2012	Westmoreland	Cornwall Mountain	Traditional	PDF
Sanitation PKG 5 - Endfield Primary and Infant School	7,818,695	July 4 2012	Westmoreland	Endfield	Traditional	PDF



Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
Sanitation PKG 5 - Leeds Primary School	7,818,695	July 4 2012	St. Elizabeth	Leeds	Traditional	PDF
Sanitation PKG 5 - Slipe Leased Primary	7,818,695	July 4 2012	St. Elizabeth	Slipe Leased	Traditional	PDF
Sanitation PKG 2 - Lethe All Age	7,818,695	July 4 2012	St. James	Lethe Corpse	Traditional	PDF
Sanitation PKG 5-Kilsyth Primary and Infant School	7,434,079	January 16 2013	Clarendon	Grantham	Traditional	PDF
Sanitation PKG4 - New Works Primary and Infant School	7,434,079	January 16 2013	Westmoreland	New Works	Traditional	PDF
Christiana Potato Growers Cooperative Society Equipping and Capacity Building	50,896,170	February 26 & 27 2013	Manchester	Christiana	Traditional	REDI
Clarence Brimm Basic School Expansion and Sanitation Upgrade	35,093,007	February 26 & 27 2013	Trelawny	Troy	Traditional	CIP
Bottom Bonnett Road Completion	32,905,890	February 26 & 27 2013	St. Catherine	Bonnett	Traditional	CIP
52 Lane Sanitation Construction	40,953,705	February 26 & 27 2013	St. Andrew	Boucher Park	Traditional	EU PRP II
113 Hagley Park Road Sanitation Construction	40,932,705	February 26 & 27 2013	St. Andrew	Chisholm	Traditional	EU PRP II
Green Bottom Agro Business Training	957,750	February 26 & 27 2013	Manchester	Walderston	Traditional	CIP
Bottom Coleyville Agro Business Training	957,750	February 26 & 27 2013	Manchester	Coleyville	Traditional	CIP
Bottom Bonnett Agro Business Training	957,750	February 26 & 27 2013	St. Catherine	Bonnett	Traditional	CIP
Boys Town Youth Mentorship and Capacity Building Programme	1,852,400	February 26 & 27 2013	St. Andrew	Trench Town	CBC	ICBSP
Long Coffee District Agro Business SS	957,750	February 26 & 27 2013	Manchester	Christiana	Traditional	CIP
Contrivance District Agro Business Technical Assistance	957,750	February 26 & 27 2013	Manchester	Walderston	Traditional	CIP
Alternative Livelihoods and Skills Development Animation Project	15,305,000	February 26 & 27 2013	Multi-Parish	Multi-District	Traditional	JSDF

Project Name	Sub Project Cost, J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
ICBSP/DRF Community Mediators Training Consultancy	3,588,000	February 26 & 27 2013	Multi-Parish	Multi-District	Traditional	ICBSP
Charles Chin Loy Basic School Rehabilitation	23,804,351	March 27 2013	Kingston	Tivoli Gardens	Traditional	EU PRP II
Bucknor Community Centre - Access Road and Water Service	11,481,250	March 27 2013	Clarendon	Bucknor	Traditional	ICBSP
Fruitfulvale-Shrewsbury Cultural Centre Playing Field Completion	3,974,080	March 27 2013	Portland	Fruitfulvale	Traditional	CIP
Building Communities Through Empowerment of Organizations and People (NSA 3)	13,334,822	March 27 2013	Multi-Parish	Multi-District	CBC	EU PRP II
STEP UP 2013: Sweet Paradise Expansion	1,399,060	March 27 2013	Kingston	Brown's Town	CBC	EU PRP III
Hope Worldwide Jamaica Out-of-school Youth Skills Training & Employability Programme	1,220,121	March 27 2013	Kingston	Fletchers Land	CBC	EU PRP III
Empowering Citizens through Arts and Enterprise	1,239,228	March 27 2013	St. Andrew	Trench Town	CBC	EU PRP III
FPJHS Community Upliftment Skills Programme	1,390,000	March 27 2013	St. James	Flankers	CBC	EU PRP III
Reforming Youth Through Education GOLA 5	1,643,406	March 27 2013	Kingston	Multi-District	CBC	EU PRP III
Introduction to Bee Farming to the members of the Lime Tree Grove Citizens Association	8,120,284	March 27 2013	St. Catherine	Rivoli	CBC	EU PRP III
Skills Training for Success GOLA 5	1,800,527	March 27 2013	Kingston	Multi-District	CBC	EU PRP III
Motor Vehicle and Small Boat Engine Repairs (City and Guilds and HRQ Certified) GOLA 5	1,207,500	March 27 2013	Kingston	Rae Town	CBC	EU PRP III

Project Name	Sub Project Cost J\$	Date Approved	Parish	District	Implementation Methodology	Funding Programme
JEA and St. Andrew Settlement Income Generating Opportunities for Unemployed Young People through linkages with established MSMEs (MP 1)	11,995,048	March 27 2013	St. Andrew	Majesty Gardens	CBC	EU PRP III
Rae Town Employment Skill Training and Entrepreneurial Development Programme GOLA 5	1,379,040	March 27 2013	Kingston	Rae Town	CBC	EU PRP III
<p>The figures under "Sub Project Cost" are Board Approved Amounts and include both the JSIF Contribution and Community Contribution .</p> <p>Under implementation methodology the designation of traditional indicates that the standard JSIF procedures are being used where the Fund handles all procurement and construction responsibilities. The community provides a "community contribution" of cash or kind to the project. The designation of CBC indicates that the community was in charge of procurement and construction with JSIF responsible only for monitoring and providing funds.</p>						



## Completed Sub Projects 2012-2013



Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Hurricane Dean - Comfort Baptist Basic School Equipping	749,465	Apr-2012	Clarendon	Comfort	0	ERP
Hurricane Dean - New Broughton Basic School Equipping	458,250	Apr-2012	Manchester	New Broughton	0	ERP
Hurricane Dean - New Town Phase 1 Basic School Equipping	743,165	Apr-2012	Clarendon	New Town Phase 1	0	ERP
Mediation & Conflict Resolution Package 3 - Passmore Town	343,400	Apr-2012	Kingston	Passmore Gardens	100	ICBSP
Water Wheel to Pleasant Hill Road Rehabilitation (CIP)	25,311,810	Apr-2012	Westmoreland	Water Wheel	600	CIP
Baalbec Growers Protected Agriculture (Greenhouse) Technology	5,496,660	May-2012	St. Elizabeth	Nain	17	REDI
Glendevon Skills Training Centre Renovation & Rehabilitation	38,963,855	May-2012	St. James	Montego Bay	889	BNTF 6
Haddington Basic School Expansion & Rehabilitation	31,656,947	May-2012	Hanover	Haddington	61	BNTF
Hurricane Dean - Epping Farm Basic School Equipping	186,422	May-2012	St. Thomas	Hagley Gap	0	ERP
Hurricane Dean - New Testament Basic School (Yallahs) Equipping	258,515	May-2012	St. Thomas	Yallahs	0	ERP
Lower Prosper Development Group Protected Agriculture (Greenhouse) Technology	3,608,160	May-2012	St. Elizabeth	Santa Cruz	8	REDI
McCooks Pen Integrated Community Space Completion	7,858,500	May-2012	St. Catherine	McCooks Pen	2,278	CIP
Mid St. Elizabeth Producers Group (Greenhouse) Technology	5,424,160	May-2012	St. Elizabeth	Santa Cruz	24	REDI

Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Operation Friendship Skills Training	14,301,000	May-2012	St. Andrew	Delacree Pen	50	JSDF
Waste Collection Skip Enclosures - Package 7 - Knollis / Lauriston / Tawes Meadows	2,653,666	May-2012	St. Catherine	Knollis	3,298	ICBSP
End Time Basic School Equipping	7,500	Jun-2012	St. Andrew	Waterhouse	80	EU PRP II
Harmons Farmers Association Benevolent Society Protected Agriculture (Greenhouse) Technology	5,424,160	Jun-2012	Manchester	Harmons	8	REDI
Litchfield Basic School Expansion, Fencing & Equipping	20,453,720	Jun-2012	Manchester	Litchfield	49	BNTF 6
Manchester Plateau Community Council Benevolent Society Protected Agriculture (Greenhouse) Technology	5,228,000	Jun-2012	Manchester	Knockpatrick	40	REDI
Mediation & Conflict Resolution Package 3 - Federal Gardens	271,900	Jun-2012	St. Andrew	Trench Town	100	ICBSP
Old England JAS Branch Protected Agriculture (Greenhouse) Technology	5,272,000	Jun-2012	Manchester	Old England	32	REDI
Waste Collection - Skip Enclosure - Package 1 (Federal Gardens)	2,096,800	Jun-2012	St. Andrew	Federal Gardens	2,391	ICBSP
Waste Collection - Skip Enclosure - Package 4 (Jones Town)	2,246,888	Jun-2012	St. Andrew	Jones Town	13,000	ICBSP
Waste Collection Enclosure - Package 6 - Central Village / Shelter Rock / Africa	4,133,170	Jun-2012	St. Catherine	Central Village	11,842	ICBSP
Whitfield Town Integrated Infrastructure Zone B - Package 3	8,009,300	Jun-2012	St. Andrew	Whitfield Town	0	ICBSP
Hurricane Dean - Font Hill Basic School Equipping	678,495	Jul-2012	St. Thomas	Font Hill	0	ERP



Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Maggoty & Its Environs Benevolent Society Pig Rearing	4,610,000	Jul-2012	St. Elizabeth	Maggoty	50	REDI
Prospect Pig Farmer's Association Pig Rearing	4,649,440	Jul-2012	Manchester	Prospect	17	REDI
Waste Collection Skip Enclosure - Package 8 - Bucknor	1,261,837	Jul-2012	Clarendon	Bucknor	1,180	ICBSP
Whitfield Town Integrated Infrastructure Zone B - Package 2	11,633,160	Jul-2012	St. Andrew	Whitfield Town	4,100	ICBSP
Whitfield Town Integrated Infrastructure Zone D - Package 7	26,839,376	Jul-2012	St. Andrew	Whitfield Town	0	ICBSP
Whitfield Town Integrated Infrastructure Zone D - Package 8	9,758,570	Jul-2012	St. Andrew	Whitfield Town	1,500	ICBSP
Gregory Park Primary School Rehabilitation	29,862,705	Aug-2012	St. Catherine	Gregory Park	854	EU PRP II
Waste Collection Skip Enclosure - Package 9 - Flanker	1,092,244	Aug-2012	St. James	Flankers	7,148	ICBSP
Glendevon Primary & Junior High School Rehabilitation & Playground Construction	33,912,425	Sep-2012	St. James	Montego Bay	1460	BNTF 5
Maranatha Ministries Basic School Construction	34,956,088	Sep-2012	St. Andrew	Waterhouse	101	BNTF
Mediation & Conflict Resolution Package 3 (Flankers)	354,400	Sep-2012	St. James	Flankers	100	ICBSP
Central Village Main Drain	4,823,700	Oct-2012	St. Catherine	Central Village	0	ICBSP
Hayfield Feeder Road Rehabilitation CIP	37,364,132	Oct-2012	St. Thomas	Hayfield	846	CIP

Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Mavis Bank Health Centre Rehabilitation	19,875,172	Oct-2012	St. Andrew	Mavis Bank	4,807	BNTF 6
Passmore Town Road Works Package 1	12,729,200	Oct-2012	Kingston	Passmore Town	0	ICBSP
Passmore Town Road Works Package 2	16,288,033	Oct-2012	Kingston	Passmore Town	5,892	ICBSP
Passmore Town Road Works Package 3	15,461,900	Oct-2012	Kingston	Passmore Town	4,892	ICBSP
Passmore Town Road Works Package 4	8,325,011	Oct-2012	Kingston	Passmore Town	0	ICBSP
Passmore Town Road Works Package 5	15,973,900	Oct-2012	Kingston	Passmore Town	0	ICBSP
Passmore Town Road Works Package 6	3,106,700	Oct-2012	Kingston	Passmore Town	0	ICBSP
St. Elizabeth Agricultural Co-Operative - Protected Agriculture (Greenhouse) Technology Project	5,228,000	Oct-2012	St. Elizabeth	Ballards Valley	17	REDI
Ballards Valley Primary School Equipping & Multi-Purpose Court	4,041,452	Nov-2012	St. Elizabeth	Bull Savannah	483	BNTF 6
Brandon Hill to Bellair Bridge & Road Project - Part 2	17,469,500	Nov-2012	St. Andrew	Brandon Hill	1,000	BNTF
Brandon Hill to Bellair Road Rehabilitation	25,339,680	Nov-2012	St. Andrew	Brandon Hill	1,159	BNTF 6
Haddington Basic School Equipping	868,294	Nov-2012	Hanover	Haddington	61	BNTF 6
Mediation & Conflict Resolution Package 3 (Knollis )	341,398	Nov-2012	St. Catherine	Bog Walk	100	ICBSP

Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Mediation & Conflict Resolution Package 3 (Shelter Rock )	390,500	Nov-2012	St. Catherine	Flankers	100	ICBSP
Osborne Store Basic School Rehabilitation, Fencing & Equipping	15,083,062	Nov-2012	Clarendon	Osborne Store	62	BNTF 6
Sanitation PKG 2 - Lethe All Age	8,251,630	Nov-2012	St. James	Lethe Corpse	125	PDF
Eric Malcolm Basic School Construction	35,298,015	Dec-2012	St. Catherine	Above Rocks	41	BNTF 6
Flankers Stormwater Drainage	58,836,200	Dec-2012	St. James	Flankers	0	ICBSP
Gibraltar All Age School Rehabilitation	31,226,379	Dec-2012	St. Ann	Gibraltar	228	BNTF 6
Golden Run Water Supply Upgrading	2,798,600	Dec-2012	Manchester	Golden Run	5170	BNTF 6
Lauriston Electricity Regularization - Phase 1	9,844,465	Dec-2012	St. Catherine	Lauriston	0	ICBSP
Organisational Strengthening & Capacity Building of REDI Project Sponsors PART 2	3,148,420	Dec-2012	Multi-Parish	Multi-District	120	REDI
Rocky Point Market Reconstruction	51,204,341	Dec-2012	Clarendon	Rocky Point	250	BNTF 6
Sanitation PKG 1 - Clapham Primary	9,683,905	Dec-2012	St. Ann	Moneague	48	PDF
Sanitation PKG 2 - Adelphi Primary	8,558,025	Dec-2012	St. James	Adelphi	129	PDF
Sanitation PKG 2 - Brampton Primary	8,448,025	Dec-2012	Trelawny	Brompton	108	PDF



Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Sanitation PKG 2 - Catadupa Primary and Junior	8,516,225	Dec-2012	St. James	Catadupa	153	PDF
Sanitation PKG 2 - Mount Horeb All Age	8,251,630	Dec-2012	St. James	Mount Horeb	51	PDF
Sanitation PKG 3 - Chambers Pen All Age	9,684,114	Dec-2012	Hanover	Chambers Pen	42	PDF
Sanitation PKG 3 - Pell River Primary	15,173,454	Dec-2012	Hanover	Pell River	178	PDF
Sanitation PKG 4 - Broughton Primary	8,324,429	Dec-2012	Westmoreland	Little London	161	PDF
Sanitation PKG 4 - Chantilly Primary School	8,324,429	Dec-2012	Westmoreland	Lennox Bigwoods	88	PDF
Sanitation PKG 4 - Cornwall Mountain All Age	8,382,503	Dec-2012	Westmoreland	Cornwall Mountain	210	PDF
Sanitation PKG 4 - Endfield Primary and Infant School	14,756,339	Dec-2012	Westmoreland	Enfield	329	PDF
Sanitation PKG 4 - Leeds Primary School	8,295,181	Dec-2012	St. Elizabeth	Leeds	332	PDF
Sanitation PKG 4 - Slipe Leased Primary	8,294,029	Dec-2012	St. Elizabeth	Slipe Leased	199	PDF
Albion Basic School Equipping	232,000	Jan-2013	St. James	Albion	38	EU PRP II
Bottom Coley Ville Road Rehabilitation	15,270,525	Jan-2013	Manchester	Coleyville	700	CIP
Crystal City Sanitation	18,769,196	Jan-2013	St. Thomas	Lyssone	225	CIP

Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Flanker Community Action Plan	2,589,000	Jan-2013	St. James	Flankers	50	JSDF
Flower Hill Producers Cooperative Society Food Safety & Market Access Enhancement	17,372,976	Jan-2013	St. James	Salt Spring	49	REDI
Freemans Hall Primary & Infant School Sanitation Upgrade & Renovation	29,070,796	Jan-2013	Trelawny	Freemans Hall	116	CIP
Gregory Park Primary School Equipping	385,000	Jan-2013	St. Catherine	Gregory Park	100	EU PRP II
Hurricane Dean - Alfredo Collins Basic School Equipping	724,239	Jan-2013	St. Catherine	Central Village	0	ERP
Sandy Bay Health Centre Rehabilitation	11,060,819	Jan-2013	Hanover	Sandy Bay	4,808	CIP
Southern Trelawny Environmental Agency Safety & Security Improvement, Marketing & Capacity Building	10,262,431	Jan-2013	Trelawny	Albert Town	34	REDI
Wakefield Primary School Rehabilitation Part 2	1,416,230	Jan-2013	Trelawny	Wakefield	48	CIP
Wilson's Run Primary School Sanitation Upgrade & Renovation	29,076,992	Jan-2013	Trelawny	Wilson's Run	102	CIP
Sanitation PKG 1 - Arcadia Primary School	9,062,450	Feb-2013	St. Thomas	Arcadia	72	PDF
Sanitation PKG 1 - Carron Hill Primary	9,062,450	Feb-2013	St. Mary	Carron Hill	161	PDF
Sanitation PKG 1 - Chester Primary	9,062,450	Feb-2013	St. Ann	Laughlands	92	PDF
Sanitation PKG 1 - Easington Primary	9,062,450	Feb-2013	St. Thomas	Easington	151	PDF

Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Sanitation PKG 3 - Askenish All Age	9,638,894	Feb-2013	Hanover	Askenish	155	PDF
Sanitation PKG 5 - Hartlands All Age	8,546,051	Feb-2013	St. Catherine	Hartlands	150	PDF
Sanitation PKG 5 - John's Hall All Age	7,934,586	Feb-2013	Clarendon	John's Hall	131	PDF
Sanitation PKG 5 - Milk River Primary	14,885,886	Feb-2013	Clarendon	Milk River	178	PDF
Sanitation PKG 5 - St. Faith's Primary School	10,684,475	Feb-2013	St. Catherine	Glengoffe	104	PDF
St. Patrick's Primary and Junior High School Equipping	3,14,345	Feb-2013	St. Andrew	Waterhouse	21	EU PRP II
Whitfield Town Integrated Infrastructure Zone D - Package 6	34,275,385	Feb-2013	St. Andrew	Whitfield Town	13,000	ICBSP
Allman Town Primary School Equipping	1,414,175	Mar-2013	Kingston	Kingston Gardens	264	EU PRP II
Called to Excellence Basic School Completion Phase 2	6,011,999	Mar-2013	St. James	Hart Street	0	EU PRP II
Central Village Integrated Infrastructure Package 2 - Little Lane	40,463,000	Mar-2013	St. Catherine	Central Village	0	ICBSP
Charles Town Maroon Council Infrastructure Rehabilitation & Marketing & Promotion of Heritage Tour	17,362,228	Mar-2013	Portland	Charles Town	40	REDI
Constant Spring Primary & Junior High School Equipping	286,960	Mar-2013	St. Andrew	Cassava Piece	53	EU PRP II



Project Name	Contracted Cost J\$	Month Completed	Parish	District	Beneficiaries	Funding Programme
Effortville Primary School Equipping	392,595	Mar-2013	Clarendon	Effortville	46	EU PRP II
Maverley Primary & Junior High School Equipping	259,245	Mar-2013	St. Andrew	Mannings Hill	50	EU PRP II
Melrose Primary & Junior High School Equipping	420,745	Mar-2013	St. Andrew	Kencot	52	EU PRP II
Passmore Town Road Works - Packages 7 & 8	54,753,973	Mar-2013	Kingston	Passmore Town	5982	ICBSP
Pedro River Water Supply Electrical Upgrading	3,918,756	Mar-2013	St. Ann	Bensonton	200	BNTF 6
Rocky Hill (Sheffield) Basic School Electrical Installation Upgrading	1,001,476	Mar-2013	Westmoreland	Sheffield	60	BNTF 6
Sanitation PKG 1 - Orange Bay Primary	9,062,450	Mar-2013	Portland	Orange Bay	101	PDF
Sanitation PKG 3 - Caccoon Castle Primary	9,638,894	Mar-2013	Hanover	Caccoon Castle	128	PDF
Sanitation PKG 3 - Green Island Primary School	16,372,964	Mar-2013	Hanover	Green Island	99	PDF
Waste Collection - Skip Enclosure - Package 5 (Passmore Town)	2,356,800	Mar-2013	Kingston	Passmore Town	5,892	ICBSP
Windward Road Primary & Junior High School Equipping	483,120	Mar-2013	Kingston	Rockfort	85	EU PRP II
Effortville Basic School Equipping	24,727	Jun-2013	Clarendon	Oliver Gardens	137	EU PRP II

- The figures under “Contracted Cost” are the Amounts that were contracted with service providers (consultants, contractors and suppliers) for sub project activities.
- The sub projects that have zero for beneficiaires are for sponsor groups that have benefited from previous interventions and this prevents double counting.